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FINANCIALTIMES

No. 29.507

Monday December 24 1984

D 8523 B

men and the garbage, Page 7

-Tokyo's three wise

NEWS SUMMARY

Greek **Cypriot** alliance dissolved

Greek Cyptiot leader Spyros Kypri-anou ended the alliance he forged utachurers are facing strong pros-with the Communist Party, Akel. The move comes before a crucial meeting next month in New York and resume equipment procurebetween Mr Kyprianou and Rauf Denktash, the Turkish Cypriot

It will be their first meeting in five years and is intended to find a solution to the problems of Cyprus.

Announcing the end of the alliance Mr Kyprianou said he needed a broader political base in view of the impending meeting and appealed to all Greek Cypriot political parties for assistance. Page 2

Pemex to pay

Pemez, the Mexican state oil company, officially blamed for last month's fire that killed 452 people in the outskirts of Mexico City, said it will pay all the damages. Page 8

Italy bank strike off

Italian bank workers reached agreement on a pay deal, and called off a strike that would have left many without cash over Christmas and the New Year.

Union Carbide vetoed

Madhya Pradesh state government has rejected Union Carbide's application for renewal of its licence to operate after the poison gas disaster at its Bhopal plant that killed more than 2,000 people.

Mine fire victims

Rescue workers in the burning Utah coal mine operated by the Emery Mining Company have found the bodies of 25 victims and abandoned hope of finding two others.

Peking-Moscow talks

Chinese Premier Zhao Ziyang told Archipov there were still big obstacles to improving relations between Moscow and Peking, during talks in the Chinese capital

New Maita leader

Dr Carmelo Mifsud Bonnici, 51, has succeeded Mr Dom Mintoff, who stepped down on Saturday night as Prime Minister of Malta, Dr Bonnici is expected to continue the socialist policies of his predecessor.

Gunman folled

A gunman at Reigut's international airport failed to stop an airliner carrying a Cabinet minister's daughter

Indian elections

The sale of alcohol and all political canvassing stopped in India for the eighth general election since independence, which starts today. Premier Rajiv Gandhi and his Cougress I party are expected to win overwhelmingly. Page 2; Page 8

Italy train blast

An explosion ripped through a

Chop for chopsticks

China's leading newspaper has sup-ported a Communist Party call to stop the use of chopsticks, condemned as unhygenic and follow knives and forks.

Troops in Bethlehem

Israel deployed additional troops and police in Bethlehem to protect thousands of pilgrims and worshippers expected in the town to celebrate Christmas.

Financial Times We wish all our readers a very hap-

py Christmas. The FT will next be published on Thursday, December

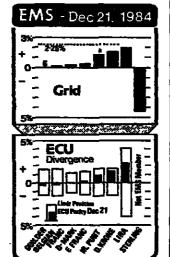
BUSINESS

Airline recovery boosts jet sales

pects for orders during 1985 as air-lines recover from the recession

During 1984 Western airlines placed orders for 334 jets with the five big manufacturers. This compared with 245 orders in 1983 and 262 in 1982. Page 8

TRADING volume slowed to a trickle in the European Monetary System last week. Many banks and institutions had withdrawn from the market until the new year. The dollar remained firm against the D-Mark, keeping EMS cross-rates very stable. The Dutch guilder re-placed the Belgian franc as the



weakest member of the system but neither currency was under any pressure in view of the relaxed

The chart shows the two constraints on European Monetary System ex-change rates. The upper grid, based on the weakest currency in the sys-tem, defines the cross rates from inhich no currencu les may move more than 24 per cent. The lower chart gives each currency's divergence from its "central rate" against the European Currencies. cy Unit (ECU), itself a basket of Eu-

ARGENTINA's \$21.6bn credit package is still not finalised. Over the kend it was not clear whether its 400 creditor banks will have committed the "critical mass" required by the IMF, to the \$4.2bn loan by tonight's deadline. This has to be achieved before the IMF will approve the release of its own

\$1.4bn loan at a board meeting on Friday. Page 9 TOKYO share prices closed lower again on Saturday, depressed by 16 and 17-year-olds should continue Wall Street's continuing fall. The Nikkei Dow index lost 12.30 at if a job or training place is avail-

11.462.01. Prices. Page 14 A SURGE in the New York bond market spilled over into Eurodollar issues last week, and the Prudential

\$1bn-plus, three-tranche deal was all that was left for last minute pre-Christmas buyers to snap up. Page 9 MR EROL AKSOY, the whizz-kid of the Turkish banking world, and the

Cukurova industrial group which owns three of the leading Turkish commercial banks have had one of the most spectacular public rows seen in the Turkish business world for years. Page 10 UK GOVERNMENT is considering

charging broadcasters and operators for use of the radio spectrum. It would be the first country in the the Western style of eating with world to introduce such a scheme

TEXAS EASTER, the Houston energy group, is to take a pre-tax write-down of about \$80m in the forth quarter on the value of its La Gloria crude oil refinery in Tyler, Texas.

THE COURT-appointed receiver of Saleninvest, Sweden's largest ship-ping group, which declared bankruptcy last week, will transfer six of its Winter-class refrigerated cargo vessels to Zenith, the Governmentcontrolled ship holding company.

Lee warns voters against swing to the opposition

BY CHRISTOPHER SHERWELL IN SINGAPORE

Job creation

priority for

UK in 1985

BY PETER RIDDELL, POLITICAL EDITOR, IN LONDON

A CO-ORDINATED attempt by the the warmer relations between the

Hong Kong.

LEE KUAN YEW ruefully acknowledged yesterday that a "signal has been sent" to his Government by voters who slashed the margin of his party's victory in Singapore's general election on Saturday. He also sternly warned voters against maintaining that trend.

The island state's Prime Minister for the past 25 years was speaking after the People's Action Party (PAP), which he has led since 1959, was denied a clean sweep of all 79 parliamentary seats by impressively big opposition victories in two

It was the first time since 1963

UK Government to combat unem-

ployment through a series of mea-

sures to stimulate job creation has

been made a priority for 1985 by

Prime Minister Mrs Margaret

Thatcher and her top advisers.

The shift of emphasis has been

reflected in the growing influence with the Prime Minister of Lord

Young of Graffham, the Minister

without Portfolio, since his appoint-

ment to the Cabinet last September

to co-ordinate work on enterprise

Senior ministers feel the Govern-

ment must be seen to be responding

to public concern over unemploy

ment while in no way compromis-ing the aim of holding down public

Measures to encourage job crea-

tion will form a central theme of a

discussion document in early next year from Mr Tom King, the Em-ployment Secretary, and the ex-pected tax-cutting budget on March 19 from Mr Nigel Lawson, the

Lord Young, the former chairman

of the Manpower Services Commis-

sion, has emerged over the past two

months as having a central role in

such discussions. This is despite in-

lighting over the scope of his

responsibilities for co-ordinating

work on youth unemployment and

training, competition policy and

Senior ministers report that Mrs

Thatcher has been paying close at-

tention to Lord Young's views and

has welcomed his positive and prac-

tical approach. In particular, they

The Prime Minister's recent con-

version to a much more enthusias-

tic attitude towards a cross-Channel

road or rail link is said partly to

Mrs Thatcher quickly endorsed

comments made by Lord Young in a

recent speech questioning whether

● The decision that Lord Young should head a British trade mission

to China in the new year to build on

reflect Lord Young's advocacy,

cite three recent examples:

small businesses.

Chancellor of the Exchequer.

pending and borrowing.

and job creation.

that Singaporeans had elected op-was a woman candidate from a left-position candidates in a general wing group. poll. The result reflected a general swing in popular sentiment against the PAP's authoritarian style of rule, especially among the young.
Although 30 of the PAP's candi-

dates were returned unopposed, its share of the vote in the 49 contested seats was cut from more than three quarters at the last election in 1980 to less than two thirds, its lowest poll for two decades. Mr Lee's son, Brigadier General

Lee Hsien Loong, 32, won more than 80 per cent of the votes in his constituency, where his opponent pore's one-man, one-vote electoral

countries after the agréement over

Lord Young, however, has taken

the unusual step for a peer of ap-pointing a parliamentary private secretary, Mr Robert Atkins, in the

The appointment of Mr Atkins is being taken to indicate that Lord

Young wants to maintain close

links with MPs in explaining and

Lord Young, who works from the Cabinet Office in Whitehall, has a

small staff and no executive respon

sibilities, seeing himself as a co-or-

dinator of work which cuts across

government departments. He also

oppears to have secured an impor-

tant role as confidant of the Prime

This influence has been matched

by traditional Whitehall attempts to

limit his role and responsibilities

There has been friction with the de-

partments of employment, educa-tion and trade and industry.

Employment is keen to ensure that

it remains in the lead in producing

job creation proposals, regarding

Lord Young as having an advisory

Many ministers and MPs, includ-

comed Lord Young's activi-

ing those on the "wet" wing of the

Conservative Party who are critical

of the present economic approach,

Mr King's employment proposals

are expected to contain measures to

help the long-term unemployed

(through the expansion of the com-

munity programme and the enter

prise allowance scheme) and the

young unemployed (through restric-tions on their welfare payments

and possible cuts in national insur-

Mr Lawson is expected to argue

in his spring budget that an in-

crease in income tax thresholds

provide the best incentive to job

creation. He will also include pro-

posals directly to stimulate enter

Star wars concern. Page 8

In particular the Department of

discussing his policy initiatives.

wing group. Trying to put the best gloss he could on the result, Mr Lee insisted

that it was neither a failure nor a rebuff for his party. A highly so-phisticated electorate, he suggest-ed, had shown a subtle understanding of how to use the vote to bring pressure on the PAP. The party would continue to govern firmly.

Then, in an extraordinary series of remarks, he threatened that the party would "withdraw services" in the losing constituencies and warned of modifications to Singa-

GE sells

UK unit to

for £27m

By William Dawkins

system, if the trend against the PAP continued. He also castigated opposition fig-ures for making Singapore a politi-cal "snake pit" and threatened some

with slander actions. Mr Ben Jevaretnam, one of the opposition victors, retained with an increased majority the Anson seat, which he won for the Workers' Par-ty in a 1981 by-election. That by-election result, ending 13 years of one-party parliament in Singapore, was a deteat the PAP was deter-

mined to avenge. The other opposition winner was Chiam See Tong, who took Potong

Pasir, a new housing estate, for the Singapore Democratic Party with more than 60 per cent of the vote. The best opposition loser among the rest is entitled to take up "non-constituency" seat in parlia-ment under a constitutional amendment passed earlier this year

Lee, acknowledging that the re-sults had surprised him, said he saw a "more fluid transition" from the older generation of leaders. The younger generation would have "to find its own goals" and create a new consensus. Perhaps the PAP would have to "go slower" or be "more gen-

UK-Bonn split management

GENERAL ELECTRIC of the U.S. has sold its UK electrical engineering subsidiary, Simplex-GE, for £27.5m (\$32.1m) in the largest A SPLIT between Britain and West management buyout for more

Simplex's directors, backed by a consortium of City of London Institutions were battling for the group against at least three big ously- agreed price reduction of 5 companies until the end of last per cent.

The disposal is part of GE's strategy of concentrating on its high technology divisions, a recent example of which is its collaboration with Rolls-Royce in developing high-thrust aero-en-

In the past year GE has sold its household appliances division to Black & Decker of the U.S. for \$300m and its diesel engine mak-ing subsidiary to Bombardier of Canada for about C\$25m.

Mr John Hewitson, chairman of GE's UK operations, said: "Although the group is well-structured, with quality products, sound market positions and strong management, a large proportion of its UK manufa range is concerned with products and applications which do not have compatibility with GE's strategic directions.

been increasingly used in recent years as a mechanism for large companies to pull out of activi-ties which they perceive as peri-pheral to their main businesses. Yesterday's deal is believed to be the biggest of its kind since Hanson Trust sold the Williams Timpson shoe chain to its own directors for EAO.Am in September last year.

Simplex employs more than 1,700 people in its factories in Ayrshire, Yorkshire, Stafford-shire, the West Midlands and East Sussex. It makes a range of electrical control, distribution and installation equipment for the mining, petrochemical, construction and general engineering industries.

The group was formed in 1965 prise which may be linked with Mr as a joint venture between GE and Tube Investments, now TI Continued on Page 8

on cereals to lead EEC talks

BY ANDREW GOWERS IN LONDON

Germany over support prices for cereals is emerging as a key feature in EEC farm policy negotiations due to start early next year. Mr Michael Jopling, Britain's Minister of Agriculture, is ap-proaching the talks determined to press the full application of a previ-

He said that a cut of this order would help to curb the Community's runaway grain production by making cereal growers on marginal land consider quitting on economic

He added, however: "I think the Germans would find it very difficult indeed to accept a price reduction of that sort. I have told them that I believe we ought to accept it, so we are in for an interesting negotia-

Ministry officials said that during a visit by Mr Jopling to Bonn 10 days ago, Herr Ignaz Kiechle, the West German Agriculture Minister, emphasised that he could not accept a big price cut for political rea-sons. Britain was becoming concerned, they said, at the leverage being exerted on the West German Government by the farmers' lobby – particularly in Bayaria.

Grain prices and production are likely to be crucial issues in next vear's annual EEC negotiations after this year's record harvest throughout the Community. Cereals output totalled 148m tonnes, leaving the Community with a sizeable exportable surplus. Some observers are already sug-

sesting that some form of producion restrictions will be necessary to keep the cost of cereals to the EEC budget in check.

Mr Jopling, however, believed that this year's harvest was an exception rather than part of a sharp

upward trend. He expressed strong opposition to the introduction of a U.S. style, set aside programme in case, however, there is a givenway: the Community - in which farmers The fakes carry a strong smell of are paid to take land out of cultivation - and to quotas on cereals production. The former would be "a very expensive option indeed, and not very effective," he said: the lat-ter would be "infinitely more difficult to administer" than milk quo-

Britain's main objective in the price negotiations, he said, was "to try to maintain the mood of reality and prudence which was so evident at this year's price fixing." This was a reference to the agreement by agriculture ministers in March to cut milk output and keep a tight rein on prices of most products.

There was always a danger that with the prospect of additional funds for the Community budget in 1986, some member states would be tempted to "go back to the bad old ways" of what he termed "buying themselves out of trouble" by in-creasing expenditure on agricul-On the question of milk quotas,

Mr Jopling strongly defended his decision not to collect the so-called "superlevy" on excess milk production from farmers in Northern Ire-Britain, the Netherlands and as low as \$10 for the fakes continue

the payment, despite pressure from that far sighted parents now order the European Commission to do so, their doll weeks in advance, almost on the grounds that France and Belas though they were buying a car.

gium are not complying with the Devotees of the cult, hooked during

in the Community," said Mr Jopling. They are done to buttress the possible to buy a range of Cabbage work of the Commission in ensuring that everybody equally obeys pany by some squashy little Cabthe rules."

Impostors invade the Cabbage Patch doll market

By Terry Dodsworth in New York

SOME unpleasant things are going on down in the Cabbage Patch this Christmas. The territory of the ugly little Cabbage Patch dolls, America's astonishingly successful best-selling toy, is being invaded by a new generation of evil-smelling

interlopers.
It is believed that the counterfeit creatures have been bred in Taiwan especially for the Christmas season, when Cabbage Patch fever is at its height. Customs officers have picked up a few sneaking over the border from Canada, while at least 25,000 others have been apprehended in warehouse hideaways as far apart as Detroit and Manhattan.

Most parents would, of course, be extremely hard put to recognise one Cabbage Patch kid from another, despite their singular habit of reproducing themselves with slightly different facial distortions. In this kerosene that is reportedly detectable up to three feet away.

It may be that this additional repellent feature is an appealing factor to hysterical small girls, because many of the fakes have been sold. Indeed, in the Dallas area, the local safety authorites reported a flood of telephone calls after a woman complained that one of the malodorous Cabbage Patch kids had gone up in flames shortly after she bought it.

U.S. television has since carried warnings that the counterfeits may represent a fire hazard. Officials are not convinced that that is true. The Michigan health authorities have carried out what they whimsically describe as doll pathology tests, in which they failed to turn up any chemical contaminants, despite the powerful smell

Coleco, the home computer company that is only making profits by virtue of the launch of the genuine Cabbage Patch kids range last year. has not so far commented on the interlopers. It has very little to fear over the Christmas season, how-

Its own creatures, selling for between \$30 and \$130 against prices Luxembourg are refusing to make to go like hot cakes - so much so the year by such spin-offs as holi-The moves that we have taken day camps from which the dolls are in the interests of law and order send home letters, are building up possible to buy a range of Cabbage Patch babies, who can be kept com bage Patch pets.

AT&T near to 1m bit chip

King's White Paper.

ance contributions.).

BY OUR NEW YORK STAFF

THE RACE for the first mass-produced million bit memory chip is becoming more intense after the announcement that research workers at the American Telephone & Telegraph (AT&T) communications group have perfected technology that could lead to volume manufacturing within a year.

The new fingernail-sized chip, known as a one-megabit Dynamic Ram (random-access-memory), was developed by scientists at Bell Laboratories, which is part of the group's AT&T technology subsid-iary. They say that the miniscule circuit has been exposed both to hard usage and volume production during a year of experimentation.

AT&T is by no means the first

currently marketed, the 256 kilobit the one-megabit product outside the Last year IBM, the world's leading computer group, announced product, and three Japanese compa-nies - NEC Corporation, Fujitsu and Hitachi - have also entered the

. These companies have all indicated, however, that their chips are in the U.S. as an important morale still in development and will need a booster for the group after a period great deal of extra work before bethough it is not clear how far their considerable scepticism over devices are away from mass-manufacturing. AT&T appears con-fident that it can move into volume sociated with gearing up for mass-

company to announce that it has ready produces more chips than

The new chip is the first hig development to be announced by Bell that it had developed a one-megabit Laboratories, one of the most consistently successful research estab-lishments in the U.S., since the break-up of the old AT&T telephone monopoly a year ago.

The announcement is being seen of setbacks and organisational ing put into mass production. Al- upheavals. Nevertheless, there is production within the next 12 production of the chips.

Analysts believe that the onemegabit memory market could

reach around \$15bn by the early the capacity to make a one-megabit anyone else in the U.S., and al-Dynamic Ram, which would have though these have traditionally reduce the size of computers con-four times the power and storage been mainly aimed at internal use. capacity of the most powerful chip the indications are that it may sell speed of computing.

We take this opportunity to wish our many friends the compliments of the season and best wishes

ARTHUR BELL & SONS plc DISTILLERS PERTH SCOTLAND Established 1825

And still an INDEPENDENT Company

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Bonnici takes over as Malta's leader

By Godfrey Grima in Valletta

MR DOM MINTOFF, who has stepped down as Prime Minister of Malta and leader of the island's ruling Labour Party, in favour of Dr Carmelo Mif-sud Bonnici, handpicked his successor and groomed him for the leadership over the past

four years.
Dr Mifsud Bonnici, 51, has a retiring personality and comes to power with an imeccable reputation for personal integrity, winning mild-mannered ways, and a deceiving bashfulness. He is cast in a different mould from the mercurial Mr Mintoff, whose decision to quit epitomises the unpredictability of his 40 years in politics.

Mr Mintoff, 68, has occupied the centre of the Maltese poli-tical stage since 1949, when he

from the party leadership.

His political philosophy,
which included the dissolution of the monarchy in 1974, the creation of a neutral republic, the elimination of foreign mili-tary bases, and the setting up of the welfare state, is today embraced by the whole country.

His stay at Oxford as a Rhodes scholar in 1939 gave him an enduring love-hate relationship with Britain, but it was his arch rival, the late Dr George Borg Olivier, who negotiated independence from Britain at a time when Mr Mintoff was out

When he returned to power he unleashed a fierce dispute with Britain and Nato over the use of Maltese military facilities. In 1972, a deal was signed secur-ing a higher rental fee and the removal of foreign troops from Malta by 1979.

Dr Mifsund Bonnici's premiership is likely to be much less fiery. He disdains political chicanery and for 16 years, tolded unnoticed as legal consultant to the General Workers'

ful Communist party, Akel, in preparation for his crucial meeting next month with Mr Before 1969, he was a pillar of the Young Christian Workers' Movement, a Catholk group which was then very anti-Mintoff.

He is pragmatic, stern after the state of the state Rauf Denktash, the Turkish Cypriot leader.

The two are due to meet in New York on January 17 for

his mind is made up, and, like Mintoff, a renowned worksholic. In 1982 he was made Minister of Education, and has been deeply involved in the recent dispute with the church over its school fees system.

SOCIALISTS UNDER SIEGE OVER NEW CALEDONIA

Right unites to attack Mitterrand

THE FRENCH right-wing oppo- tional breaches. sition parties have launched a spectacular attack on the Socialist Government's policies in New Caledonia on the eve of the Christmas holiday. For the first time since the left came to power three years ago, all the major leaders of the right-wing opposition parties mer. have united to condemn the Government's handling of the New Caledonia conflict.

M Valery Giscard d'Estaing,
the former President, and six

former prime ministers of the Fifth Republic, signed a joint declaration accusing the Govern-ment of attempting to resolve the conflict in the French Pacific territory by "electoral manipulations" and constitu-

The former prime ministers included M Jacques Chirac, the mayor of Paris and leader of the main right-wing opposition party RPR, M Raymond Barre. M Jacques Chaban-Delmas, M

Michel Debre. M Maurice Couve

de Murville, and M Pierre Mess-

The fact that the three principal rival right-wing candidates for the 1988 presidential elec-tions—M Giscard d'Estaing, M Chirac and M Barre—all signed for the first time since 1981 a joint declaration has given the initiative added political weight.

Pisani, the former EEC com-missioner appointed by Presi-dent Francois Mitterrand as his special envoy in New Caledonia.

M Pisani, who before becoming a Socialist was a former Gaullist minister, has been given two months by President Francois Mitterrand to find a calculon to the New Caledonia solution to the New Caledonia conflict dividing French loyalists and separatists seek-ing independence from France.

What particularly angered the right-wing opposition parties was a suggestion by M Pisani that French civil servants on the islands may be excluded from voting in a referendum on the future of the French colony. The move by the opposition leaders followed a brief visit to Paris last week of M Edgar.

At present separatists and loyalists are about evenly divided in numbers. If the 5,000 French civil servants on the islands were denied a vote this would risk tilting the balance heavily towards the separatists. The situation in New Caledonia remains tense although the violence has

The latest political initiative by the right come after a week particularly bitter controversy between the socialists and the new-Gaullist RPR party. The row touched off a scene at the National Assembly last Wednesday when an RPR deputy accused the socialists of adopting Nazi policies.

Alcohol banned as India goes to the polls

BY JOHN ELLIOTT IN NEW DELHI

BY ANDREAS HADJIPAPAS IN NICOSIA

PRESIDENT Spyros Kyprianou

has abandoned the alliance he forged in 1982 between his Democratic Party and the power-

their first face-to-face encounter

in five years in an effort to work out a solution to the problems of divided Cyprus.

Announcing his decision to break with the Communists on Saturday, Mr Kyprianou said he

needed broader political sup-port in view of the important

Japanese government officials during a visit to Tokyo earlier

The project appeared doomed

and Union Oil of Canada, have

recently set up a new company, Canada LNG, to take part in

Other participants include Suncor, in which the Ontario

government is a minority share-holder, Pan-Alberta Gas, and Westcoast Transmission of Van-

couver. The state-owned energy

company Petro-Canada is ex-

pected to join the consortium

The new group has revised some of the financial arrange-

ments proposed by Dome, in-

cluding tighter price assurances

in meeting the conditions the

2,241.4

Oct. 83 2,147.8

2,1650

9.5 2,763.8

12.2 824.6

14.8 625.7 15.3

for natural gas suppliers.

Japanese put on the deal."

7.4 3.225 3.425 8.0 2,142.5 8.0 2,415.9 10.6 2,901.4 12.8 821.4 14.7 630.7 15.4 1.590 2.77

WORLD ECONOMIC INDICATORS

UNEMPLOYMENT

3,723 13,4 Oct. 84 2,144.5 8,0 2,515.6 11.0

2,990.8 13.2 802.6 14.4 623.1 15.2 1,600 2.80

the venture.

THE SALE of alcohol was by next Saturday night, when banned and all political canvassing stopped in nearly 400 counted, Mr Rajiv Gandhi, who parliamentary constituencies over the weekend amid sporadic after his mother was assassible. over the weekend amid sporadic after his mother was assassiviolence as India prepared for nated on October 31, is expected its eighth general election since to be returned to power in his own right.

Polling takes place in 379 constituencies today and the remaining 130 constituencies because of strong involved on Thursday and Friday. About 280m voters will choose their representatives for the Lok Sabha, India's lower house, from about 4,100 strong candidates.

Own right.

Senior opposition leaders violence during the election, stituencies because of strong candidates fielded against them down morning in areas where polling takes place today.

According to the Press Trust their seats include Mr Chandra Shekar, President of the Janata candidates.

Party, Mr A. B. Valpayee, Marxist-controlled West Bengal

Kyprianou ends pact with Akel

development in the Cyprus situation and appealed to all Greek Cypriot political parties

Akel helped Mr Kyprianou

win the last election, has given

his government parliamentary backing but has not been rep-resented in his government.

The President's decision to

terminate his pact with the Communists is interpreted here

as being designed to assure Western, particularly U.S., sup-port for his stand, since he is relying heavily on American

The Communists expressed

from the Turks.

parties recently.

In an attempt to curb emotional disturbances and

American imperialist circles."

cent in the last parliamentary elections, is the largest party in Cyprus and helped Mr Ryprianou sweep back to power

Akel, which polled 34 per

at the weekend and in Bangafore several were hurt when stone-throwing supporters and opponents of Mr Rajiv Gandhi were dispersed by the police. More than 2m security force members are being deployed near polling stations.

There will be no voting in the troubled states of Purjab and Assam Polling is also being delayed till the end of January in five constituencies for local reasons. They include Bhopal where over 2,000 people died from a major gas leak three

Hopes of Gulf peace dashed

AN END to the Gulf war "bitterness and disappointment" over Mr Kyprianou's "unilateral, untimely and mistaken" decision which they said would please only "Nato after foreign ministers of the Islamic Conference Organisa-tion (ICO), meeting in Sanaa, North Yemen, were rebuffed by Iran in their efforts to arrange a mediated end to the conflict, a mediated end to the connect, writes Tony Walker in Cairo.
All Akbar Vellayati, Iran's Foreign Minister, said over the weekend, there was "no room for dialogue" with Iraq. His remarks dashed earlier hopes that Tehran may co-operate in mediation efforts.

The Communists, who hold 12 seats in the 35-seat House of Representatives against the Democratic Party's nine, have given no indication that they will try to create a government to seek an end to the conflict.

Kremlin plays safe in top defence job

THE SOVIET Polithure has

made a safe choice by appointing Marshal Sergei Sokolov, 73. as Defence Minister to succeed Marshal Dmitri Ustinov, who died last Thursday.

Marshal Sokolov's appointment means that the transition

will not lead to any important changes within the Soviet leadership. Other options, such as the nomination of a senior party leader like Mr Grigori Romanov, the polithuro member in charge of defence industries, would have led to a very significant. cant concentration of power in one pair of hands.

A senior figure in the Soviet defence establishment for many years, Marshal Sokolov is, how-ever, not a member of the Politburo and will have more limited political influence than his oredecessor. Marshal Sokolov, who has

been first deputy defence minister since 1967, is not noted for taking a publicly assertive stance on military or political

This is in contrast to Marshal Nikolai Ogarkov, the former Chief of Staff, who was dismissed a few months ago, possibly in order to remove him from the line of succession to the already ailing Marshal

Ustinov.
The age of Marshal Sokolov, who joined the Red Army in 1932, must also of necessity make him a transitional figure. But he comes into office at a significant moment for the Soviet armed forces. The talks about talks on disarmament between the Soviet Union and the US start in a fortnight's the U.S. start in a fortnight's

time in Geneva. The Soviet Union must also decide its military, as opposed to its diplomatic reaction, to President Reagan's so-called star wars" initiative and to create an effective anti-ballistic missile system.

ballistic missile system.

An influential columnist in the daily Izvestia noted recently that the Soviet Union had the technical competence to match whatever the U.S. could do to create such an ABM system but that the expense of the undertaking was a burden the Soviet Union would seek to avoid.

Marshal Ustinov will be buried today in the Kremlin wall after lying in state for

Moscow and Peking to sign long-term agreement on trade

SOVIET First Deputy Premier Ivan Arkhipov rounded off his working talks successfully in working talks successfully in Peking yesterday with agreement to sign a long-term Sinc-Soviet trade pact. He then met briefly Chinese Prime Minister Zhao Ziyang, Renter reports from Peking.

Chinese television gave no details but showed Mr Arkhipov greeting Zhao with great goodwill and embracing his old acquaintance Vice-Premier Wan

acquaintance Vice-Premier Wan Li after talks which have

The visit of Mr Arkhipov and his high-level delegation has concentrated on how best to develop economic and trade ties, putting to one side, for the moment at least, continuing political problems over Soviet activities in Vietnam, Afghanis-tan and on the Chinese border and China's growing ties with the U.S.

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State Court

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China will not bring to justice any of Mao Tsetung's fanatical left-wing Red Guards who killed and humiliated

fanatical left-wing Red Guards brought the two countries closer than for over 20 years.

Mr Arkhipov had the last of three rounds of discussions with Vice-Premier Yao Yilin earlier yesterday after which a Foreign Ministry spokesman said the two sides will sign a 1986-90 trade agreement in the first half of 1985.

They also agreed in principle to set up a joint commission on the economy, trade, science and technology, he said.

The spokesman had no details on the trade pact but previous annual agreements set 1985 trade at \$1.4bn (£1.2bn) after \$1.05bn this year.

Shanghai foreign banks allowed to take deposits

FOR THE first time in more than 30 years, the Chinese Government is allowing foreign banks to take deposits and make

Government is allowing foreign banks to take deposits and make loans in foreign currency, AP reports from Peking.

The relaxation applies to four established branch banks in Shanghai, but there are plans to allow overseas banks to do business in the four "special economic zones" of Shenzhen, thank the contract of the to allow overseas banks to do business in the four "special economic zones" of Shenzhen. Zhuhai. Shantou and Xiamen, the China Daily reported. The four overseas banks were allowed to retain branches in

allowed to retain branches in Shanghai after the communist takeover in 1949. They are the Hong Kong and Shanghai Banking Corp., Chartered Bank, the Bank of East Asia and Overseas-Chinese Banking Corp. In the past, they could only handle trade settlements and foreign exchange remittances sent from abroad.

office. Singapore International Airlines, which has an agree-

ment with China's national air-line to fly to Canton and

Peking, meanwhile wants to amend this to allow flights to

Shanghai and Peking, and hopes to start operations before

All of this is occurring while Singapore has no formal diplo-matic relations with Peking. China maintains a large trade mission in Singapore, and

Singapore's Trade Development

Even here changes are afoot.

Now they are allowed to make loans at their own rates and to accept deposits at the same

branches or do ordinary bank-ing. Most handle trade documents for clients doing business with China and act as advisers.

Keeping an office and quarters in Peking costs the major U.S. banks about \$350,000 a year,

representatives said.

The China Daily report said the changes in Shanghai were designed to encourage foreign investors and bring in overseas capital, international

WORLD TRADE NEWS

Canada gas venture | ABV wins prospects improve after export deal

BY BERNARD SIMON IN TORONTO

A CONSORTIUM of Canadian energy producers has cleared a "final" deadline of December major hurdle in an increasingly 31 for agreement on a sales intense effort to sustain the contract. But the Canadians interest of a group of Japanese have asked for an extension of utilities in an ambitious lique- at least two months.

fied natural gas export project. Mr Joe Clark, Canada's After lengthy delays, the Foreign Minister, is understood government of Alberta has to have discussed the issue with approved the export of up to Japanese g 1.5 trillion (million, million) during a vis cubic feet of natural gas to this month. Japan over the next 20 years. Alberta said it had received Japan over the next 20 years.

Alberta said it had received assurances that producers in the province would receive prices comparable to those exports to the U.S.

The C\$3.5bn (£2.33bn) venture, known as the Western LNG

The C\$3.5bn (£2.33bn) ven-ture, known as the Western LNG Government has eased price controls on natural gas exports.

Dome's two partners in the project, the local subsidiary of the Japanese group Nissho Iwai project, has been on the drawing board since 1980 when it was initiated by the ailing Calgary oil and gas producer Dome

The plan involves construc-tion of a gas liquefaction plant and marine terminal on the British Columbia coast near the Port Rupert coal terminal. A substantial investment will also be required for pipelines and five sea-going LNG carriers.
Under the plan, Alberta and
British Columbia would each
supply half of the natural gas shipments, with a total sales target of 154bn cubic feet a year. British Columbia agreed earlier this year to grant the necessary export permits.

The Canadian sponsors of the project are expected next week to discuss pricing and other financial arrangements with the five prospective Japanese Chubu headed by

US.

ЦK

Colombia contract

ABV, the large Swedish Construction company, has an-nounced its biggest foreign contract to date worth Skr 1.2bn (£114m) to build harbour facilities for the Colombian government.

financed by a consortium of Nordic banks, export finance and guarantee agencies, The two and a half year

a first phase, a harbour will be built for the Colombian coast guard. The facilities will later be extended for commercial fishermen, sources

shortly by further contracts for Swedish companies. These are understood to include a counter trade deal involving the ASEA electrical engineerthe ASEA electrical engineering group (for up to three coal-fired power plants in exchange for Colombia's clean burning coal) and telecommunications and electronic equipment from the Life Erics-

ABV is also understood to be in the final vegotiating phase for a considerably larger contract to build an 3bn sports complex in

A Union Oil official said Alberta's decision to sanction its share of gas exports for the project "significantly helps us

Iraq deal for Yugoslavia

IRAQ HAS awarded Energoinvest of Yugoslavia a \$54m contract to build four power transmission stations in south and west Iraq, company officials said. Reuter reports

provide credits to cover part of the cost of the project, and 90 per cent of the equipment would come from Yugoslavia. The credits would have a twoyear grace period.

By David Brown in Stockholm

The deal is being jointly

project will be built in a wilderness north of Buena-ventura on the Pacific coast, which is accessible only by helicopter and small boat. In

The order, part of a broad development plan in Colom-

Malaysia.

 ASEA AB of Sweden has won a \$49m contract to supply a high voltage direct current converter station to India's state-owned National Thermal Power Corp, a Swedish embassy official said, Reuter reports from New Delhi.

from Baghdad.

The officials said Energoinvest and the Yugo-slav Government would

Singapore in bid for China trade

open door" policy on foreign investment with the aim of gaining a toehold in a huge and potentially lucrative market.

The tiny island state still lags well behind Japan, Hong Kong and the U.S. in trade with China, taking around 2 per cent of the total compared to their share of more than 50 per cent. But China is both Singaport's largest market and its largest supplier in the communist bloc. and two-way trade in the first 10 months of 1984 was already ahead of the full-year record of S\$2.4bn set in 1982.

The balance is strongly in favour of China, which sells potroleum and textile manufactures and is Singapore's principal suplier of fruit and vege-tables. For its part Singapore sells items like fertiliser, wood manufactures and telecommunications equipment, but it wants to do more and seee the growth potential as limitless.

With a predominantly Chinese population of its own, and having developed so rapidly itself, Singapore obviously feels it is wel placed to help China fr is well placed to help china service china's on development progress down the road to effort. Promet is involved in modernisation. Apart from the South China Sea exploration hardware and technical know-how, it reckons it has the tech-

DOZENS OF Singapore com- nical, financial and managerial panies are joining the rush to expertise to put together attrac-take advantage of China's tive packages for the Chinese. Moreover, although many Singaporeans speak Chinese dialects, the government hopes its

long-standing "Speak Man-darin" campaign will give it an advantage over Cantonese-speaking Hong Kong in dealings with the Chinese authorities. Already, contractors, manu-facturers, traders, energy services companies, consultants, hotel operators and banks have been busy trying to lay firm business foundations. Many are still at the discussion stage, but others have advanced much further.

The two most successful new sectors so far appear to have been tourism and oil develop-ment. Hotel operators like Shangri-La Hotels and Wannian Holdings are involved in deve-lopments in Peking, Dalian, Hangzhou, Shenzhen and Beihal. Other contractors and property developers want to build hotels and offices in Xiamen and Shanghai, and one private con-tractor has completed a hotel

in Peking. Major companies like Promet and Intraco are helping to service China's oil development effort. Promet is involved in

and Occidental. Intraco, a Singapore government corporation, is one of eight companies aiming to run an offshore supply base at Chiwan. A related company, Intraco Metal Box, meanwhile wants to establish can-making plants in

One private group, Wah-Chang, is linked with Bethle-hem and Reading and Bates to build an oil rig in a joint venture with the Chinese in Guangdong. With Reading and Bates it also has a partnership with the China National Offshore Oil Corporation to lease a semi-submersible dril-

Numerous Singapore com-panies are offering help in the high tech area. Chuan Hup wants to sell microwave com-munications systems and in Guangzhou, is already making microcomputers. At least one private company has been trying to sell high technology weapons systems and several others have offered computer systems. At a more basic level, Tony Wong, a tape maker, clinched a large order for blank assettes heating the Isanguese. cassettes, beating the Japanese. In banking, United Overseas Bank has now joined Singapore's other two big private sector commercial banks, Oversea-Chinese Banking Cor-

poration and Overseas Union Bank, in setting up a Peking

After years of antagonism to-wards Peking, Jakarta is now talking openly of trading with China and in time, etablishing diplomatic ties. Singapore itself has become less nervous about its citizens contact with China, and over Peking's backing in the past for underground communist groups.

Whether this quickly materialises into a new political and commercial relationship with the overseas Chinese of Singapore is another matter. But tract will be worth between there is now incontrovertible \$30m and \$40m. Whether this quickly mater there is now incontrovertible evidence that China's new path has caught the imagination of the government and, more importantly, of the country's businessmen.

Italy wins \$844m **Peking** orders

By Alan Friedman in Milan ITALY HAS won \$844m of industrial project orders from China, the largest of which is \$200m contract for Flat, the automotive group, to build a light trucks factory. The orders, contained in an

economic co-operation pact announced Friday in Rome, will be financed largely Board has a Peking office, but the island state will not estab-lish formal ties ahead of its huge neighbour, Indonesia. through Italian export credits, loans and grants. They constitute a significant strengthening of commercial ties between Italy and China, fostered in part by the visit earlier this year to Milan and Rome by Chinese Premier Zhao Zyang.
Fiat is to provide licences,
technology and training for the
construction of a light trucks
plant which will produce up to 50,000 vehicles a year. In addition to this contract, which is worth around \$200m. Flat will

Among other ventures covered by the agreement are contracts for Olivetti, Montedison and various machine

SHIPPING REPORT

Salen's failure 'casts a long shadow into 1985' BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE WORLD shipping industry ahead sharply. was dealt a further blow last week with the collapse of Salen, the major Swedish shipowning the major Swedish shipowning saw an encouraging sign in the company. It follows the recent October figure of 9.2m tons for failure of Irish Shipping, a state-owned concern, the highest level for four years.

owners (and probably even more directly of bankers) and casts a long shadow into 1985." Also disappointing the dry cargo market was a fall in key

was below \$15 a ton.

Japan rate for grain in Panamax

One UK shipbroking firm, Simpson Spence and Young,

state-owned concern.

Denholm Coates commented that the years of depression in the industry were now taking their toll. Salen's failure "must stantial increases in raw materials to absorb the excess half carriers."

Next to tankers, where fleets have been declining in response to slack freight rates due to recession and the prolonged freight rates to levels last seen after effects of the 1970's oil in August. The U.S. Gulf to crisis, bulk carriers are the after effects of the 1970's oil largest component of world

ships (60-80,000 tons and able to shipping. pass through the Panama Canal) Latest figures from Lloyd's Register of Shipping show that With more bulk carriers due the volume of ore and bulk to be added to world fleets next carriers rose by 5.3m gross tons year—over 1m tons were de-livered in November alone— 30, with tankers down by 9.8m rates are unlikely to move tons to 147.4m.

Concern at Malta's Eastern tilt

MALTA'S flirtations Moscow have become a source of growing concern for the island's traditional trading island's traditional trading partners in Western Europe.
Suspicion is heightening that the courtship could lead to East European countries being awarded a bigger portion of Malta's rising imports bill.
Dr Alex Sciberras Trigona, Maltasa foreign minister on

Maltese foreign minister, on Friday night however dismissed the ominous complexions colour-ing Malta's growing affinities with the Eastern bloc. Reporting back to Parliament on last week's Prime Ministerial visit to Moscow where trade and economic ties were discussed. Dr Sciberras Trigona asserted Malta was trying to tap markets ignored by previous administra-tions. This, he added, would not be done at the expense of Malta's existing trading relations with Western Europe. Mr Dom Mintoff, the outgoing

totalling Maltese £273m (£462.4 totalling Maltese £273m (£462.4m), imports from EEC and EFTA countries by October this year had reached fM215m (£365m). Orders placed with East Europe, including of course Moscow, at £M11m were dwarfed into insignificance. In between January and Octo-

Western Europe remains by

ber West European companies had picked up almost all of Malta's industrial production, not including tourist receipts.
Their share of the island's £M138.8m exports came up to fM103m, which greatly towered over the fM7m worth of pur-chases and ship repair jobs arriving from the Soviet bloc.

time invited the U.S. to upstage however are Maltese demands the Soviet Union by providing for bilateral trade to be wound the island with even better down to more rational leads to be the solution of the invited that the solution is the solution of the

with trade deals than the \$265m where the imbalances against three-year countertrade accord Malta are huge, signed with Moscow in March. This has led to constant This has led to constant wrangling with Britain, France, Italy and Japan. Imports from

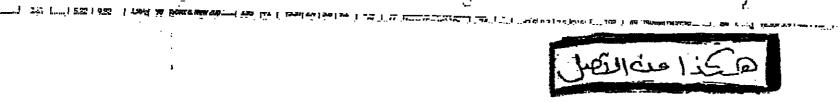
the latter two countries are cur-

far the major beneficiary of Maltese purchases from abroad. Out of a global imports bill rently banned. Malta insists its leading partners either step up their pur-chases of semi-manufactured goods or else increase their industrial investments on the

> East European countries, lead by the Soviet Union, have been making overtures by offering countertrade and barter ac-cords. By year end the Eastern bloc, due predominantly to the countertrade accord with Mosnet trade surplus and tipped the

balance in Malta's favour.

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Government may charge for radio spectrum use

BY RAYMOND SNODDY

ing the possibility of commercialising the radio spectrum by charging users for what is now virtually a The Department of Trade and Industry is about to commission a fea-

THE GOVERNMENT is consider-

sibility study and has sought ten-ders from leading consultants in If such a scheme were to go ahead, it is believed that Britain

would be the first country in the world to introduce commercial pricing of the radio spectrum, although similar suggestions have been

Such commercialism would increase costs for all radio spectrum users, including broadcasters, civil aviation, mobile radio operators and the emerging business of cellu-

present users pay a flat licence fee, which covers only the costs of regulation and administration.

The Government has not formally announced that it is seriously interested in charging for the radio spectrum. However, because of the privatisation of British Telecom it ecided that it ought to warn prospective investors of the possibility.

A single, little noticed, paragraph

was inserted in the final version of the BT prospectus. It said, in part: "A feasibility study is shortly to be commissioned by HM Government on the possibility of introducing in the future some form of pricing for the radio spectrum in place of, or in addition to, the present licence fee

Several organisations that gave evidence last year for the Merri-

to the use made of the spectrum: at spectrum argued that the spectrum present users pay a flat licence fee, should be priced.

Some, such as the Transport Science Policy Unit in the Department of Transport, have argued that the present cost-free system distorts the pattern of demand for radio frequencies. Under that argument, market forces rather than centralised regulation would lead to a more equitable and efficient use of a scarce resource.

The Merriman report concluded that it was a good idea to make people more aware of the value of the scarce resource they were using. It gave a warning, however, that it might be impractical to create a cause of international regulation and the high government use of the radio frequencies, particularly by

They would be charged according man report into the use of the radio the Ministry of Defence. Working days lost to strikes at highest level for five years

BY PHILIP BASSETT, LABOUR CORRESPONDENT

BRITAIN has lost about 23m work- likely to try to set aside the impact ing days through strikes this year the highest figure since the "winter of discoutent," which was instrumental in bringing the Conservatives into Government in 1979.

Although a high figure was expected because of the miners' dispute, the number of days lost - the third-highest total for a single year this century - will embarrass and disappoint ministers who had watched with satisfaction the much lower annual strike figure totals in

When the strike figures for 1984 are formally published in the new strikes, the general level of strike ures, even though they may have

of the miners' strikes and point to strikes this year - most notably,

The disputes in the coal industry are likely to account for almost 20m days lost overall, with the final figure depending on the impact of the surge of miners who returned to

With the effects of the miners' dispute on the 1984 strike figures stripped out, though, ministers may be able to claim with some justification that apart from the coal year. ministers and officials are activity remains roughly constant. affected great numbers of people.

There have been other significant ment of Health and Social Security computer dispute in Newcastle-upon-Tyne, which now looks like

drawing to a close, and most recently, the Ford machinists' strike, the Austin-Rover stoppage and a rash work in November and early De- of difficult and protracted localgovernment disputes.

Many of these, however - especially the DHSS dispute - have involved relatively few people, and so have made little impact on the fig-

BNOC has 'useful role' says broker

4.4.

North Sea would have been some £300m lower this year if the British National Oil Corporation (BNOC) did not exist, according to Edinburgh-based stockbrokers Wood Mackenzie.

keting company, has made trading in business... The trading losses losses of between £40m and £50m this year as the gap has widened between its official prices and those

GOVERNMENT revenues from the panies believe BNOC constitutes sulting from the term price being unnecessary government interference in the market and should be wound up.

However, in its latest North Sea report, Wood Mackenzie says: "On balance we believe BNOC has a BNOC, the Government's oil mar-useful role to play and will remain currently being experienced must be viewed in context - they are greatly outweighed by the positive on the spot market. Some oil com- impact on government revenues re- cial and spot prices.

That is because North Sea taxes are based on BNOC's price rather than lower spot prices. The brokers estimate that, if this year's spot prices had been used to calculate taxes, government revenues would have been £350m lower.

Wood Mackenzie says there is a case for closer links between offiJOHN HUNT PICKS OUT SOME COLOURFUL POLITICAL CHARACTERS

Stars twinkle fitfully in Westminster's galaxy

UNDER the Thatcher regime, it is difficult to pick out the year's star personalities at Westminster, because the Prime Minister's own dominant personality tends to eclipse all lesser mortals.

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Nevertheless, some colourful characters still stand out from the

The choice of any personality does not imply approval of the poli-tics of the MP in question. He or she is more likely to be chosen be-cause of a talent to provide entertainment or excitement in the daily grind of parliamentary business. The award for tenacity goes to

Social Democratic Party leader Dr David Owen. Week after week, he performs an act of political levitation as he tries to invest his party's seven MPs with national signifi-Slowly, the 46-year-old doctor

rises at Prime Minister's Question Time to do battle on two fronts against Tories and Labour. Luckily, the Labour left-wingers shout him down give him the impe-

tus he needs. "Oh, yes," he roars. "You don't like it, but you are going to get it

sneaking admiration for the autocratic Mrs Thatcher. Occasionally, there are rumours that admiring Tories have approached him to suggest that he should join their party. Such a transition for this lone man of destiny seems highly improb-



Mr Francis Pvm

Labour's environment spokesman, led the attack on the Government over local authority capital spend-

Undoubtedly, he is Labour's sucsitting nearby unwittingly come to cess story of the year. He scored an-his assistance. Their attempts to other coup in the way he managed to get an emergency debate on the spending cuts, thus putting the Government in an externely difficult po-

Inevitably, there has been specin-Dr Owen is a great admirer of lation that the 45-year-old Dr Cun-the sharpest operator on Labour's Cromwell and seems to have a ningham might be the next leader front bench. His gaudy phrases of the Labour Party. However, match his highly coloured necksome believe that he lacks the extra sparkle needed for the job.

No list would be complete without No list would be complete without There are frequent references to Mr Dave Nellist, the bearded Latherminister activities of "Big Sisbour Member for Coventry South-East, who is one of the two Com-

Gerald Kaufmann

proval went up from the Labour Militant Tendency. Despite Militanches as Dr John Cunningham, ant's contempt for parliament, Mr Nellist has become a frequent and well-informed questioner on industrial and employment matters.

His questions provide a revealing insight into the mind of Militant. There are frequent embittered references to private wealth, and he recently became very wound up about the gift of a miniature Jaguar XJS to Prince William.

Mr Gerald Kaufman, Labour's

Home Affairs spokesman, remains row's beadlines.

ter" at Number Ten and he coined the phrase "bloodstained Krugerble. mons representatives of that rands to condemn the South Afri-Last Wednesday, a roar of ap- dreaded sectarian organisation, the can cricket tour.



The coveted award of Trouble Maker of the Year must go to Labour's Mr Tam Dalyell, who has made life hell for the Prime Minisin the Falklands War. From his ancestral home, The Binns, outside ham, his chief whip.

the trail of the Belgrano, although he shuts up and sits down. he still finds time for other matters.

Pym, the rebels of the year. For a skiing.

and then the House rapidly fills as one of them rises to launch another onslaught on Thatcherite policies.

The contrast between the two is fascinating. Former Foreign Secretary Pym is almost deferential. He seems to imply that he hates having to say such nasty things but duty

Former Prime Minister Ted Heath is far more aggressive and no longer bothers to hide his personal animosities. Above all there is his new-found and mordant sense of humour.

Old-timers sigh nostalgically and observe that if only Ted had been such a good speaker 10 years ago,

he might still be Prime Minister. This year has seen the Lords in rebellion against the Government and this had brought to the fore those two exotic characters. Vister over the sinking of the Belgrano count "Willie" Whitelaw, leader of the Lords, and Lord "Bertie" Den-

Edinburgh, this descendant of Scot-tish lairds issues forth to barry the Government.

They provide a perfect double act straight out of the pages of P.G. Wodehouse. Their performance is His untidy figure can be seen now so finely tuned that they no scurrying along the corridors of longer need words to communicate. Westminster, clutching piles of doc- If Willie is making a mess of things, uments. He shows fiendish inge- Bertie moves out to the middle of nuity in bending the rules to follow the chamber and glares at him until

It only remains to wish them all The recent headline "Tam chal- the compliments of the season and lenges Attorney General to prose-offer commiseration to those Tory cute himself carries the authentic MPs who are crying into their gin and tonics because Mrs Thatcher In these days of Tory rebellion, has cut short their Christmas holitribute must be paid to that deadly day by one week and made it diffiduo. Mr Ted Heath and Mr Francis cult for them to get abroad for their

Overseas companies back Celltech care

BY DAVID FISHLOCK, SCIENCE EDITOR

ment-backed biotechnology company, according to Mr John Jackson, its chairman, in his latest annual All those ideas were rejected by

British companies to which they were first offered, Mr Jackson said. Celltech's backers include Sankceutical company, and Serono La- pany," he says. boratories, part of the Ares-Sereno

from £2.0m, and forecasts that it is search projects

OVERSEAS COMPANIES are cur- "at the beginning of a road which rently financing all the health care will lead, in the foreseeable future, ventures of Celltech, the Govern- to profits on a substantial sales in-

However, Celltech regrets the lack of UK commercial interests, partly because the company has close ties with the publicly funded Medical Research Council, spending about £120m a year, and partly because "local market pull would be yo, Japan's second largest pharma- of considerable benefit to the com-

A new joint venture with the U.S. roup in the U.S. group and Air Products and Chemi-Mr. Jackson announces a slight cals, called Apoel, has been fall in the losses of the three-year- launched to exploit industrial miold research company, to £1.9m crobiology, by undertaking re-

VW Caddy makes delayed UK debut

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

the Caddy is now appearing for the first time in UK dealer showrooms after a delay of nearly two years caused mainly by a dispute over its

The British authorities at first in-

nal quality inspection of every Britain. truck took place at Volkswagen's Ingolstadt facility in West Germany, that most main components

OMRON TATEISI ELECTRONICS CO

(ISO), the vehicles are labelled 'made in West Germany" in other EEC countries.

In the end, the UK authorities relented and accepted the "made in Golf in the autumn of 1983, the Gersisted the pick-up be decribed as Germany tag, which, apart from man group's 49-per-cent-owned sub-made in Yugoslavia because it is giving marketing advantages, also sidiary in Yugoslavia, TAS Tvornica assembled in that country.

meant that VAG did not have to put Automobila, which has been proThe importer, VAG (UK), the the pick-up through type approval ducing the Golf I, was left without a Lonrho subsidiary, argued that fi-tests (technical and safety tests) in

> The Caddy is a remarkable example of how international some vehi-cle production has become. It was duce 50 a day was installed.

When VW introduced the new

meant that VAG did not have to put Automobila, which has been pro-

So the tooling from the Golf pickgoslavia and the capacity to pro-

FT COMMERCIAL LAW REPORTS

Finance for emergency EEC budget may come from Consolidated Fund

REGINA v HM TREASURY, EX PARTE SMEDLEY

Court of Appeal (Sir John Donald- is to be regarded as one of the Comson, Master of the Rolls, Lord Jus- munity Treaties as herein defined, December 19 1984

a "treaty" an undertaking entered into with other EEC governments to contribute towards a supplementary and amending EEC budget; and accordingly, if such an Order were approved by Parliament, con-tributions could be made from the Consolidated Fund without statutory authorisation, under the law elating to implementation of Community treaties.

The Court of Appeal so held when dismissing an appeal from a deci- states. sion of Mr Justice Woolf. The judge had refused an application by Mr William Oliver Smedley for an order for judicial review in respect of the Government's intention to pay more than £121.5m out of the Consolidated Fund to the European Economic Community (EEC), under the terms of an Order in Council in of a statute. draft form before Parliament.

Section 1(2) of the European Communities Act 1972 defines the Treaties" or "the Community Treaties" as the treaties relating to accession to the European Economic Community and the European Atomic Energy Community, and the decision relating to accession to the European Coal and Steel Communi-ty "and any other treaty . . . entered into as a treaty ancillary to any of the treaties, by the United King-

Section 1(3) provides: "If Her Majesty by Order in Council declares community obligations to make that a treaty specified in the Order payments to any of the Communi-

proved by resolution of each House

Section 2(3): "There shall be charged on and issued out of the Consolidated Fund the amounts needed to meet any Community obligation to make payments to any of the Communities or member

that Mr Smedley, as a British taxpayer and elector, was troubled by the Treasury's expressed intention to pay the European Community more than £121.5m out of the Consolidated Fund, without seeking the authority of Parliament in the form

Instead it proposed to operate the special procedure provided by section 1 of the European Communities Act 1972, which involved laying a draft Order in Council before payment could be made on the authority of section 2(3) of the Act. Mr Smedley applied for relief by

way of judicial review. His application was dismissed by Mr Justice Woolf on December 6. He appealed. Section 2(3) gave the Treasury authority to issue out of the Consol-idate Fund amounts needed to meet

tice Slade and Lord Justice Lloyd): the Order shall be conclusive that it is to be so regarded; but a treaty en-THE UK Government has power by tered into by the United Kingdom Order in Council to characterise as after January 22 1972, other than a pre-accession treaty shall not be so regarded unless it is so specified nor be so specified unless a draft of the Order in Council has been ap-

SIR JOHN DONALDSON said

any obligation created or arising the court were to defer consider under the treaties.

draft of which had been approved by Parliament, were to declare that be regarded as a Community treaty, terms of the draft would be valid. the Treasury would be entitled to make payments called for by that agreement, without further to make the payment to the Euro-

funds provided by member states was not "ancillary, in the form of "reimbursable It was no doubt

of law might be of service to the parties and to parliament.

That course was adopted in R vElectricity Commissioners 1924 I KB 171. In that case an inquiry would have been wasted if the Min-

the present case. It was apparent regarded as ancillary to the Com-from the terms of the undertaking munity treaties. The question was

uthority. pean Community was not "a treaty
Over the period from 1970 to 1975 ancillary to any of the treaties,"

The concept of one treaty being "ancillary" to another was not one of precision. There might be more It was no doubt for that reason

characterised by Order in Council Further more, quite apart from whether a particular instrument lefined in section 1(2). whether a particular instrument.

Mr Laws for the Treasury sub-would otherwise be regarded as

mitted that at present, as no Order "ancillary" to the Community trea-in Council had yet been made, it ties. Parliament had retained the was premature for the court to cin-right to prevent its being so re-

> That power did not derive from the affirmative resolution of the Houses of Parliament which was a power of veto. It derived from a preexisting power to be inferred from

Order in Council in relation to an Similar considerations applied in agreement which could properly be

not would, be so regarded. The only real challenge was based on the submission that the

the provisions of the Community It might be open to doubt whether such a conflict would necessarily and in all circumstances disqualify an instrument from being regarded as ancillary to the Community treaties. However, there was no inconsistency between the undertaking and the treaties. As was pointed out by Lord Den-

stances be so financed. It was clear that in the view of the member states unusual circui stances had arisen in 1984 which had given rise to the need for a supnentary and amending budget. A temporary departure from the guiding principle set out in the Community treaties did not seem inconsistent with properly regarding the undertaking as ancillary to

could be more ancillary to the community treaties than the provision of funds to enable the Community to fulfil its essential functions. Accordingly an Order in Counci in the terms of the draft would be intra vires the order-making

Lord Justice Slade gave a concur-ring judgment. Lord Justice Lloyd For Mr Smedley: Leolin Price

Bower) For the Government: John Laws (Treasury solicitor)

Advice has been received from Tokyo that payment of a Cash Dividend of the payment o

RESIDENTS OF ALL OTTER COUNTRIES (EXCLUDING THE REPUBLIC OF KOREA) who are subject to deduction of Japanese Withholding Task at the first of the subject to deduction of Japanese Withholding Task at the first of SULBBOOK (In the subject to deduction of Withholding Task amounting to SULBBOOK (In the subject to deduction of Withholding Task amounting to SULBBOOK (In the subject to deduction of Withholding Task amounting to SULBBOOK (In the subject to deduction of Japanese Withholding Task amounting to SULBBOOK (In the subject to deduction of Japanese Withholding Task amounting to SULBBOOK (In the subject to deduction of Withholding Task amounting to SULBBOOK (In the subject to Japanese WITHOLDING TASK (IN THE SULPH AND SULPH) (IN THE SULPH SULPH) (IN THE SULPH) (IN THE

(Where todgement forms are available) and the soulevard Royale, and the soulevard Royale and Ro

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CORPORATION

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Amsterdam

The Each of Tokyo Ltd.

in Tobyo, Brustel's London, Dusseldor, Paris and New York, PIERSON, HELDRING Amsterdam, 17th December, 1984 Amsterdam, 17th December, 1984

THE VOLKSWAGEN pick-up truck were supplied from West Germany designed in West Germany for the based on the old Golf car and called and that, under the terms of the In- North American market. However, ternational Standards Organisation it proved unable to stand up to

competition from the U.S. pick-ups and was recently withdrawn from sale in the U.S.

> vehicle to produce. up was moved from the U.S. to Yu-

Company Notices

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In accordance with the provisions of the Notes, notice is hereby given that for the interest period from December 27th, 1984 to March 27, 1985 the Notes will carry an inteerest rate of 91% per annum The interest payable on the relevals interest payment date, March 27, 1985 against coupon no 12 will be U.S.\$115.63 pear Note



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In December 1984, in Toulouse, Nigeria Airways Limited, Nigeria's national carrier, has taken delivery of four A310-200 aircraft. The sale of these aircraft, powered by Pratt and Whitney engines, has been partly financed by export credits the partly financed by export credits. granted by an international bank consortium managed by Société Générale (agent). Deutsche Girozentrale. Deutsche Kommunalbank and Midland Bank in association with Banque Française du Commerce Extérieur and Kreditanstalt fur Wiederaufbau.

SOCIÉTÉ GÉNÉRALE

ties or member states. In that con- that provision of the money was

the EEC moved from a system whereby it was financed by contributions from member states to one where it was financed by its "own resource." In 1984, however a sup-plementary and amending budget had been produced, and the member governments had thought it right that the expenditure contem- than one view on whether a particuplated should be met partly out of lar intenational agreement was or

advances. draft Order in Council was laid before both Houses of Parliament. It should be conclusive as to what specified that an undertaking made treaties were to be regarded as by EEC: Government representa- Community treaties, and that no tives, to make payments to finance treaty entered into after January 22 the supplementary entry and 1972 should be so regarded unless amending budget, was to be regarded as a Community "treaty," as

sider Mr Smedley's application. garded by refusing to approve the in many and possibly most cir- draft Order in Council designed to cumstances, the proper course achieve that result. rould be for the courts to invite an applicant to renew his application if was whether the Order in Council. and when the Order in Council was if made, would be intra vires the made. But in some circumstances power conferred by Parliament an expression of view on questions upon those who would make it.

was in progress, the cost of which ister and Parliament had approved principles, that power must be asthe scheme only to be told later that sumed to be limited to making an

text, "community obligation" meant considered a matter of urgency. If ation of Mr Smedley's application It followed from sections 1(3) and until after each House of Parlia-2(3) that if an Order in Council, the ment had considered whether it approved the draft, it would only have contributed to avoidable delay if the an international agreement was to correct view was that an Order in

The essence of Mr Smedley's complaint was that the undertaking within the meaning of section 1(2); and that it was ultra vires for an Order in Council to declare that it was to be regarded as one of the Community treaties.

among others, that Parliament had On or about November 19 1984 a provided in section 1(3) for a system

The sole question for the court

section 1. In accordance with familiar whether the undertaking could, undertaking conflicted with some of

ning Mr in Bulmer (1974) 1 Ch 401, Community instruments were not expressed against the back-ground of English eanons of-

construction and should not be so construed. The Community treaties were designed to express principles. The relevant priciple so expressed was that the Community budget should, as far as possible and thus usually, be entirely financed out of the Com-munity's own resources, but that was not to say it must in all circum-

That objection apart, nothing

QC, John McDonnell QC and TM Ashe (Bower Cotton and

> By Rachel Davies Barrister





cannot be prevented, it can be controlled only by proper required to find a cure—



Announcement

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EDITED BY CHRISTOPHER LORENZ

Learning French on the farm

BY HAZEL DUFFY

SATURDAY, mid November: an excellent lunch in a farm-house in northern France, But this is not the start of a gastronomic experience. Six British businessmen and two teachers are sitting down at the beginning of a sixday intensive French course. Each has only a basic knowledge of the language. Distant memories of "O" level French grammar mixed with more recent contacts with French business and industry are common to everybody, as is a need to get to grips with the everyday expressions of French commercial life in a bid to expand the opportunities afforded by the French market. Suddenly it dawns on the group that the organisers of this course were serious when they told the students in advance that French will be the sole language to be used during the six days.

All the students have con-nections with French-speaking markets. With varied commer-cial backgrounds in banking. manufacturing, transport and State industry they are in their 30s and 40s and are mostly middle management in companies based in London and the South East. Two have attended a preliminary residential French course held in England in the summer. All must undergo a short assessment of their comprehension of French before being accepted on this

Grammar revision starts that afternoon. The ducks in the farmyard punctuate awkward silences as the teachers try to make everybody use the hated "y" and "en" in reply to their constant questions. Lessons finish around 6.00 pm, followed by half an hour or so of homework. Dinner follows the same halting regime as lunch.

Sunday: Breakfast is around 8.15. Anybody who wants to log around the country lanes in the dark before breakfast is free to do so, but time has to be found to listen to the first cassette revising yesterday's grammar in question and answer form

R2D2.

next year.

speak, sing and serve drinks.

anatomically as well as figura-

tively — is a custom-built one-chip microcomputer combining

a four-bit central processing

unit and a 1k memory. The memory is extended with a

magnetic tape cassette recorder housed in Ominbot's "stomach," which can store behavioural instructions for the CPU as well as music and speech for

replay through built-in loud-speakers. An alarm / timer



bad when they are less than 100, pany, but getting more challenging when thousands and millions are introduced. Number tests will be repeated every morning; why can the French not give straightforward English

bother? Peter, marketing director of a plastics company. revision on cassette coming explains his reasons; his French from surrounding rooms. customers do not want to speak English—in the evening, socially, they are happy to use English but during the day, French is the rule.

Immediately after lunch when wine is liberally poured, the organisers take account of the fact that concentration will not be at its most intense. Accordingly an after-lunch talk with a difference is given by farmer/hotelier host who seeks to explain the problems of goat milk production.

Monday: Fresh country air. courtesy of bicycles on the farm. prepares the mind for another dose of grammar. Longing for coffee break, even if only to read the French newspapers. Following session includes commonly used phrases at the opening of a telephone con-

Group breaks into two for certain sessions, and the smaller group permits more departure from set texts. General economic terms surface—growth, unemployment, industrial rela-tions, are elaborated on with of an electronics company in Britain, which has bought a Formal lessons begin with a in the market, talks about his

Afternoon: play-acting restaurant scene offers the chance to reveal the humorous talents of British businessmen French terms ordering gastronomic delights, and paying for them, are revised.

or two participants have admitted to listening to early morning BBC news.

Afternoon: deadly routine is avoided by conducted tour of farm. Farmyard chat becomes serious when our host seeks advice on how to break into English market with his goats' milk cheese. Final exercise of the day on accounting terminology (specimen balance sheet to be studied at leisure) drags on until 7 pm.

Wednesday: Morning lessons have an air of holiday, because we have been told beforehand that it is normal for even the most conscientious students to be flagging by this stage and a "diversion" has therefore been arranged.

in car boots. Some contemplate cycling 20 kms to nearest town but decide their fitness rating has not been improved by long hours of French study. Instead, une randonee by bicycle around the forest follows. Elwin, marketing manager in a software components company, talks about his hopes of quadrupling reference to business experi-sales to France. His colleague ence personally. Keith, director speaks French fluently, but Elwin is increasingly frustrated at his own inability to bring together technical French with his everyday French. Looking forward to dinner in a

concentrate the mind—not too shopfloor workers in that com- restaurant—the only meal away from the farm. Anucipation slightly dimmed by teachers presenting students with an envelope containing a FFr 50 note and list of five items to be purchased in the local shops. They are not immediately recognisable—a little box of "trombones," for instance, is found finally in the stationers (paper clips, of course).

Thursday: Day of Disillusion. oncentration flags in grammar

As the end of the course looms, the gap between stumbling conversation and fluency seems as large as ever.

Then Bernard, chairman of a motor distributors, returns from the front (Paris) where he has had to attend a business meeting. Colleagues at the meeting remarked upon his new-found ability to speak French. After-dinner jokes told in rapid succession suggest that progress has probably been more marked than had been

Friday: Wake to realisation that thinking is taking place in French. The last cassette is much easier to understand than the earlier ones. The ability to speak a language does not come in the form of sudden revelation. But the discipline of an intensive course away from everything can push the reluct-ant student into picking up the basic tools. From then on, it is

*Le Français a la ferme. Organised by Chantal Munro Associates for the London Chamber of Commerce and Industry. Price in 1985 for the course: £765 for LCCI members, £315 for non-members

PROBLEM: a British manufacturer of medical aids, with a list which included some of the crowned heads of Europe, faces cut-price competition from

Tarwanese manufacturers ape

ing its products. Solution: if one of these competitors can produce quality components cheaper than you can make or buy elsewhere, turn the competitor into a

supplier.
It is a bit like ju-jitsu, the oriental art of self-defence, where the skill is to disarm or deflect your opponent by using his strength and aggression to your advantage.

J & A Carters, started in London in 1861 by two brothers, John and Alfred, produces about 30,000 wheelchairs a year, accounting for about two thirds annual turnover of £8m. Customers have included members of the Royal family. the Kaiser and the Czar of Russia.

trated its efforts on producing sophisticated aids like powered wheelchairs and electric hoists for bed-ridden patients. About 60 per cent of output is exported; Carters manufactures cheaper manually wheelchairs for markets like the Middle East, where the initial competitive thrust from Taiwanese manufacturers has

Though Carters was not in peak condition to take on competition from the For East. It had become, by its own admission, rather flabby and stale and had failed to develop new and eveling products. exciting products. Brian Hopkins, Carters' managing director claims that

the compan's copyrights have been infringed by some of the Taiwanese manufacturers. " We first became aware of the problem about three years ago problem about three years ago when we started to receive letters and brochures from several Taiwanese wheelchair manufacturers offering to supply us with components.

"One brochure even displayed a photograph of one of our own wheelchairs with our name crudely blackedout. It is

name crudely blacked-out. It is likely the manufacturer was using the photograph as bait to attract orders before com-mitting himself to production." Taiwanese wheelchairs exported to Britain can be as much as 25 per cent cheaper than British equivalents al-though the quality of the products is often very poor, claims Carters, which earlier this year was acquired by Invacare, the U.S. medical products group. Carters says it has several

responses it could have made. and still could make, to unfair competition from the Taiwanese. It could start legal action aaginst alleged copyright in-

Medical aids

The oriental art of deflecting competitors

Andrew Taylor explains why J. & A. Carters now has a Taiwanese components supplier



fringements. This option has not been entirely ruled out, but legal action is costly and can take a long time. Even if one manufacturer can be shut down, another company can start up in its place, and the whole process has to start again.

 The company could simply ignore the competition. The quality of its rivals' products is generally poor; they sell at the lower end of Carter's range of medical aids. The British company's main competitors are found in France and Germany.

Of this option Hopkins says: "Our experience is very simi-lar to that of British companies which faced cut-price competi-tion from Japanese manufacturers in the 1960s.

"The Taiwanese, like the Japanese, are quick learners. It would be a mistake to believe that quality and technical

standards will not improve Complacency like that led to the demise of the motor cycle industry in this country."

A third option-one which most companies would like to think they adhere to but which in practice is hard to achieve -is to compete in all markets by striving to maintain the quality of products while seek-ing to reduce manufacturing

It is in pursuit of the latter alm that Carters, which is based in Westbury, Wiltshire, has decided to use one of its better Taiwanese competitors as a supplier. Cathay Consolidated supplies the British com-pany with tyres and some plastic components. Hopkins sees no conflict or

shame in using a competitor as we are competing, at every a supplier: "If the price is level; so far we are holding our right and the products are good, own," says Hopkins.

then we would be foolish not to use this to our advantage,

he says.
"We are an international "We are an international company, prepared to take parts from anywhere if it is in our best interests. We use specialist steels from Holland because we cannot get the same quality in Britain. We also use upholstery from the Irish Republic because we believe we get better value for money." for money."

Hopkins asserts that the Hopkins asserts that the Taiwanese connection should not be regarded as a case of "if you can't beat them join them." He prefers to describe it as using the strengths of the market place to protect the company and the jobs of its employees.

One of the current strengths of its armoury, says Carters, is a requirement of the UK Department of Health and Social Security that wheelchair manufacturers, and their component suppliers, should meet the requirements of British Standards quality assurance code number

"We have worked hard to ensure we satisfy the standard and the company is approved as a DHSS supplier. This means that rivals will have to achieve the same quality if they are to break into this important domestic market. We can also use the standard as a badge of quality in international marof quality in international markets," says Hopkins.

He says the adoption of the standard made the company think more seriously about how it made its products. More visits are now paid to component suppliers and the company's quality assurance staff has risen from just 3 members to 19,

"We have invested £50,000 in the last 12 months to improve manufacturing efficiency and quality. Better computer facilities will improve stock and creditor controls."

Above all Carters says it

eds to keep ahead in product design. It has revamped in design department bringin. fresh faces from other industries in a bid to instill new ideas. The head designer, for example, was formerly employed by a zip fastener company.

So far Carters' approach has brought satisfactory results. Several new products, including a portable powered hoist for patients, are on the market. After several years of losses, the company expects to have made a pretax profit of several hundred thousand pounds this year, after interest payments. Sales are up by around 25 per cent in 1984 at a time when international spending on health care is hardly rising.

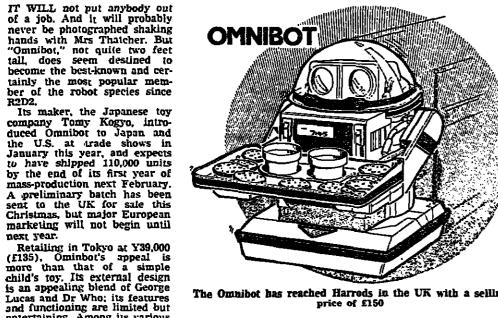
"The important thing is that

TECHNOLOGY

DOMESTIC ROBOT WITH ENTERTAINING CHARM

Enter the Japanese civil servant

BY ROBERT COTTRELL IN TOKYO



The Omnibot has reached Harrods in the UK with a selling

entertaining. Among its various virtuouso turns. Ominobot will the left hand only, presented two with an object, will close auto-matically around it. Messages It can be radio-controlled at distances of up to 50 feet, or follow programmed instructions loaded on to a cassette spoken into a microphone in Omnibot's handheld radio control can be boomed out through the robot's loudspeaker and tape of up to 30 minutes duration. One stockbroker says he accentuated by strobe-synchron-

sends Omnibot to meet clients in his reception and bring them into his office. Another owner has found Omnibot a great success around the house with everybody except his two dogs, who wiew it with growing Omnibot as a product sophisticated enough to appeal to Instructions are given to Omnibot via a hand-held radio control, whose main feature is a joystick for 360-degree moveadults as well as children. Tomy's R and D staff totals 160, grouped into a domestic, an international, and a "high-tech." ment. But the robot's "heart" division.

"Our target was the family."
says Mr Kubo. "The number of children in the population is getting smaller and smaller. The toy market is getting smaller. To expand our business we want to appeal to the ness we want to appeal to the entire age range."

Mr Kubo studied mechanical and industrial design before joining Tomy, where he added on-the-job electronics training. speakers. An alarm / timer One of his previous successes allows preset starting and stopping of taped programmes.

The company was "Armtron," a reach-and-grab electronic arm

two smaller siblings, the "Verbot," which responds to spoken commands, and the "Dingbot," a basic runaround which morely believed as which merely bounces off obstructions in its path.

Some of Tomy's suggestions

accentuated by strobe-synchronised flashing of its large and purple eyes.

Tomy's assistant manager of research and development, Mr Takao Kubo, says the cclapany spent two years developing Omnibot as a product sophisticated enough to appeal 10 kitchen timer. Program a path between the kitchen and the living room. Then set the alarm for the desired baking time. Go into the living room and relax. Omnibot wil come into the room and remind you when it's

But other suggestions threaten dangerously to misjudge the mood of many family gatherings —on Boxing Day morning at least. Hungover fathers may care to pre-consor the paragraph which proposes that "Omnibot can wake up the whole family, even Uncle Harry who is visiting for the weekend. Won't Uncle Karry be surprised when Omnibot rolls in with wake-up ping of taped programmes.

Ominbot's claw-type hands and clip-on tray make it capable of rudimentary butlering:

a reach-and-grab electronic arm words and good cheer!" Perhaps fortunately, Omnibot's anthropomorphism does not extend to have also endowed Omnibot with having clippable ears. Offshore

Pipeline repair

SUCCESSFUL trials have been carried out on an automated system to repair deep sea pipelines. The RMP project, as it is called is, has been developed by ACB, Comex, Elf and Total.

Total carried out sea trials at the end of last mooth in Loch Linne in Scotland. There, teams from ACB and Comex working from a control room onboard Seacom, a diving support ship, control-led a prototype remotely controlled vehicle, Roy 400.

The RMP project is part of the French deep sea hydrocarbon development pro-gramme. The system com-prises a H frame to support the line above the seabed, a worktable to hold the pipe, a module to carry girders and a transfer vehicle to move the various components of the system luto position on the seabed. The project also needs other modules to carry out specific jobs such as machin-ing, internal cleaning of the pipe and removing coatings,

During the Scottish trials, a length of pipe was prepared for insertion in the pipeline using the remote equipment and lowered to the sea bed. Now the group hopes to extend the system with additional modules which can be attached to the H frame.

Software

Mailbox program

SOFTWARE FOR the IBM PC and Compaq machines which allows electronic mail is available from Geisco, the computer arm of the U.S. General Electric group. Called PC Mailbox, the system works with the company's Qulk-Comm international electronic mailbox service.

On the screen appears a symbolic desktop with "trays" for incoming and outgoing messages. The software allows messages for outgoing mail to be taken from an address book stored in the system. More details from the company in the UK on 01-546 1077. DREXLER ADVANCES IN EUROPE

Pergamon opts for laser card

BY GEOFFREY CHARLISH

DREXLER CORPORATION of no systems or equipment have California has signed up 20 yet been marketed. "Develop-licensees for its laser card ment of the card reading equipinformation recording system ment has taken longer than in under two years and is now expected," says Mr Drexler. The moving into Europe, having main problem apparently, is to recently concluded agreements with Pergamon and Ciba-Geigy.

This must be one of the most institute, with which called the control of the most institute, with which classified the control of the control

Mr Robert Maxwell, who recently completed a design, heads the Pergamon group, has revealed that Standard Telephones and Cables is developing. phones and Cables is developing a reader/writer unit for his company. One of the first appli-cations will be in connection with Pergamon's scientific in-formation publishing opera-tions, where immediacy is the keynote.

Subscribers will receive a laser card on which several rights or the basic technology.

hundred pages of A4 text are In the U.S., one of the more laser card on which several hundred pages of A4 text are recorded, in place of the conventional printed paper. The card will be slotted into a personal reader and the pages will appear on a television screen. But Mr Maxwell said he "would rather not be drawn on the timing" for the introduction of timing" for the introduction of the technology. The Drexler laser card was

announced in 1981 and Toshiba bought the first licence in late 1982. Since then Drexler has set up facilities to make the recording material. It can hold up to 800 pages of English text on a piece of plastic the size of a credit card. A very fine laser beam is used

to melt microscopic, black pits into the surface of an otherwise reflective surface. The pit sequences are digitally coded to

successful technology licensing operations in the U.S. and Japan for some time.

Mr Robert Maxwell, who recently completed a design,

Under the non-exclusive licences, Drexler grants world distribution rights for the cards, together with rights to patents, know-how and the designs of equipment for writing and read-ing the cards. But no agreement includes card manufacturing dramatic applications is likely to be with Blue Cross of Mary-land, the medical insurance group with over 70m sub-

The objective, says Drexler, is to give each subscriber a card on which is recorded his complete medical record and details of his insurance cover-age. Card reader/writers will be placed in ambulances, doctors' surgeries and hospitals so that, in an emergency, medical staff can immediately determine the best action to take. The prospect is that lives will be saved and administration costs

According to Jerome Dexler, plans. one or more of the Japanese licensed companies are likely represent text characters or graphics and can be read back by a second laser for reproduction on a screen.

But although Canon, Ericsson, Fujitsu, Honeywell, Matsushita, NCR, Sharp and Wang are among the licensees

The other European licensee, system,

Swiss company Ciba-Geigy, is more circumspect about its plans. At the company's UK photographic subsidiary, Ilford, Mrs Sabine Preston, marketing manager responsible for exploiting the product, said the company's purchase of the licence was a "long term strate-gic decision" and plans are con-fidential.

However, Ciba Geigy's Swiss subsidiary Gretag is in security systems and laser engraving. Furthermore, Ilford is in the film costing business — which is likely to be threatened in a few years by electronic image recording. But Mrs Preston thinks it un-

likely that any announcement of products or services will be made before the end of 1985. Half the companies on Drexler's Jist are Japanese. Two major camera companies, Canon and Olympus Optical are there. Although nothing has been announced, it seems likely both companies are thinking in terms of the digital recording of images from CCD cameras, in place of film.

Others are thinking about the storage of software on the cards — Kanto Denshi has already shown equipment at a video games exhibition in Chicago. Players might buy a card which in an arcade for example, could be slotted into various consoles for the latest rames, and he delited at the games, and be debited at the same time. Nipponcoinco, coin mechanism maker, has similar

Another Japanese company, Computer Services Corporation, is planning to use the card in an educational system in which Kanji characters are combined with cartoons. The company sells over \$150m of software annually ad according to Drexler is designing a complete

EDITED BY ALAN CANE dispense, fluid power, special-purpose valves, general engineering, refined and wrought metals.

Design

Better sawblades

Birmingham, England

BATTKLLE COLUMBUS Lab-BATTRILE COLUMBUS Laboratories, Ohio, has developed a computer-aided design package that allows saw blade design and production set-up time to be reduced in some cases by a factor of 10.

Originally developed for the Peerless Saw Company in the U.S., the software is now available for licensing by companies outside North America.

America.
It should allow companies

it should allow companies to expand production capacities and handle small volume production designs. Production schedules and part design can be quickly altered. The program leads the designs of the program leads the designs of the program leads the designs. signer through a step-by-step process to create tooth forms and prompts him for details of features such as slots, pinholes and keyways. The pro-gram uses a "fill in the blanks" procedure for data entry.
With all the data entered.

with all the data entered, the program calculates blade geometry, the number of steel sheets needed, the position of each blade on the sheet and the motion and courrol demands to the laser cutter—itabout five seconds. Operators can view the blade designs on their terminals and when approved, the cut-ting data is fed straight to the laser controller's memmory. No punch tape is used. Designs can be recalled at any

More about the program, which runs on Digital Equip-ment PDP-11 and VAX computers, from Battelle in London on 01-493 0184.

JAPANESE RESEARCHERS DEVELOP FIBR ES FOR HOSPITALS Optical fibres for laser treatment

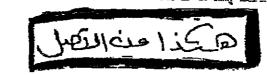
A JAPANESE company is promising an advance in optical fibres that could extend the applications of lasers in hospitals.

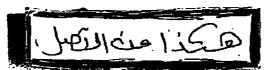
Mochida, a medical-products company, says it will soon be ready to sell an optical fibre that can carry the infra-red light from carbon dioxide lasers with relatively small radiation loss.

Until now, the applications

for carbon-dioxide machines useful lasers for hospital work. Light from the lasers is strongly absorbed by the water that is glass absorb the radiation at major constituent of human tissue. As a result, the radiation at major constituent of human tissue. As a result, the radiation can be used to vapourise from carbon dioxide lasers cannot be used to vapourise cells in delicate cutting operations, for instance in gynae inside the body to treat organs such as the stomach or lungs.

Despite this, carbon dioxide details about its fibre. Before machines are one of the most the fibre can be used in hospi-





THE ARTS

The Theatre in 1984/Michael Coveney

A year of great acting . . . and indifferent plays

In this summary spot last five-hour piece in which the year, the heroic achievements heroine moves across the deof Derek Jacobi on hehalf of cades haunted by the loss of the Royal Shakespeare Company as Cyrano, Prospero, play that first popularised Benedick and Peer Gynt, were Freud in America and it entails celebrated with the suggestion that he might now be teamed with Ian McKellen, at either the RSC or the National Theatre, to usher in a new colden age of star classical

While Jacobi took his RSC repertoire to the Olympic Games and Broadway, McKellen shook off the disappoint-ments of last year and, burying the halchet with Sir Peter Hall (McKellen had been a notable (McKellen had been a notable critic of the South Bank operation since its inception), climbed aboard. He proceeded to give three major and, in my view, increasingly remarkable performances that have added much lustre to an otherwise disappointing NT year.

McKellen, like Jacobi, is an indisputable lead actor. But he is also a highly talented leader

is also a highly talented leader of actors. In the mid-1970s he was a guiding spirit in the democratically organised of the UBA, and it is a feature Actors Company (one of his biggest successes there was with an obscure Chekhov play. The Wood Demon, just as Wild commercial sphere. This may have use the NT this war was the subsidised sector into the commercial sphere. This may have use the subsidised sector into the commercial sphere. Honey at the NT this year was a triumphant reclamation of Chekhov's first play, the rarely performed Piatonon); and when he joined the RSC, he inspired and led around the country the company's first

Now, at the National, he has not only played Pierre in Venice Presert d, Platonov and Coriolanus, he has also become an associate director in order to form and direct one of the five new NT companies that will be in operation by the middle of next year. He will share responsibilities for this troupe with Edward Petherbridge (who was also with him in the Actors Company).

Without question 1984 has been the year of the actor.
There have been very few notable new plays: Michael
Frayn's Benefactors was something of a menopausal bore, while Tom Stoppard provided an evening of strenuous mirth-lessness with his Molnar rewrite Rough Crossing; Simon Gray gave us more of the same Oxbridge blues and failed aspirations in The Common Gray gave us more of the same
Oxbridge blues and failed aspirations in The Common financial responsibility for the Pursuit, which not even Harold Pinter's direction could steer from the Lyric Hammersmith into the West End; while about as much interest in the property of the same of the Garden' report made ugly noises about transferring the same of the Garden' report made ugly noises about transferring of the Garden' report made ugly noises about transferring the same of the Garden' report made ugly noises about transferring the same of the Garden' report made ugly noises about transferring the same of the Garden' report made ugly noises about transferring the same of the Garden' report made ugly noises about transferring the same of the sam into the West End; while about as much interest in the Pinter himself, having walked activities of the English Stage company as has the local counciling shall be said of the new alignment of star actors and directors. United British Artists (UBA), offered only a short, though admittedly nowerful, piece on a military of the Royal Shakespeare, at the Haymarket): Maggie Smith, Joan Plowright, Sara funded as everyone clse in the British chartes. This year we Javston, James Villiers, John powerful, piece on a military dictatorship but which played to lunchtime audiences and contained a now obliterated performance both chilling and corrosive by Alan Bates.

Bates is a unique British star in that he combines genuine international fame, through the cinema, with an illustrious career on British television this sad and secretive major in Scparate Tables was just as good as An Englishman Ahmad) and the stage. Neither McKellen nor Jacobi has vet mckellen nor Jacobi has ver cracked that Bates code. One great performer who has, is Glenda Jackson and she was, in my book, the actress of the year for her stunning performances in O'Neill's Strange of how the troubles have ripped Interlude and Racine's Phedra, apart one Belfast Republican With Coriolanus, these latter

an experimental use of interior monologue which Ms Jackson and her superb supporting com-pany — Edward Petherbridge, Brian Cox, James Hazeldine— under the direction of Keith Hack typical to great stylictic

under the direction of Keith Hack, turned to great stylistic advantage.

And the Jackson Phedra, translated by Robert David MacDonald and designed and directed by Philip Prowse, aroused more strongly expressed opinion, certainly among my colleagues in this building, than did any show all year. Some thought Ms Jackson's vocal range was too recklessly exploited; that Georgina Hale was too mannered as Aricia; that the translation was an abomination; that it was dull; abomination; that it was dull; that it was outrageous; that, in short, it was not like most things in the British theatre, comfortable and tidy.

have something to do with what Simon Callow defined in his book, Being an Actor, as the tyranny of directors, the bureaucracy of the big companies. But it is really more to do with money: spin-off tele-vision deals and film commitments are easier to organise around the scheduling of commercial six-month London runs than around the complicated logistics of a nine-month or twoyear suint at the RSC or the

Either way, resonant and conclusive statements about the theatre are always dangerous. Callow, for one, is re-joining the National in the New Year to play a leading role in Prayda, a comedy about Fleet Street by David Hare and Howard Brenton. Two years ago, the West End theatre was on its knees. Mainly due to the strength of the American dollar against the pound, but not merely due to that, the West End has thrived all year. The Arts Council, in its "Glory funded as everyone case in the British theatre. This year we Jayston, James Villiers, John had one of the best plays in Moffatt, Jane Carr... the line Michael Hasting's Tom and Viv., stretched out to the crack of doom. And what scrupulous, the stretched out to the crack of doom. And what scrupulous, the stretched out to the crack of doom. about T. S. Eliot's arid and peculiar first marriage (return-

ing to Sloane Square in the New Year); a memorable per-Ron Hutchins is Rat in the Skull about the interrogation of an TRA suspect in a London police cell; and Max Stafford-Clark's of his Christian adversaries by impeccable revivals of Edward merely being a greater presence Bond's The Pope's Wedding (a than were they, and a fine first play classic happily restored) and Sored. In the Theatre Upsairs, I most enjoyed Peter Cox's Up to the Sun and Down to the Centre, a generous



Scene from "Starlight Express"





Ian McKellen as Coriolanus and Glenda Jackson as Phedra

lucid work it was in a Chichester season that also boasted Alec Guinness's scandalously under-estimated Shylock—a dignified, well-dressed, cool, finical and noble resident of the ghetto who exerted a natural command than were they, and a fine revival of Alan Bennett's Forty Years On (also transferred to London), Paul Eddington in the

Terry Hands were directly involved in the RSC's Stratford this year, a fact which began to tell quite heavily towards Barr. Kyle's doggedly lavish the end of what started off as Lore's Labour's Lost both

The excitement continued with Antony Sher's Richard III, the first serious claim on the part by a British actor since Olivier. Sher was a chameleon insect, a bottled spider, a hovering bat, a still toad, a bounding chimpanzee. He used his crutches like a pole-vaulter, careering across the stage with speed and lift, out-witting and out-pacing an intimidated court of sycophants and victims. Above all, he used the idea of Richard's deformity in different ways, depending on whom he had to deal with. This was a brilliant, extraordinary bravura performance which will no doubt achieve its final maximum impact on arrival in the Barbican next

condon), Paul Eddington in the ead.

Neither Trevor Nunn nor Hirsch and Ramaz ChkhikFerry Hands were directly vadze all great Richards.

The is possible Possible towards and conditions to the second conditions to the condition of the conditions of the conditions

ings in Nicholas Wright's The

Desert Air.

It was TOP's tenth annivertion was mercifully un-Brechsary and I gather that the RSC tian, thereby acknowledging the concentrating what one of our contemporary there is of its new play policy in the Nissen hut and the Pit while the new middle-scale. privately funded Stratford venue, the Swan (due to open in 1986), will be the place to go for Jonson, Middleton, John Ford and the rest. I am not sure how I feel about this. Meanwhile, next year at Strat-ford we shall have but four main-house productions and the first piece of good news is that

than the superb, Branagh impeccable of tion at the RSC. Neither pro- an abysmal production of The neither really showed the a superbly designed Mother respective directors or casts to Courage, Judi Dench making best advantage. Meanwhile, up for missing out on Cats down the road at the ever with a devious, pragmatic pleasure-giving The Other alley-cat of a Courage, pushing Place, we had Louise Page's John Napier's elaborately marvellous Golden Girls, superbly directed by Barry smoke and coloured lights on Kyle, and a rumbustious comic the periphery of European display from Geoffrey Hutch- wars to an almost ecstatic ings in Nicholas Wright's The apotheosis in the Heavyside Layer. Howard Davies's produc-

> theatre's greatest challenges: the restoration of the century's most important dramatist in the terms of our own political and social culture.
> This year's Lloyd Webber extravaganza was Starlight Express, about which some colleagues have been surpris-

ingly superior. Its message is no more objectionable tilan that of The Wizard of Oz, admitted refracted through the Juliet Stevenson, whose 1983 Thatcherite concept of pulling Isabella adorned the Barbican yourself up by your own nontwo shows were my highlights. You see top class acting at the end of what started off as most exciting season with cold in the West End by Triumph Apollo, is a difficult more. No theatre assembled the end of what started off as most exciting season with the end of what started off as most exciting season with a most exciting season with the end of what started off as most exciting season with the end of what started off as most exciting season with exposed the dangers of letting for much of this year, will be existent bootstraps. But it was stunningly presented show, which gave new life to Sophocompany field Day, still run by company field Day, still run by comp

Spielberg and the street lations by the Irlsh poets Tom culture of robotic dancing and Paulin and Derek Mahon. body-popping. There were narrative problems and dead spots in the second half. But it was a physically experimental show, far more daring than most in London.

If it was a good year for a Passion, revived after last acting it was regrainly a busy

acting, it was certainly a busy year for musicals, 42nd Street year for musicals. 42nd Street at Drury Lane was a hectic but tasteless confection fatally lacking the calibre of Jerry Orbach (in New York) as the Svengali producer. Wigs and costumes were all to pot. Much better was On Your Toes, and not just because it was by Rodgers and Hart and dates from 1936. Balanchine's choreography, elaborated by Donald Sadler, and Hans Spialek's Sadler, and Hans Spialek's orchestrations, under the musical direction of John Mauceri, were perhaps the most unsung surviving treasures of the year. Makarova was simply

Hobbling along behind came the competent revival of West Side Story, the cheerful cabaret Pump Boys and Dinettes, a gross and crude revival of The Boy Friend and the wingeing plaintiveness of The Secret Diary of Adrian Mole. None of these states of the secret beautiful the se these shows was inherently rotten, but none will challenge memories of better days. Nor, of course, will the year's notable flops which were the rockbottom Ambassadors presenta-tions of a Wilde musical, The Importance, and the "now you see it, now you can't" (three days' run, three days too long) of Richard O'Brien's Top People. I also loathed Extremities, a play about rape, and Corpse!, a purported murder thriller. Neither was a flop, though, which says something about both popular taste and

the power of the press.

Back to acting. With
McKellen and Sher, outstanding male actor was Gerard Murphy for his heroic, mesmerising. brave and entirely seductive performance as Sartre's Götz in The Devil and the Good Lord under John Dexter's direction at Hammersmith. Also valiant were the late lamented Leonard Rossiter in Loot, the still vibrant Alun Armstrong as Leontes and Procter in the RSC's large-scale touring productions of The Winter's Tale and The Crucible (which I caught in Lincoln Cathedral), and the ever resourceful Rowan Atkinson in The Nerd (another show reviled by those misled into thinking that theatre nothing to do with low taste and a sense of humour).

In Philip Prowse's Greenwich season, Julie Legrand was a wonderful Masha in The Sea-gull, a striking Vittoria in The White Devil. Vanessa Redgrave and Wendy Hiller were unforgettable in The Aspern Papers at the Haymarket and I was much impressed by Sheila Reid in Sharman Macdonald's When I Was a Girl I Used to Scream and Shout at the Bush.

The Bush had another exceptional year, ranging from Brian Thompson's Turning Over (with Frances Barber using her timid PA as a launching pad to RSC glory as Camille and Ophelia) through Doug Lucie's regional theatre boards: 1
Progress and Simon Callow's unimaginative programmes one-man impersonation of Jean-Jacques Rousseau. Elsewhere on the fringe, the best I saw included the re-vitalised Hull Truck in Bouncers and Up 'N Under (returning to the Don-mar Warehouse in the New Year), and the Irish touring company Field Day, still run by

To boast of its theatre and its

actors while simultaneously re
maining shamefully reluctant,
unlike any other comparable

European country—France or

Greenwich. There is no writer whose next play I anticipate with more interest and confi-dent relish, well he and Peter Cox are the new writing names to watch. New theatre composer of the year is Howard Goodall, despite his contribution to the NT's appalling Mandragola. His hymns and anthems for The Hired Man were enjoyably in-fectious, which is more than can be said for the rest of theshow, Arriving in the regions, where

I spend much more of my time, and happily so, than reflected in the proportion of space here allotted them, I must single our the Leicester Haymarket under the new direction of David Aukin for its bold productions of Chekhov and Shakespeare, its re-animated studio policy, its pragmatic relationship with London management and the Nuffield, Southampton, too, is in the competent new hands of Justin Greene: Of Mice and Men and the revival of Pownall's Music to Murder By were excellent.

The Glasgow Citizens has maintained standards with an exceptional A Woman of No Importance and an intriguing world premiere, by Rolf Hochhuth, of Judith. On the whole. one feels that the regional theatre is going to have to pull its socks up in order to justify the rather platitudinous faith placed in it by the Arts Council. Centres of excellence sound good, but nothing happens without talent on the spot, money in the budget, There are stirrings in Newcastle, where Peter Terson's Strippers did for ecdysis what Trevor Criffiths's Comedians did for stand-up comedy: place it in a socio-economic contemporary background and play on our weaknesses for what we should, as good liberal theatregoers,

My favourite play of the year was, in many ways, Howard Brenton's Bloody Poetry, but the force of this dream play about Shelley and Byron, exploding into a dramatic treatise on the exiled artist, was seriously impaired by a poor production.
seen at Leicester, the pla came to Hampstead. It played to 200 people a night (or 30 per cent capacity) in Leicester: a flop. In London, it played to 152 (packed house) at Hampstead and was deemed a success. I think a failure, in this instance, is more valiant. Brenton must now learn, without compromis-ing his talent, to fill Leicester, New and challenging plays, well presented, as a stated part of a policy, will keep the theatre going in the regions. What threatens the nation's theatre at the moment is a timid Arts Council view of what constitutes success; the continuing ignorance and pettiness of most regional theatre boards: the most artistic directors in the regions; and the general insecurity inculcated by a nation which is only too happy to boast of its theatre and its European country-France or Germany-to subsidise its art and artists in an appropriate,

Arts Guide

Music/Monday. Opera and Sallet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

(314 544).

Music

1.34

LONDON

Royal Philharmonic Orchestra con-ducted by Lionel Friend with Peter piano. Beethoven. Barbicon Hall (Wed). (6388881).

Royal Philharmonic Orchestra conducted by James Judd with Howard Shelley, piano. Rossini, Rachmanimov and Tchaikovsky. Barbicon Hall

(Thur).
Rounle Scott's, Frith Street: Singer/
entertainer George Melly with John
Chilton's Feetwarmers. (4390747).

PARIS

Chocur National , Soloists and instrumental ensemble conducted by Jacques Grambert: Midnight Mass, Jacques Grumbert: Midnight Mass, Schutz, Grimbert, Du Mont, Gabriel-li. Carols (Mon 10pm). Saint-Roch

Enerco Quartet , Hanna Schaer, mez-zo, Jean Koerner, piano: Dupare, Le-keu, Respighi, Schubert (Thur). Ra-dio France, Grand Auditorium (5241516).

NEW YORK

Carnegie Hall: New York String Or-chestra, Alexander Schneider con-

ducting Haydn, Handel, Mozart (Mon midnight). (2477459). WASHINGTON

New York String Orchestra (Concert Hall): Alexander Schneider conducting. Handel, Haydn, Mozart (Wed). Kennedy Center (254 3778).

Biedermeier Ensemble, Bach, Vivaldi, Mozart and national Christmas songs. Evangelical Church. Doro-theergasse (Mon). Martin Richer, organ. Christmas mu-sic from Bach and Franck. Lutheran Church, Dorotheergasse (Tue).

NETHERLANDS

sterdam, Concertgebouw, Bernard Amsterdam, Concertgebouw. Bernard Haitink conducts the Concertge-bouw Orchestra, with Roberta Alex-ander, soprano, and Jard Van Nes, contraito. Mahler's Second Sym-phony (Tue); a Bach matinee from The Netherlands Chamber Orchest-ra under Rudolf Werthen, with Ist-wan Parkanyl, violun, and Eliu Amal. van Parkanyi, violin, and Elly Amel-ing, soprano (Wed). In the Recital Hall (Wed), Colin Carr, cello, plays

WORLD VALUE OF THE POUND

every Tuesday in the Financial Times

Dec 21-27

Bach. On Wed evening a Tchaikovs-ky programme with the Amsterdam Philharmonic conducted by Anton Kerstjes, with Vera Beths, violin, and Anna Bijlsma, cello. (718 345). Rotterdam, de Doelen. Chopin recital by Stefan Askenase (Wed, Matinee); Amsterdam Philharmonic conduct-ed by Anton Kerstjes, with Vera ed by Anton Kerstjes with Vera Beths, violin, and Anna Bijlsma, cel-lo. Tchaikovsky (Thurs). (142911). Utrecht . Muziekcentrum Vredenburg. Two matiness (12 and 3pm) by the Utrecht Symphony Orchestra con-ducted by Ronald Zollman. Mozart, Tchaikovsky (Tue).

TOKYO

Beethoven's 9th Choral Symphony: A special Japanese year-end tradition: New Philharmonic Orchestra, conducted by Ban Ario, Shinjuku Bunka Center [Tue]. (0474780141). Tokyo Symphony Orchestra, conductor: Akiyuma Kazuyoshi; Tokyo Academy Chorus includes Vivaldi. Tokyo Bunka Kaikan (Wed). U-Port, (Thurl. (3628764).

Tokyo Bunka Kaikan (Wed). U-Port, (Thur). (362 6764).
Shinsel Nippon Synaphony Orchestra, conductor: Kazuo Yamada. Beethoven's 9th preceded by Hoyda. Shinjuku Bunka Centre (Wed, Thur). (985 4836).
Japan Philharmonic Orchestra, conductor: Herbert Kegel. Beethoven's 8th. Emont Cherture. Kosei Nen.

9th, Egmont Overture. Kosei Nensin, Igmoni Overture, Rosei Nen-kin Hall (Wed, Thur). (2345911). New Japan Philharmonic Orchestra, conductor. Seiji Ozawa, Tokyo Bun-ka Kaikan. (Thur). (4991531).

Christmas Oratorio/St John's

Andrew Clements

The orchestra and choir of Mr Lubbock uses a choir of 40 ducting massed choirs in the St John's Smith Square under voices, and an appropriately Albert Hall. their conductor John Lubbock scaled orchestra; otherwise the When as in the opening have got good mileage out of preparation of Bach's Christmas Oratoria. Wednesday's complete performance at Smith Square followed accounts of Parts 1 and 2 in lunchtime concerts at the Barbican earlier appropriate. this week; the series is com-pleted with Part 3 today. It is a capable, unexception-

able account of the six cantatas that make up the oratorio; there are some most effective moments and some lovely cbbligato playing, but never quite the conviction that should ceived interpretation sometimes ever suggesting the occasion was bring the work to dramatic life. gave the impression he was conanything out of the ordinary.

purrily comic (never mind

corn), we hear she is engaged

performance makes no pretence at any kind of authenticity. Pertraditional approach, sung from the vocal scores of the well worn Novello edition, is most

There was the overall feeling. though, of opportunities lost. With a chorus of that size Mr Lubbock ought to have obtained a greater variation of texture, a livelier spring to the rhythms; his action and broadly con-

When, as in the opening chorsu of the third cantata there was more life and cleaner articulation, the difference was

Despite a rather dogged continuo, many of the arias were graced by the instrumentalists, with Paul Archibald's trumpet and Judith Pearce's flute outstanding. Alison Hargan's bright soprano was the pick of the solo voices; the remainder—Linda Strachan, Wynford Evans and Michael George—turned in ser-viceable contributions without ever suggesting the occasion was

Puss in Boots/Players' Theatre

Martin Hoyle

No television jokes ribald or raunchy mar the pantomimes of J. R. Planche—prolific penner. From mill toroyal court and giant's den R. Wooley's mise-en-scene can whisk-us, then, having happier with this labour than Oberon's libretto for poor Weber. Admirers of the art must make a beeline down to Charing Cross's well-shod feline: designed the tuppence-coloured set, he plunders songs from liam's scores by Donizerti Moreover, the or puss sings (magnifique chat!) play. there pantomimic patrons meet a gay fate thanks to the purriect new words to "Una voce poco fa." Beethoven, Mozart, Handel tail of Maureen Braithwaite. Chocolate of hue, though eyes true-It takes in songs by British Orpheus, Blewett. and teeth flash white, this furzhaired prick-eared Tom is a delight. Sweet-voiced and As furry queen Felina Miss McCready, long-tailed, with wish-bone wand and cat's eyes

for next year's Glyndebourne. name and never lets us miss a male dame. Miss Hibbert's Princess Rosebud is well girt with maids of honour who just long to flirt; while Nigel William's hero, glad to say, is not the one who writes the odd bad

Messrs Bregonzi, Orchard et al sim, and Maestro Geoffrey Brawn (our thanks to him) recall, with zestful brio unimpeded, the year when she, unequalled since, acceded. If 1837 was evoked, then not in vain the Players sang and beady, fully justifies her famous

The Magic Flute/Grand, Leeds

Rodney Milnes

do the Flute, which is why people keep on trying, but some ways are righter than others. Graham Vick's new production for Opera North starts and ends curiously. The serpent pursuing Tamino is an enormous black man in an exiguous and vaguely fetishistic costume. which seems a dengerously spe-callised, not to say distasteful visual representation of the libido. Alert viewers might have seen a clue to the denouncement when the same supernumerary later helped to carry Sarastro in; at the end both bass and chorus are invisible while Pamina and Tamino perform an obscure dumb show signifying rejection of Sarastro—Tamino crossly breaks the flute and Pamina only accepts him once he has returned to his pre-trial

Such simplistic concepts darkness and light, good and categorised but are merely part of life's rich tapestry of ex-perience, to be learned from in all well and good for 20th-century sophisticates, but u:-Schikaneder wrote, and courts rather avoids the danger of makclever-clever productions that is to deliver the dialogue.

There is no "right" way to depressingly irrelevant to the the Flute, which is why matter in hand.

It was also poorly executed. Wednesday's first night started 20 minutes late "for technical reasons"—ie, it wasn't ready—and Russell Craig's designs, based on two flying walkways, organ pipes for Sarastro and a ponderously peripatetic false stage looked heedlessly overcomplicated for a staging that has to tour. One suspected an outbreak of the Bayreuth syndrome, that more time had been spent on technical problems than on directing the singers, who often looked at a loss. The performance was dour, lacking the humour and warmth with-

There was coolness, too, in the conducting of Peter Hirsch, making his UK debut, Speeds were brisk, which is fine, but the phrasing was unfeeling, which is not; there was nevertheless evil, are rejected: Queen and some neat playing from the excellent Northern Philharmonia. From an ill-at-ease cast (Alan of life's rich tapestry of ex- Watt's Papageno oddly subdued, perience, to be learned from in Geoffrey Moses's Sarastro equalproportions. This may be slightly muted) two bright peruformances stood out: Jane Leslie Mackenzie as a first-rate fortunately has little to do with Pamina, sweet of tone and the opera that Mozart and phrase yet never a milksop, and Laurence Dale (Tamino), who sang strongly and dealt tacting Sarastro seem a thundering fully the "oh gosh' comic-strip old bore. This is one of those estyle in whisch he was made



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Monday December 24 1984

Two prophets re-examined

WITH JUST a week of 1984 remaining, it is no longer rash to suggest that George Orwell's famous work should be honoured as literature, relished as a description of a totalitarian state, but discarded as prophecy. Indeed, we should thank Orwell for deflecting the very future that he envisaged. The image of Big Brother has acted as a powerful antidote against the use by Western governments of communication and data processing technology to keep tabs on their populations.

If truth be told, it is an earlier work of futurology, Brave New World by Aldous Huxley, which came closer to envisaging some of the ingredients of progress that Western European societies face today. For instead of constructing a political nightmare and buttressing it, somewhat crudely, with an intrusive version of two-way cable television, Huxley wrote, in his own words, "about the advancement of science as it affects human individuals." He was more interested in what technology in itself would make possible, or inevitable, than in how it might be harnessed by dictatorships. And, as it happens, Huxley's approach has come nearer the mark.

Huxley was writing in 1931 about a world 600 years in the future. But some elements of his vision have become realities in a fraction of that time. Test tube babies and genetic engineering were the most important pillars of the caste system of administrators and workers that ran his Brave New World. Neither have arrived, but both are clearly visible on the horizon. Technological leisure, contraceptive sex from an early age, synthetic music, video and drugs kept the people happy. All of these hover around us today. There was a depressing homogenised perfection about the world Huxley envisaged: Today in supermarkets and in the familiar chain stores that move into our town squares we sense the same rise of economic logic over colourful

Yet Huxley also shared some of Orwell's misconceptions. Both men associated the emerging technologies with centralised economic planning—a grimy big lie in Orwell's case and a provider of shiny plenty in Huxley's. Both failed to see that as human existence becomes more complex, the ability of a central system to plan for its myriad desires becomes steadily more impractical. Of course, in Orwell's case, fear was on hand in sufficient measure to suppress any expression of economic discontent, but none of the supergravers in his economic discontent, but none of the superpowers in his world posed a free market challenge to the centralised

Equally, in the visions of both writers, acceptable patterns of behaviour were imposed upon the populace from above by powerful rulers. Huxley realised technology could be insidious in its appeal, but nevertheless he envisaged its joys being inculcated into people by means of subtle therapies in early childhood. Neither writer saw that it would be the working of the free market that would inject technology into peoples' lives. Believe it or not, people now choose to do morning exercises in front of the green goddess on the tele screen—they are not ordered to do them by Big Brother's agents. They spevitate naturally towards materialism without having to be told from on high that they should

Technology has, indeed, proved to be a two-edged sword in its contribution to the power of government. It has thrown up such powerful weapons that developed countries now fear to fight one another in case the consequences prove uncontrollable. It has made possible such flows of information and finance between countries that the economic sovereignty of governments has been undermined. Some of its creations—the telephone, the home computer and word processor, the facsimilie machine-are seen by authoritarian regimes as threats

Above all, technology has recently created such a pace of economic change that governments find they are less and less able to plan or control the impact that this change has upon their countries. There is a tide of economic liberalism running through Europe. Even in China the somewhat Orwellian system is cracking as free markets beckon.

Reviewing his own work in 1946 Huxley kicked himself for not having foreseen nuclear energy: he said then that this new source of energy would make totalitarian government inevitable. He shared the 1930s obsession with turbo generators as the humming embodiment of centralised power. Yet this was really a dying obsession, the last remnant of the economic revolution which had resulted from the advent of motive power 150 years earlier. Orwell, writing 18 years later than Huxley, had a first inkling that the power which would bring about the next revolution would be data handling power measured not in kilowatts and joules but in baud and kilo-byte's. But he did not see that it would destroy mental work just as the earlier revolution had destroyed manual labour.

Had both men known, they might have avoided another shared misconception. This was the accent on communal activity in their respective visions, whether it was Orwell's "group hate" or Huxley's community sing-ins and love-ins.

The electronic revolution has certainly made it easier to get in touch with each other. But curiously it has undermined proper human contact. It has allowed people to live more isolated lives, in which television provides them with a pale substitute for genuine community friendship.

Huxley's book was about a romantic savage in revolt against the ordered perfection of the Brave New World. The savage was in search of the "right to be unhappy, the right to have too little to eat, the right to live in constant apprehension of what may happen tomorrow." We are still a long way from the luxury of such a whim. There are many millions of Europeans for whom technology has delivered precisely these rights, along with unemployment, alienation, and loneliness.

Europe's non-totalitarian governments are therefore forced to tread a dangerously narrow path between realism and lack of compassion. They are right neither to have, nor to foster, illusions that they can secure wealth and determine their peoples' employment under circumstances of such change. They equally have to be extremely careful to hold together that perception of common good which underpins the rule of law and prevents liberalism unravelling into anarchy.

Compassion, whose birth as a religious ideal is celebrated tomorrow, was absent from Orwell's and Huxley's future worlds, suppressed and replaced by fear in the one, and miraculously rendered obsolete in the other. In Europe, in the real 1984, compassion is not obsolete. It is a vital requirement of every section of society, including government, as our countries ride, rather than resist, waves of technological and economic change that are breaking up the established patterns of so many peoples' lives.

"I have given a pledge to my men that we will not accept peace at any price. I would rather see the organisation (the Miners Federation of Great Britain) broken down and built up again than we should sign

ought to have."

—Arthur J. Cook, MFGB general secretary in Bootle, November 8 1926.
"We are profoundly disturbed

in our consciences in regard to

in our consciences in regard to
this dispute and . . . we are not
prepared to assign the blame
to one side only."

—Bishops of Southwark
and Winchester, Letter to
The Times, May 3 1926.

". . It is a conflict which, if
it is fought out to a conclusion,
can only and in the overthrow can only end in the overthrow of parliamentary government or in its decisive victory (cheers). There is no middle course

Winston Churchill, Chancellor of the Exchequer, speech to House of Com-mons, May 2 1926.

mons, May 2 1926.

RE THESE words, easily transferable across six decades, proof of history repeating itself, in Marx's obscure phrase, for the first time as tragedy? Is the wheel of 1926 — of cutback in the mining industry at a time of rising unemployment, militant resistance, half-hearted support. Government resolution port, Government resolution and ultimate crushing defeat-

simply turning once more?

By Christmas 1926, the miners were back at work, most of them on an eight-hour day (compared with the seven-hour day worked previously) and most had suffered wage cuts as on strike could not get their iobs back: the mining areas remained in deep poverty for years after the seven-month mining strike of 1926 ended.

This year, television will bring Christmas day in the miners' welfare into almost appealed for aid and multi-millionaires have donated it: social security and working wives have mitigated the real starvation which faced the miners' grandfathers in 1926. But are the two years otherwise tremendously different?

tremendously different?

The parallels are bewitchingly close. The miners struck in 1926 for a fearsomely long time—from May to the end of November. long after the General Strike called in their aid had ended. The Baldwin Government was as publicly anti-interventionist os the Thatcher one: it, too, took the industry's side against the miners, though with at least as many qualms.

many qualms.

It is in the characters and behaviour of the "two Arthurs"
—Arthur Cook, the MFGB secretary and Arthur Scargill, the National Union of Mineworkers' present, that the similarities become so close as to melt away the years (the NUM president is wholly conscious of this: Cook is his hero). Cook, who broke his health flogging himself

UK miners' strike

By Christmas 1926, the miners were back at work. But some of the parallels with 1984 are bewitchingly close...

By John Lloyd, Industrial Editor



ing against the legions of Hell.
You have been fighting against the Government and all the forces of the state and even some of the trade union leaders.

defiance as defeat stared them in the face, voted against settling on the Government and coalowners' terms (which were to result in a lengthening of the working day and a drop in wages for most of them). Cook called it "the most remarkable result in the history of the working class movement" exactly the kind of phrase em-ployed by today's Arthur.

miners as a whole have not lost Jimmy Thomas, general secre-faith in me and Herbert Smith tary of the Railwaymen and MP (the MFGB president) and our for Derby (Ernest Bevin, secre-colleagues. You have been fight tary of the Transport Workers, was a rapidly rising star). Thomas, a Colonial Secretary in the first Labour Government of 1924, was a reluctant militant You have been left isolated in a struggle for the benefit of the whole of the working class whole of the working class the miners and the left, led by the small but furiously the small but furiously the small but furiously

When, towards the end of aggressive Communist Party, as November, the MFGB members the main betrayer—though noin a remarkable display of one went so far as to dangle a noose in front of him-and he had at least as many supporters in the Labour movement as On November 25, as the

miners' strike petered out mis-

erably with nearly half of the 1.1m miners back at work, Thomas went to his Derby con-stituency to give a speech which was largely a reply to attacks against him by Cook. He frankly some of the miners have got broken, but, although the most prominent trade struggle has lasted so long, the union leader of the time was contemined by a number of were the miners—Citrine told people who mistake thunder for the critics that the unions had struggle has lasted so long, the

The MP did not dignify Cook thing objectively: until we do clearly in his sights, he said he was "unworthy to have had the sacrifice of such a noble body of men. After all, the great mass of the working classes of this country will not judge by words. They will judge by deeds, they will say to him— 'Have you delivered the goods?' When that question is asked, there is only one answer: 'No, I have failed, because I was incapable of understanding the psychology of the British people." In his frankness, his ability to take abuse on the chin, his search for industrial reconciliation between management and worker. Thomas has his successors among the leaders of trade unions today.

Then as now, the TUC had a new and untried general secre-tary: indeed, Walter Citrine was still officially "acting" secretary. He had little purchase on the liaison between the TUC barons and the MFGB leadership his health flogging himself round the coalfields from mass rally to packed meeting, was by all accounts an extraordinarily powerful orator—and one given to just as much hyperbole. In speeches on November 1 at Leigh and Pendleton in Lancashire—as the first signs of the Leigh and Pendleton in Lancashire—as the first signs of the massive "drift back" to work were becoming evident—Cook told his members:

believed that he and Smith had done little to woo the Labour condemned for pleading for movement's support; that they had taken a stupidly intransity (A voice: 'You are not conference of trade union executives in January 1927 had taken a stupidly intransity (A voice: 'You are not conference of trade union executives in January 1927 had taken a stupidly intransity (A voice: 'You are not conference of trade union executives in January 1927 had endorsed the general council's gent line; and that they were demned'). I 'know I am not would be a conference of trade union executives in January 1927 had endorsed the general council's gent line; and that they were demned'). I 'know I am not conference of trade union executives in January 1927 had endorsed the general council's gent line; and that they were demned'). I 'know I am not conference of trade union executives in January 1927 had endorsed the general council's gent line; and that they were demned'). I 'know I am not conference of trade union executives in January 1927 had endorsed the general council's gent line; and that they were demned'). I 'know I am not conference of trade union executives in January 1927 had endorsed the general council's gent line; and that they were demend'). I 'know I am not conference of trade union executives in January 1927 had endorsed the general council's gent line; and that they were demend'). I 'know I am not conference of trade union co

that neither getting rid of your leaders nor delivering the head of Jimmy Thomas on a charger Citrine who with Bevin was to dominate the TUC for the

to dominate the TUC for the next two decades, revealed in that strike his capacity for rational thought as chers panicked: writing in his diary on May 12, as the general strike ended, he said: "Never again will the Congress undertake the extendingship of any movement." custodianship of any movement without the clear, specific and unalterable understanding that the General Council, and the General Council alone, shall have the free and untrammelled right to determine policy. How can we, with the millions of interests and considerations to review, allow our policy to be dominated entirely by the con-

siderations of one union only?' The wounds, then as now, were not confined to the leader-ship: The Times' indefatigable Labour Correspondent wrote on November 1 that "as a consequence of the action of extremists on the Nottinghamshire miners' council, a strong section has broken away and has called when Mr G. A. Spencer will be present." It was the beginnings executives in January 1927 had of the breakaway, or "Spencer" endorsed the general council's union under the leadership of a local Labour MP: it came as the "drift back" to work was already were the miners—Citrine told gathering strength, particularly Labour movement."
the critics that the unions had in Notts. By November 5, the Good natured and to "sit down and look at the Notts mineowners had agreed to folk? Has that changed?

meet Spencer so that he could "furnish some assurance... that he has the backing of the majority of the men." He had: the union split, not to be sewn together again for 20 years.

The "drift back" pattern in November corresponds remarkably closely to today's: by November 8, over 96,000 of the 131,000 Nottinghamshire, Derbyshire and Leicestershire minershad returned to work, as against only 17,400 out of 225,000 in Northumberland and Durham.

The issue of "Red Money The ISSUE of Red Money (so called in The Times head-lines) was the 1928 equivalent of Libyan aid—the TUC sent back a 2m rouble cheque paid to it during the general strike by the All Russia Federation of Trade Illulous but the miners Trade Unions, but the miners kept their Soviet aid: and as hept their Soviet aid: and as the miners' strike ended, a debate was begun over the powers of trade unions, culminating in the 1927 Trade Union Act which prohibited sympathetic strikes and provided that union members had to "contract in" to the political levy, rather than "contract out," as before.

cal levy, rather than "contract out," as before.

Seductive as they are, though, the similarities are less instructive than the differences. The miners in 1926 were the largest single bloc of workers in the country by far, and the biggest TUC affiliate; the union leaders were tentative, even deferential in their approach to Government; the privately-owned coal industry was demanding sweeping cuts in living and working standards

Most important of all is the

Most important of all is the attitude of the rank and file. The General Strike was very solidly supported by all sections of workers involved; there is good cause for saying that it could have lasted longer and could have lasted longer, and become even more effective as more and more workers were called out, had the leadership not drawn back from what not drawn back from what they—perhaps rightly—feared would turn into a revolutionary situation (the small but feared Communist Party thought it would). Yet the workers who were out, especially the railwaymen, were in many cases angered by being sent back to work by their unions before the miners' cause had been won their leaders told them it had been won). Today, evidence of rank and file support for the miners is hard to detect in most industries (except, again, the railway workers)—and any future allegations of "betrayal" must take account of that

Then, as now, any talk of revolution sems absurdly overblown, even though some of the movement's leaders and activists may entertain it. Beatrice Webb wrote in her diary the week after the General Strike ended: "A strike which opens with a football match between the police and the strikers and ends in uncon ditional surrender after nine days with densely packed recon-ciliation services at all chapels and churches . . will make the Continental Socialists blaspheme . . if only our revolutionaries would realise the hopelessness of their attempts to turn the British working man into a Russian Red and the British businessman and country gentleman into an Italian Fascist ... We are all of us good natured and stupid folk. The worst of it is that the governing class are as good natured and stupid as Labour movement!"
Good natured and stupid

el the

helf (

Salvaging expertise

"It is stupid to own ships in using vessels manned with Swedish crews," says Peter Gyllenhammar — no relation to the captain of Volvo — who is heading the attempt to salvage something from the SKr 6bn (£576m) wreckage of the country's biggest shipping com-

pany, Saleninvest.
"The tonnage should be owned by tax-sheltered investors, rich dentists in Germany who can use the tax advantages. and the ships should be foreign crewed,"

Gyllenhammar, a 31-year-old financial comet in Stockholm's business world, has guaranteed SKr 100m in new equity capital for the formation of a company that would take over at least Saleninvest's management ex-pertise in operating refriger-ated cargo vessels — so-called

ties for future business. "In Sweden, we are good at creating and managing transport sys-tems. That will be the task of the new company," he says.
"Its assets will be the expertise of the staff. It will own no ships. It will be a sophisticated brokerage house.

Gyllenhammar, himself, is no stranger to bankruptcy. One of his early ventures. Trend Invest, formed shortly after he gave up business college in For the brothers. Sven favour of a more practical Hampus and Christer Salen, route to fame and fortune, went bankrupt during the 1970s.

But Gyllenhammar showed a good sense of timing. He got out about six months before the

.... in Stockholm

The plans for refloating a small part of Saleninvest were being optimistically announced on the seventh floor of Stockholm's Salen House — sold earlier this year to help pay some of the company's bills — while two floors above Sven H. Salen, the group's chairman, was still sadly reflecting on the bankruptcy.

His explanation of Sweden's turning towards private enterbiggest corporate failure since prise to solve its economic pro-

Men and Matters

1930s : about obviously we took the wrong pardon the allusion). risks."

Next year would have been Saleninvest's 70th anniversary. But with operating losses runnon top of the accumulated debt, the group was unable to bail out operation on wheels . . . fast enough to stay affoat any longer.

Sven Salen, founder of the group, died in 1969 with the company in strong financial shape. But he, too, had sailed close to bankruptcy twice in the early days and had to rely on the support of a sailing friend, Jacob Wallenberg, of Sweden's banking dynasty.

The secret of Sven Salen's success was bananas. Still an exotic fruit in the 1920s, bananas became one of the helped the Olympic sailor won a bronze medal in the 1936 Olympics — to build the world's largest refrigerated cargo

Saleninvest has operated up to 100 reefers, carrying around 25 per cent of the world's bananas and 30 per cent of its citrus fruit.

who took over the business from their father at the end of the 1960s, new horizons beckoned. They took Saleninvest heavily into super-tankers and dry bulk cargo. But since the halcyon days of the early 1970s were abruptly ended by the first oil crisis, life has been one long battle to stem mounting losses. This year, with reefer opera-

tions, dry cargo, tankers and oil drilling all losing money heavily, the leaks in Saleninvest finally became too big to plug.

Gravy train

Now that China is officially

the Kreuger crash of the early blems. Chinese railwaymen are "Most of business is losing no time jumping aboard taking risks — but the gravy train (if you will

Crews on one of China's crack expresses are promoting com-mercial deals. This they do by introducing businessmen travell-ing on the service to each other. A sort of merchant banking

After lunch on the 23-hour ride from Peking to the southern city of Changsha the head steward announces over the loud-speaker that interested people should come to the dining car to discuss possible business deals.

The crew also keeps records of who wants to buy or sell various products so that parties The New China News Agency

has been looking into this mobile dealing and reckons the train crews have promoted 40 deals worth about \$180,000 between businessmen who otherwise would never have met.

Hot air

Newly appointed chairman of Air New Zealand. Hugh Fletcher, who also runs the country's largest corporation, Fletcher Challenge, is unlikely to want to talk business over man delivered. the family Christmas dinner

For he and elder brother, Jim, now head companies which who pocketed the windfall, are locked in a courtroom battle over the sale of a 47 per cent shareholding in the New Zea-land independent travel and airline company, Mt Cook. Jim Fletcher, aged 40, is chief executive of Dominion

Breweries, which is in the process of selling its 47 per-cent stake in Mt Cook to the bakery and investment concern. tape much lower now than you Air New Zealand claims it used to?" had a long-standing agreement that DB would offer it first chance to buy the shares in Mt

Cook, and it has taken out an ahead with the sale. Hugh Fletcher, aged 37, points cut that the Air New Zealand decision — "which I

am sure was the right one " was taken before his appointment as chairman. And he would prefer to leave the argument to the court. His new post seems to carry

a certain amount of contention with it. Bob Owens, his pre-decessor at Air New Zealand, has revealed that twice during man, he wrote out his resignation because of Government interference in the person of former Prime Minister, Sir Robert Muldoon.

Share out

A small bank in Germany, looking to make a profit from the British Telecom flotation, was advised to make individual applications for shares in the

The bank duly did so - and to provide authenticity. But the bank, having picked the sames of clients with a cash balance from the ledger, did not bother to inform them, apparently unaware that allot-ments plus return cheques

would be sent directly to them. Result: a number Germans, some of whom had never heard of BT, were first surprised ... and then delighted by the 800 shares that the post-

The bank lost its prospective profit. But its own stock must have risen with the customers

Run to seed

A former university running blue tells me that he finally had to admit last week to the onset of middle-age. While being measured for a suit, his tailor observed: "Have you Goodman group, a fast-growing noticed, sir, that you breast the

Observer

<u> </u>
ING RATES
■ Hill Samuel
C. Hoare & Co 91%
Honk Kong & Shanghai 91%
Johnson Matthey Bkrs. 91%
Knowsley & Co. Ltd 101%
Lloyds Bank 91%
Mallinhall Limited 10 %
Edward Manson & Co. 101%
Meghraj and Sons Ltd. 91%
Midland Bank 91%
■ Morgan Grenfell 91%
Mount Credit Corp. Ltd. 91%
National Bk. of Kuwait 91%
National Girobank 91%
National Westminster 91%
Norwich Gen. Tst 91%
People's Tst. & Sv. Ltd. 101%
R. Raphael & Sons 91%
P S. Refson 91%
Roxburghe Guarantee 10 %
Royal Bk. of Scotland 91%
Royal Trust Co. Canada 91%
■ J Henry Schroder Wagg 91%
Standard Chartered 91%
Trade Dev. Bank 91%
TCB 91%
Trustee Savings Bank 91%
United Bank of Kuwait 91%
United Mizrahi Bank 91%
Westpac Banking Corp. 91%
Whiteaway Lidlaw 10 %
Williams & Glyn's 91%
Wintrust Secs. Ltd 91%
Yorkshire Bank 91%
Members of the Accepting Houses
Committee.
* 7-day deposits 6.25%, 1 month
7.00%. Fixed rate 12 months £2,500 8.75% £10,000, 12 months 9.00%.
t. 7-day deposits on sums of under
£10,000 84%, £10,000 up a £70,000
74%. E50.00 and over 8%.
21-dey deposits over £1,000 74.3.
¶ Mortgago basa rate.

Heritable & Gen. Trust 91% 5 Damand deposits 6%.

THE CHURCH, THE GOVERNMENT AND ECONOMIC POLICY

Serving God and Mammon

By Anatole Kaletsky

"TO MY great regret, I have physics."

to add the Christian churches Mr Gummer's riposte does not to the list of those whose social stand up to examination, as any outlook now contributes to the subversion of capitalism." When Rev Edward Norman, the Dean of Peterhouse, Cambridge, and a leading Conservative historian, made this provocative assertion in 1977, few of his listeners could have taken him seriously. For at least 200 years, the Western world has generally regarded religion as a politically conservative force: for Karl Marx it was an anti-revolutionary "opium of the masses"; for the great sociologist Max Weber, the Protestant work ethic was an indispensable catalyst for the an indispensable catalyst for the creation of capitalism; for the British gentry, the Church of England was nicknamed "the Conservative Party at prayer." Yet today, Dr. Norman's prediction appears to be coming true. In America, Roman Catholic bishops are clashing with the Reagan Administration on everything from nuclear wea-

everything from nuclear weapons to takes. In Britain, conservative back-benchers are openly mocking the Church of England hierarchy as "muddled old men" and howling for the Archbishop of Canterbury to "eat coal in public," as a pen-ance for his comments on unemployment and the miners' strike.

What accounts for this sud-den outbreak of hostilities between church and state? The British Government has no prob-

Disturbing emphasis on market forces rather than values

lem providing a superficial ex-planation: the bishops are unworldly, sentimental and politically naive, and it is the Government's duty to make the nation, including the Church.

The Bishop of Durham, for instance, deplores "being told Party. The authority of bishops is spiritual, not technical, he said. "They can no more pon-tificate on economics than the Pope could correct Galileo on free play of market forces must

stand up to examination, as any undergraduate who has written an essay on "why economics is not a science" can readily attest. But a few years ago, the dialogue of the deaf between hard-faced Conservatives and sentimental churchmen might have petered out at this point; with the politicians muttering "render unto Caesar" and the clerics intoning warnings about "serving God and Mammon."

Today, however, some people on both sides of the argument about capitalism and Christian-

sayings.
As politicians have attempted, at least in principle, to extend economic ideas to broader areas of public life, the churches have concluded that they must "make economic matters a central concern in ministry and teaching," in the words of the U.S. Council of Catholic Bishops. In Britain, bishops are learning enough economics not only to refute the Government's claim that "there is no alternative" to current policies, but also to argue that absolute certainty about any single economic theory is "a false faith—in fact an idolatry." ccording to the Bishop

disturbing for the churches as the concrete results of new economic policies, has been the emphasis on market forces, to the exclusion of other values, in the rhetoric of the Thatcher and Reagan govern-

To some secular Conserva-

tives it may seem presumptuous or irrelevant for cierics to be arguing about the applicability or otherwise of market forces to secular areas of human life. But there seems to be no denying the theological validity of this exercise. What is most striking about the whole debate over capitalism and theology, is that the way we can love our neighbours is determined by 'economic realities'." Taken in isolation, a phrase like this issue from the opposite direction of the line of the li might seem to beg for the kind tion—as apologists for the of rebuke delivered last month market-oriented policies purby Mr John Selwyn Gummer, sued by the Thatcher and Chairman of the Conservative Reagan governments — have Party. The authority of bishops reached a conclusion which is formally similar to that of the bishops: from a Christian stand-



Dr Jenkins, Bishop of Durham (left), Mrs. Thatcher and Dr Runcie, Archbishop of Canterbury.

This conclusion is firmly stablished, for example, by Professor Brian Griffiths, Dean of the City University Business

be imposed by society.

School and a longstanding advisor of Mrs Thatcher's, in what must be one of the most sophisticated and convincing justifications of capitalism in Christian terms, The Creation of Wealth, published last month. Professor Griffiths shows that a market economy, even with

large inequalities of wealth and income, can be perfectly consistent with Christian principles. But where he differs, at sistent with Christian principles. But where he differs, at least in principle, from many secular conservatives is in emphasising that the justification for capitalism is strictly conditional.

On the other hand, there is the sanctity of property—implied by the Commandment "thou shalt not steal"—and another principle, which Prof Griffiths and other Christian economists consider even more tradering.

compatible with Christianity, society must make certain conscious decisions to interfere with market forces—by redistributing some income to the poor, for example. Just as importantly, there must be a deliberate effort to curb the impact of the market at the
spiritual level: to limit the Militant Tendency in the British
ethos of individualism which is
"alien to a Christian undertreme. Leviticus provides, for standing of man;" and in the broadest terms to "rescue the market economy from a capitalist ideology" which represents economic life "as something impersonal and amoral."

In concrete policy terms, this interest of the data and the second and the second interest of the second idea and the second interest of the second idea and the second idea

may not differ much from the approach of the Thatcher government. Yet the inherent tension between the individualistic market ideology and the principles of Christianity appears to trouble Professor

This tension arises from two divergent strands of biblical teaching on the material world. On one hand there are the frequent calls for social solidarity and mutual support in both the Old and New Testaments.

For a market economy to be fundamental: this is man's duty compatible with Christianity, of "stewardship" over the ociety must make certain conearth, which requires him to make the most productive pos-sible use of nature's resources.

However, in establishing the sanctity of private property, the Old Testament also imposes some duties and retraints on property owners which even the example, not only for taxes to feed the poor, but also for the cancellation of all debts between

kind of Christian conservatism bought or sold in the preceding may not differ much from the period reverts. free of charge, to its original owners. The justification for such redistributive measures is firstly

that all land is God's and men are "but aliens and tenants"; secondly that no family should Griffiths as much as the bishops. be permanently deprived of the capital required to earn a livelihood, even through its own improvidence or bad luck. Although there is no evidence that a Jubilee ever actually occurred, such redistributive social policies were clearly meant to be taken seriously. This kind of hedging on the principle of private property, even before Christ's much more pointed warnings of "woe unto you that are rich," leaves the practice of "stewardship" at the heart of the Christian justification of capitalism. Markets are compatible with religion be-

undermine private property rights are also incompatible with the freedom of will which is divinely ordained for man-

In fact, the contrast between the material prosperity and spiritual freedom of capitalist countries, with the political and

economic oppression of Eastern Europe, or the starvation and inhumanity produced by the collectivist experiments of the Third World, is really the main argument for Christian capitalism.

But what happens to this argument if capitalism stops working, or if it emerges that capitalism and collectivism are not the only options? The debates on economics among Christians turn out ultimately to revolve around these questions, just as they do among the secular public.

Professor Griffiths believes, with many secular Conservatives, not only that the market system stil works and that it would work even better if the government curbed even further its economic role, but also that the "mixed economy" of the 1960s and 1970s was an unstable phenomenon — interventionist and inflationary policies were about to set off a slide towards collectivist socialism, which might well have proved irreversible. The Church, in contrast, appears to believe that a mixed economy is both a better and a more stable solution than untramelled iree enterprise.

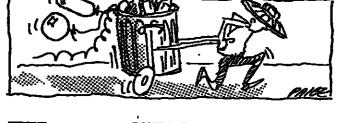
So, to return to the issue which began this article, is the Church subverting capitalism by setting itself up as an Opposition to certain aspects of gov-

The main argument for Christian capitalism

ernment economic policy? the extreme Conservative who today is faced with an unambiguous choice between free enter are compatible with religion because history shows that they provide the best means of generating wealth known to many.

The political side of this stewardship is equally important according to Christian conservatives: history suggests that political systems which indermine private property for moderation is simply full. for moderation, is simply fulfilling its historically reactionary role.

And to the Church itself? As the Archbishop of Canterbury said in his widely derided Times interview — the Church, as always, is seeking "a middle



Three Wise Men and the garbage

By Jurek Martin in Tokyo

TOMORROW IS Christmas. Out here, it is also Tuesday, which happens to be garbage day, and it would be remiss not to report that the three Wise Men of Chiyoda-ku—two dustmen and the head of the sanitation department—are unmoved by the seasonal spirit. Translated into praticalities, this means that the joy of Christmas is somewhat overshadowed by the awful problem of what to do with its leftovers. with its leftovers.

We have nothing against the garbage-men of our borough, or any other, anywhere, come to that. Ours, fine upright citizens all, are clearly convinced that the modern greatness of Japan rests on the ability of the whoue population to separate, reli-giously, burnables and non-burnables, only to put outsize disposables for collection on Mondays and never, never, to leave anything out on the street the n ight before. Unfortunately, the residue of the alien custom of Christmas is outside the scope of the rule-book. Not that Christmas is un-

observed here; indeed, the Japanese have taken to it in a big way, though, rather like their adoption of baseball, it is more the form than the sub-stance that counts most. We have trees, Beethoven, Handel, nave trees, Beethoven, Handel, and reindeer songs (in Japanese) on pop radio, more frozen turkeys than even the most depressed U.S. trade negotiator could dream of, and cards of unimaginable variety and quality. (These received this year from a Mr Toyoda, who runs a car company and a Mr runs a car company, and a Mr Shinto, believed to be connected with telecommunications, are an exquisite marriage of the Japanese and the Christian.) Anyway, this is year-end bonustime in Japan and Christmas is as good a commercial hook here

TOMORROW IS Christmas. Out here, it is also Tuesday, which happens to be garbage day, and it would be remiss not to report hold's relationship with its dustmen lies somewhere between fear and money It is also seasonal: the right inducements before Christmas can bring peace and cleanliness for another year, inadquate recompense means yesterday's fried egg in the petunias. Not so in Japan; here, tip-

ping, regardless of the season is generally an insult. Year-end presents are given, but invari-ably to those from whom favours and patronage, but not services, have been recieved. This means not only that the dustmen do not get anything, but that they might well find themselves apologising in person if so much as a single milk carton was inadvertently over-looked the previous May.

But only so long as the game is played by the rules—and they

set them. They do not, for example, embrace dead Christmas trees—as we found out, in protracted guerrilla warfare, a year ago. An average tree is both outsize (Japanese garbage trucks are small) and burnable, so, at 8.45 am on the first Mon-day after last Twelfth Night, we put ours out with what was left of the brandy butter (small, rancid, but extremely flammable). The latter went, but not the former. A charade worthy of Jacques Tati, the French comedian, then ensued. Each week we chopped off a few limbe, but to no avail. It must have been finally in May, after we had gone through three of the Swiss army knives with the little saws, that they finally deigned to take it away.

We knew we were beaten.
This year, we have bought a live
tree. When we finally leave
Tokyo, we are going to present it-by then it may be 50 feet But, inescapably, we are tall—to the Chiyoda-ku garbage drawn back to the equally unidepartment, with our sincerest versal problem of the leftovers. Christmas wishes.

Use of the veto in the EEC

From Mr A. Turner, QC, MEP

Sir,-Your leading article (December 6) on the EEC rightly says that the time has come to make decision-making in the Council of Ministers more efficient. The use of the veto on the pretext of "vital national interest" but in fact based often on the "flimsicst pretext" as you rightly describe it, must in some way be rendered practical and constructive rather than negative.

I believe the answer lies in a passage in the argument tectural Correspondent, about before the European Court of Temple Bar (December 10). before the European Court of Justice which I heard in Sep. May I make one or two comtember, when the court was questioning the Council of Minister's representative during the European Parliament's case Monuments Commission was against the council for "failing asked for its views on the

្រុងដែ

One of the judges said to the council representatives: "You say that the council has failed to act on these 35 draft trans-One of the judges said to the port directives because in each is left in situ the commission case one government or other blocked the action. Does this mean that the policy of the council in each case is that of the blocking member, and not the blocking member, and not of the principle of the principle of the blocking member. The principle of the blocking member is that of the blocking member is that of the blocking member. the blocking member, and not of the nine in majority? Is the council no more than the sum of the 10 Governments?" The council representative replied:
"I cannot answer that

From this argument in the court, I gained the impression From this argument in the court. I gained the impression that the sort of solution which the court would find acceptable is as follows: The council is pre-eminently the political institution of the EEC, made up of politiciants expert in the practical problems of "the art of the possible." Therefore it is the duty of all members of the council to consider the practicability of any policy in all member states, and where a majority decides that a policy is not practical in one or a is not practical in one or a majority of member states, it should not attempt to force it on them by a vote.

This proposal is different from the so-called Luxembourg accord, under which a member state can veto something in its vital national interest."

The court cannot approve the Luxembourg accord as this is wholly contrary to the Treaty of Rome, but the solution I have set out fits perfectly into the Treaty, and yet prevents the council indulging in the art of the impossible.

Amadee Edward Turner. 3, Montrose Place, S.W.1.

Letters to the Editor

Taking care of Temple Bar

From the Chief Executive, Historic Buildings and Monuments Commission for

Sir,-I read with considerable interest the comments of Mr Colin Amery your Archiments?

It is not accurate to say that

the Historic Buildings and against the council for "falling asked to no move Temple to act" in the field of transport. Bar and reaffirmed the evidence previously given by basis of that statement that the Secretary of State decided to reconvene the Inquiry.

> The article also says that "The commission took no serious account of long term protection of the monument. in situ. If the commission were entrusted with the conservation entrusted with the conservation of the monument it would undertake its duties responsibly with regard to the long term preservation of the monument and access by the public, as we do with all our other 400 monuments. Indeed, the commission said that it would not take the monument into guardianship if public access was not also available.

> Finally, the article refers to
> "Some bizarre 'heritage' conspiracy to let Temple Bar rot
> in the sticks." I know of no
> such conspiracy and I can say

mission it would most certainly not be left to rot. Peter W. Rumble.

Tang at the V & A

From the Keeper of the Far Eastern Department, Victoria and Albert Museum

Sir,—The opening paragraphs of the article "Rich reserves on the Chinoiserie shelves" (December 15) make a number of unjustified assumptions about the policies of the Vic-toria and Albert Museum and display a certain ignorance of Chinese art and history.

It is stated that the Museum "would have liked to have bought" the Tang horse, formerly on loan, which fetched £297,000 at Sotheby's. This is not so. The Museum made no attempt, either internally or externally, to raise the necessary funds since there was no desire to purchase the piece. There was no "incident," no panic. We were happy to have had the horse on loan, but not sorry to see it go.

An adjoining case already displayed two more horses of comparable interest and quality, while the sold horse has been replaced by an equally magnificent Tang camel from the Museum's own study collections. The Tang dynasty lasted from 618 to c 910 AD, so it is difficut to see how the horse could be "well over 2,000 years old." The term Chinoiserie refers to European work in a supposed

Chinese style and never to Chinese works of art.

Articles such as this reinforce a mistaken stereotype of national museums as institutions preoccupied almost entirely with acquisitions which the present of the prese try never to let loans on to the market. The chief current concern of this department is the raising of some £300,000 for a new gallery for its magnificent Japanese collections. South Kensington, SW7.

Restraint on wages

From the Research Officer, Trade Union Research Unit, Ruskin College
Sir,—We are touched by
Maurice Scott's faith in the categorically that the commis-sion is not part of any such plan, nor would it be. If the suaded by the remedy he advomonument came to the com- cates for unemployment ("The Regent's Park, NW1.

vital anchor of price stability,

The question is not so much whether we can find a way to induce private employers "to act more firmly in all our colincreases" but rather to get any employers to recognise that such a thing as "collective interest" actually exists. If we could advance that far, the notion that wage restraint equals extra jobs would be seen for what it is—a desperate (but familiar) attempt to shift the blame for unemployment onto the backs of the employed

As to Mr Scott's claim that "smaller nominal wage in-creases in the private sector are now the single most important way in which unemployment can be reduced" we can find no real world evidence to sup-port such a proposition. We port such a proposition. We know of no collective bargaining circumstances where the employer has offered to hire more labour in return for restraint in wage or salary increases. Conversely, we have plenty of examples, where the employer has induced wage/ salary restraint by threatening to displace jobs.

The reality is that any increased profitability resulting from wage restraint tends either to be blown to the shareholders, invested in labour displacing capital equipment or worse still stashed away abroad. Col-lective interest? Phooeyl Ruskin College,

The seller's sanity

From Projessor R. Brealey

Sir,—Suppose that someone offered to sell you a valuable article and simultaneously promised to give you back what-ever you paid. Your probable reactions would be twofold. You would doubt the seller's sanity. You would realise that there is no limit to the price that you would be prepared to pay.

ing, it is gratifying that in the present case there is an equilibrium. This is the price at which the costs of the new issue exactly mop up the value of the TSB's initial equity. (Professor) Richard Brealey, London Business Schoole,





FINANCIAL TIMES

Monday December 24 1984

profit. ('prafit) n. excess of revenues over outlays. Easily achieved by relocating to Scunthorpe and reducing overheads. [C14: from Latin profectus to progress

For details telephone ...

Terry Byland on Wall Street

Unsettled run up to **Christmas**

THE Christmas rally on Wall Street was beginning to look a little frayed round the edges by Friday, as the Dow Jones industrial average dipped below the magic 1,200 mark once again and about a third of Tuesday's spectacular 35-point jump was eliminated. True, the blue object was a proposed to the state of chips were rallying sharply at the close, perhaps in anticipation of the cut in the Federal Reserve's discount rate, which came after the stock market closed.

Still, the market never again saw the heights scaled at mid-week and turnover remained very high as prices slid lower. Some of the factors at work unsettling the market may have been purely technical. Year-end tax sellers were still around and, having spent the week discounting a discount rate cut, the market could only hang fire until the Fed made its move.

Moreover, Friday was the last or futures on stock indices. The expiry of these contracts may have brought some selling of underlying stocks, in which case the rebound in the final hour of Friday's session

might be a bull pointer.

Economic data continued to provide a mixed lead, and the Fed's de cision to cut discount rate to 8 per cent tended to confirm Wall Street's conviction that the board would sooner err on the side of relaxation than risk being blamed for inviting

The Commerce Department's "flash" estimate of 2.8 per cent GNP growth in the final quarter and the 8.3 per cent leap in November's durable goods orders suggest a rebound in the economy after some hesitation a month ago. Last week's statistics on capital spending and consumer prices, however, seemed to suggest the opposite.

Observers closest to the front line the retail stores and those who follow their fortunes - are keeping their optimism well within bounds. The pavements of Fifth Avenue are crowded with Christmas shoppers. but it is no secret that the stores have resorted to price-cutting - al-most unheard of in the pre-Christmas fortnight - to boost sales in

Retail issues played a very small role in the upsurge in the stock have to be a matter for negotiation market at mid-week. Since the with the Soviet Union. ginning of the month, department-store stocks have been out of favour. The price of J. C. Penney, third largest in the industry, has fallen by about 5.5 per cent - industrial stocks show only a slight gain over the month, but would look a lot better if the comparison had been struck on Tuesday night.

The performance of the discounters, led by K mart, has been slightly better and there has been an improvement in stocks of the smallticket retailers. The stock of Toys R Us, the king of the toy business which has designs on the UK mar-ket, has been going nowhere all month. NPD Group, a market researcher, estimates that non-electronic toy sales were up by more than a fifth at the end of October, but it is generally agreed that sales have been tailing off in the crucial weeks since then.

Friday brought slightly disconcerting developments in home com-puter stocks, which have been in the forefront of the sales strategies of the three previous Christmases.

Stock in Commodore International, the one-time pace setter for the industry, was heavily sold after Merrill Lynch lowered its rating on the stock. At the end of the day, the company admitted that returns for the Christmas quarter would be down because sales in North America were "slower than anticipated due to general market weak-

This morning will see the stock market make its response to the red's discount rate cut. That may well bring the expected upward flick in stock prices, especially since traders will be unlikely to leave any positions uncovered over the Christmas break. However, even leaving aside some disappoint ment from the optimists who wanted the discount rate down to 7% per cent, stock market buoyancy could prove short-lived.

The good news is now in the open and there is that much less to look

"I think this is the last easing we shall see for a while," commented one leading analyst after the Fed's announcement. Despite the Fed's

announcement. Despite the Fed's conventional insistence that it was merely following the market's lead, Wall Street will regard the discount rate cut as a spur to the economy.

By the same token, the stock market will want to see results in the form of increased corporate sales and profits before jumping for joy. The discount rate cut is too late for the department stores, which is conserved the market's new year by will open the market's new year by disclosing December trading figures, on which more than half their profits depend.

AIRCRAFT MAKERS EXPECT PASSENGER JET SALES TO SOAR

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT, IN LONDON

THE WORLD'S main jet airliner manufacturers are expecting the some time, as world airlines continue to recover from the recession and resume long-delayed equipment procurement.

Over the past year, the airlines in the Western world collectively placed firm orders for 334 new jets with the five leading manufacturers - Airbus, Boeing, British Aero-space, Fokker and McDonnell Douglas. That compared with firm orders

for 245 new jets placed in 1983, and 262 in 1982. Last year's figure may eventually be higher once order announced (such as those for Airbuses for Pan Am and Boeing 757s for Indian Airlines) are formally signed. Over the weekend Airbus and Pan Am reached an interim agreement and four Airbuses were

Last year's improved level of orders stemmed directly from the airlines' own reviving financial fortunes after the recession. If that is sustained, the volume of new orders placed in 1985 might rise to over 400

The International Air Transport Association, representing 134 of the world's principal airlines, is fore-casting a net profit of about \$750m after interest for the industry in 1984, rising to \$1bn in 1985.

It gives a warning, however, that such a profit margin is "wafer-thin", existing equipment is ageing, and and that overall, the airlines' financial situation remains fragile, with fuel-inefficient.

Airline recovery fuels new orders

				ORDERS 198	
Manufacturer		ers (1: racke		Value in Sm {approx}	Total ordered (all versions each model) excluding options
Airbas industrie	A-300	11	()	420	246
	A-310	10	(6)	55 0	109
-	A-320	14	(12)	420	51
Booing	737	135	(69)	2,700	1,254
_	747	22	(24)	2,200	642
	757	2	(26)	80	139
	767	10	(16)	520	188
British Aerospace	146	7	(24)	105	41
Fokker (Neth)	F-28	8	(25)	77	216
	F-100	8	<u>(—</u>)	150	8
McDonnell Douglas	MD-80	100	(42)	2,500	328
	DC-10/ KC-10	7	(1)	455	434

245

Some orders placed but not yet signed are excluded.

stimulating the revival of jet buying. One is that as their financial situation improves airlines are plans that had to be shelved during the recession. That is especially the case in the U.S. where, after deregulation, tougher competition is also encouraging the hunt for

Secondly, equipment plans delayed during the recession have taken on a new urgency, because much

rules become effective in the U.S. from January 1, 1985, and in EEC countries up to 1988. That alone will ground many older jets, forcing airlines to place new orders.

Another factor is the changing pattern of air travel itself. While long-distance air travel is increasing, short-distance traffic is growing at a faster rate, and passengers are demanding better and more fre-

As a result, airlines specialising and Continental, Delta and United in the short-distance market are seeking smaller jets that can pro-vide those increased frequencies,

than the bigger airliners that are more difficult to fill.

Those factors together have been responsible in 1984 for the big successes enjoyed by the smaller Boeing 737 and McDonnell Douglas MD-80 twin-jet airliners, especially

By comparison, the bigger aircraft, such as the Airbus A-300, A-310 and A-320 and the Boeing 767 and 757 have achieved far fewer

Boeing sold 135 of its 737s during 1984, of which no fewer than 110 were the advanced Series 300 model with the quieter Franco-U.S. (Snec-ma-General Electric) CFM-56 en-

Boeing believes the deadline for the new noise rules in the U.S. will force many more airlines to buy either 737s or the rival MD-80s in

the coming year.

Total sales of the 737 to date amount to 1.254 aircraft and it might eventually become the world's best-selling commercial jet, outstripping the Boeing 727 (now out of production), of which over

The coming year is likely to see some heavy battles for the orders that will be available. Several big airlines are looking for 150-seaters to see them through to the end of this century, including Lufthansa and Iberia in Europe

in the U.S. The Delta and United orders will be for upwards of 100 aircraft each.

Reagan seeks to allay 'star wars' fear

BY STEWART FLEMING IN WASHINGTON

PRESIDENT Ronald Reagan has moved to allay European concern about the dangers of a new arms race in space as a result of the Unit-ed States' Strategic Defence Initiative (SDI), the so-called Star Wars proposal, that aims at designing weapons to destroy incoming nuclear missiles before they can hit

Mrs Margaret Thatcher, the British Prime Minister, said at the weekend after talks with the President and his top foreign policy ad-visers at his Camp David retreat, that she and Mr Reagan had agreed that "SDI-related deployment would in view of treaty obligations

Geneva next month between Mr beyond research." George Shultz, the U.S. Secretary of State, and Mr Andrei Gromyko, Thatcher and Mr Reagan on SDI

the Soviet Foreign Minister. ever, to distinguish between deploy- trol talks which Mrs Thatcher said the SDI programme.

conviction that the SDI research The U.S. and Western aim was programme should go ahead," Mrs not to achieve superiority but to Camp David talks. The Prime Minister pointed out

that research is permitted by exist-ing U.S.-Soviet treaties and is essential in order to maintain the milearlier statements by U.S. officials West. Echoing recent remarks by that space weapons could be interested to the Reagan Administration officers. West negotiations should cluded in the "umbrella" talks on cials, she said that the Soviet Union aim to achieve security with re- of EEC meetings, the Prime Minisdisarmament on which, it is hoped, was already carrying out such rethe U.S. and the Soviet Union can search and that "their programme both sides. This would be the purEast in mid-April

embark after the meeting in has already in some respects gone pose of the resumed U.S.-Soviet ne

weapons deployment was one of to expand her role of fostering clos-Mrs Thatcher was careful, how- four points relating to the arms con- er East-West relations. She is exment of weapons that might be de- she and the President had agreed veloped and the research into space upon. U.S. officials confirmed the weaponry currently envisaged in terms of the joint statement. Mrs Thatcher said that she and the "I told the President of my clear President had agreed:

Thatcher told reporters after the maintain balance taking into account Soviet developments.

• SDI deployment would in view of treaty obligations have to be a matter for negotiation;

The overall aim was

gotiations on arms control.

Peter Riddell, Political Editor, in London adds: Mrs Thatcher is keen pected to make a longer visit to the U.S., probably in late February, following the initial U.S. Soviet talks

In addition, there has been speculation that Mrs Thatcher might visit Moscow next year after the successful visit to Britain last week of Mr Mikhail Gorbachev.

Mrs Thatcher, like previous Prime Ministers, has been devoting an increasing amount of time to for-eign affairs during her second term

long visit to the U.S. in two months' time and the usual constant round

THE LEX COLUMN City gent's guide to the galaxy

It was not until the 1980s that as tronomers began seriously to question the Goodisonian cosmology. The temper of the age had turned against the great polymeth; the spirit of inquiry, had reached even to the Inquisition; and to those in-trepid souls who had ventured to distant markets, the dogma of single capacity was no longer sacrosanct. Pious men still clung to the belief that the Universe had always existed, driven by the eternal opposition of mutually repellent forces or jobbers and brokers in the quaint Goodisonian diction - and that the energy which brought warmth and light must always be in quantum amounts, or "fixed commission"; but this was now heresy and they dared utter it only in the privacy of their

Cardinals Oft and Doti and thus saved his own life. But from his imprisonment in the Tower he did not cease to rage against the new doc-trine that the Universe had been created in a single cataclysmic moment, the "Big Bang." Those who climbed to his tiny cell found the sage, with wild eyes and unkempt hair, babbling of a secret harmony he called "self-regulation." Others reported him pre-occupied by time, seated all day amid dismantled clocks in vain and reckless pursuit of the perpetuum mobile.

It was the patient work of one obscure astronomer which overturned the Goodisonian system. Jacopo quisition, directed his attention to a cluster of stars called Wall Street, a galaxy about 10 light years away with some superficial likenesses to OUT OWD.

Gower confirmed the view of Goodisonius that commissions issuing from Wall Street had displayed some point in the recent past the Commission wavelengths had become variable - yet without heralding the utter collapse that had been a tenet of Goodisonian mechanics. Wall Street was still up there, shining brilliantly in the northern sky, but obviously in a state of evolution or upheaval. Gower boldly proposed that some massive external body exercised such gravity as to maintain discipline in the galaxy. That body he whimsically named Sec, after his faithful dog.

sions through a prism. Under the Goodisonian doctrine of quantum mounts, commissions must invar iably produce the same spectral pattern, depending on their source or "bargain." Instead, Gower found them constantly diminishing to-wards the longer, or less profitable end of the spectrum, as if the bargains were receding at great speed.
Clearly, the very Universe was expanding; and Gower came to the momentous conclusion that it must have started somewhere, at a single point in space and time. The Big Bang theory of creation had been

Gower himself never attempted to describe what had actually passed at the moment of the Big Bang. What he could define with some precision was the state of the Gower, thought to have been a Universe a few seconds after its Welshman in the service of the In-Universe a few seconds after its

Gone was the stately pavane of jobber and broker of the Goodisonisic of fixed commissions. Gower's a constant pattern for as long as Universe was a place of seething acrecords had existed; but that at tivity, as jobbers and brokers crashed into one another, coalescing in immense fusion reactions and emitting streams of highly enriched particles known as "part-

> It is the fate of these partners that continues to exercise astronomers today. Some argue that they attach themselves to more stable nuclei, such as the more inert Swiss banks, only to enrich themselves further and shear off again. One audacious view held that

partners must eventually reach a systematically to observe Commis- are then so rich and massive as to

be dragged inexorably in by the tremendous gravitational pull of black holes" (or Home Counties as they were then termed), either to be crushed to nothing by boredom or be ejected clean out of the Universe, a process known to astron-

omers as "the handshake." Few could follow this imaginative leap, least of all Gower's ecclesiastical masters, who had become alarmed by his findings. For, if the Universe was truly such an un-stable place, what was there to prevent the energy from fusion reac-tions engulfing not only the large institutional planets (comprised entirely of very hot gases) but also the myriad lumps of solid matter orbiting in space and known as "small investors?"

The latter were of peculiar concern to the Inquisition. Gower stood loyal to his old belief that a massive body (or bodies), similar to his beloved Sec in Wall Street, maintained stability throughout the Universe. The Inquisition was adamant and, reverting to the Goodisonian scheme, promuigated a theory of self-regulation. The great astronomer was pardoned to general rejoicing. Not only did he show no resentment at his years of confinement in the Tower, he begged to be allowed to remain among his clocks in the cell that had served as his home so

What remained a mystery was how wealth, in however rudimentary a form, could have taken root in the Universe. Clearly no wealth as we know it could have survived the titanic buffeting of the early Universe after the Big Bang. Popu-lar astronomers proposed that wealth came from outside the Universe; in this they were joined by one Leigh or Pemberton (the accounts differ as to his name). He took to issuing great volumes pur-porting to argue that such antique monuments as the "Old Lady" monolith had been erected by primitive peoples as temples to measure money supply. No serious astronomer, however, could believe that any matter, let alone wealth, could penetrate the thick, swirling clouds of government regulation surrounding the Universe. The consensus was that jobbers and brokers could fuse and still produce, as they cooled, conditions for low forms of

Row over Sikh extremists may hit UK-India trade relations

BY JOHN ELLIOTT IN NEW DELHI

UK and India may be hit in the next few months because of growing frustration in New Delhi about the failure of the British Government to take action against Sikh extremists who are living in Britain.

Indian Government officials have talked privately for some time about the risk of a rift developing between the two countries over the issue of the extremists and British diplomats in India believe that a number of cancellations of visits recently have to be seen against that An official visit in the next few

weeks by Mr Michael Heseltine, Defence Secretary, has been post-poned at the Indian Government request and an exhibition by British aerospace manufacturers has also been delayed. Plans for a visit by Mr Norman

Lamont, a Minister of State for Irade and Industry, are also being delayed and a small naval equipment exhibition planned for next month has been cancelled. On the other hand, Princess Anne

is expected to complete in February a Save the Children Fund tour which was interrupted by the assasination of Mrs Indira Gandhi, the

Government for the postponements

Although nothing has been said broken British law. officially, the impression left with While the Indian Government British diplomats and journalists is does not dispute this, it believes to order these postponements be- wanted to.

deport a number of Sikh extre- against the UK.

TRADE RELATIONS between the Prime Minister, on October 31, and mists, particularly Mr Jagjit Singh a tour by the British and south Asia Chauhan, who it believes was Trade Association is still scheduled linked with Mrs Gandhi's assassi for early February.

The reason given by the Indian

nation plot and has also thre
the life of Mr Rajiv Gandhi. nation plot and has also threatened

The UK has explained that neithis that the timing is not opportune er the Government nor the Director so soon after this week's general of Public Prospecutions feels able to election. Preparations for the annual budget due at the end of Febru- from deportation as an alien beary, have also been cited as another cause he has lived in the UK for 13 years and does not appear to have

that officials are pleased to be able that the UK could do more if it

It is pleased that Mr Jasbir form of pressure by India for more Singh, nephew of Mr Jarnail Singh British action against the Sikh Bhindranwale, the militant Sikh leader killed when the Indian army Rajiv Gandhi continues with this Temple in June, was refused entry line when he takes over next to the UK and deported to Dubai

No other foreign country appears to have had similar high level visits cided on deportation because it is planned, apart from trips by some becoming increasingly concerned key U.S. senators, so the UK has about the impact on racial harmony not been able to compare its treat- in the UK of the Sikhs' activities. ment with other embassies in New But Indian officials are believed to delhi. see the deportation of Mr Singh as India wants the UK to arrest or the first success of their tough line

Pemex to pay for damages

PEMEX, Mexico's state oil compa ny, officially blamed for the catas-trophic fire that killed 452 people last month, said yesterday it would pay for all damages, Reuter reports from Mexico City.

The attorney general's office said over the weekend that the November 19 fire storm, which razed 300 houses in San Juanico, a poor district in the north of Mexico City, was caused by gas leaking from a faulty pipe in the company's main gas depot.

According to the official inquiry report, the leaking gas was ignited by a pilot flame in the Pemex plant. It said the disaster occurred because of the lack of maintenance in the Pemex depot, where 80,000 barrels of liquefied gas exploded into

pay for all damages - an important reversal from its initial reaction, which blamed a nearby private gas-Campaigning for compensation,

Pemex said yesterday it would

San Juanico residents have said that tens of thousands of dollars of voluntary aid contributions were misappropriated by local officials.

It seems there are only two builders to choose from these days.



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Bovis Construction Ltd.

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World Weather:

Buyout for GE unit

Continued from Page 1

Group. GE bought out TI Group's interests in 1980. Simplex made a profit of £5.95m before tax, interest and central office costs on sales of £43.6m in the year to last December. Profit and turnover are expected to fall this year because the UK miners' strike has hit supplies of flame-proof elec-trical switch gear and controls to the National Coal Board, a big

GE, however, denies that the disposal is linked to the miners' strike. A "substantial proportion" of the purchase cash is being provided by Electra Investment Trust, Globe Investment Trust, facility has been provided by the Bank of Scotland. The institutional backers in

ggregate will own the majority the management team.

Investors in Industry, Murray Ventures, Proventure and the Hoare Candover Exempt Fund. A loan and short-term borrowing

Simplex's shares. Mr James Beckett, a former managing director of GEC Power Transformers before he became general manager of the Simplex flameproof products division, will lead



SECTION II – COMPANIES AND MARKETS

FINANCIAL TIMES

Monday December 24 1984



INTERNATIONAL BONDS

Investors rush to fill Christmas stockings

JUST when Eurobond syndicate managers thought it was safe to go skiing, the market suddenly had a run last week. A surge in the New York bond market spilled over into Eurodollar issues, and the Prudential \$1bn plus, three-tranche deal was all that was left for pre-Christmas buyers to snap up at the last

So the bonds that everyone had expected to see left on the shelf for a while found their way into Christmas stockings, and the prices shot up. By the end of the week, the seven-year 11% per cent tranche was bid at 99%, the 10-year 12% per cent portion was bid at 100, and the 14year zero was at 20.50, compared with the 20.85 issue price.

Since the summer, interest rates and bond yields have been falling, bailing out syndicate managers' long positions and making it easier at its launch, this is a worry to issue stalt had raised the week before. to do deals. Most now hope that managers. Some selling of zeros these favourable conditions will was seen late last week. continue into the new year.

S.G. Warburg was able to tap the enormous demand among Japanese investing institutions for dollar-denominated paper issued direct from Japanese borrowers with an issue day Treasury bill rate and adding for Toray Industries. This type of 55 per cent of the difference be6.96 per cent paper is not counted towards the 10 per cent limit for overseas investment by the Japanese institutions. NIB as a prime international bor As a result these deals have a pricing structure all of their own.

The Toray coupon of 11% per cent bank liability index. was as far below U.S. Treasury

The difference bet yields as IBM could hope for. Even so, the paper was soon trading at

Deutsche Bank's zero coupon issue was widely regarded as too tightly priced. The redemption yield of 11.34 per cent at a price of 98 (issue price less the 2 per cent total fees) is significantly below other 10-year zero coupon issues. The bid in the market on Friday of 981/2 was thought to be from Deutsche Bank itself, and little business was seen.

 $\omega \in \mathbb{R}^{n}$

REDEMPTION YIELDS D-MARK

Activity in the continental mar-

kets has come to a standstill. In the

D-Mark bond market, prices were

little changed over the last week.

The new federal government 10-

troduced in April 1985. As Japanese deal, launched through Creditanbuyers are often credited with tak- stalt-Bankverein, was swapped into ing a third of any zero coupon issue the Swiss francs which Creditan-

Salomon Brothers thought up a new structure for a floating rate note Yankee issue for the Nordic Investment Bank (NIB). The quarterly interest is set by taking the 91-day with a 7 per cent coupon and tween that and London interbanl offered rate. The idea is that the rower should price off the Treasury bill rather than the commercia

The difference between the two rates has averaged 100 basis points over the last two years, with highs and lows of 527 basis points and 48 basis points over the last seven years. The \$100m issue can be added to, up to a total of \$250m, and Salomon has promised to remarket any paper which investors put back.

So the NIB will have \$250m of 20year capital to be used for general lending purposes.

The World Bank does not stop for Zero coupon issues were under a Christmas and made two issues last cloud last week, though. There is week. The DM 500m deal went well now a real prospect of a Japanese and by Friday was trading around tex on zero coupon issues being in- 99%. A domestic Austrian schilling INTERNATIONAL CREDITS

Argentine package still to be wrapped

BY MARGARET HUGHES IN LONDON

THE pre-Christmas weeks saw syn- that "substantial progress" had dication managers more preoccupied with toasting each other at the structuring packages have had to reconcile themselves to resuming negotiations in the new year.

True to form, the \$21.6bn Argentine package is once again a cliff-hanger. Over the weekend it was still not clear whether its 400 creditor banks will have committed the "critical mass" required by the In-ternational Monetary Fund (IMF) to the new \$4.2bn loan by tonight's deadline. This has to be achieved before the IMF will approve the release of its own \$1.4bn loan at a board meeting set for Friday.

It had been hoped that most credthe weekend. There has, however, been no indication of the amount already subscribed, beyond a figure of \$1.5bn announced earlier in the tiations, have been agreed by both week. It is understood that UK and sides for handling debt maturities U.S. banks have responded well, in early 1985, pending completion of but others are slower. Given that not all countries close down over met in time.

been made on Brazil's request for the restructuring of maturities fall- next falls due. signings of existing deals than ar-ranging new ones, while bankers quent years." The talks were ad-who had hoped to wrap up debt re-journed on Friday night, however, complicated documentation. Not so

> group, they are expected to resume on January 3. ential elections in mid-Janua-

Government takes office in March.

Details of the negotiations were

Banks will review progress again
on January 8 shead of Venezuela's not disclosed, but it is understood that Brazil is seeking a package its 90-day moratorium on publicsimilar in structure to that agreed itor banks would have responded by for Mexico last September. In the meantime, interim measures, in Philippines, which has now reached cluding a deposit scheme similar to agreement with the Paris Club that used in the 1983 and 1984 nego-creditor nations on the restructur-

the package. Mexico, for its part, has not, as it still hoped that the target will be \$48.6bn package by the year-end

package is completed and will pay \$250m on January 3 when interest

and, according to Mr William in the case of Venezuela, which has Rhodes, the senior vice-president of also failed to finalise its \$20.75bn Citibank who chairs the advisory restructuring package by the end of group, they are expected to resume the year. Insufficient progress on the private-sector debt is still hold-That means that there will be no ing up work on the restructuring package in place before Brazil's Bankers are marginally more optimistic, however, that some progress ry, but the banks are hopeful that it may be achieved now that Venezuewill have been finalised, if not la has moved to speed up the procesigned, by the time the new civilian dures for registering private debt.

> sector debt. There is better news from the

> expected request for a renewal of

ing.
The most interesting news to the Christmas period, however, it is had hoped, been able to finalise its whet the appetite of the credits market was the announcement that met in time.

and as a result will not be making Woodside Petroleum is seeking
Brazil ended five days of talks the agreed \$100 prepayment. It has \$1.80n for its Northwest Shelf li-

ance the existing \$1.4bn loan ar- International, Development Bank ranged by Morgan Guaranty in of Singapore and Tokai Asia. 1980 and partly to finance the costs

of the second export phase The market, however, will have to wait a while for the deal since Morgan Guaranty, which has been approached to arrange the new financing, says it will take several a multi-facility deal.

Australia proved to be the main source of activity in the pre-Christannouncing a \$80m Euronote issue in the form of promissory notes in one of the first to be undertaken by a leading Hong Kong name. Ward-ley Limited, which is arranging the facility for its Australian subsidiary, is taking advantage of the abil- key, which Citicorp is arranging, ality to get round Australia's with- so appears to be dragging its feet. holding tax through a Euronote is-

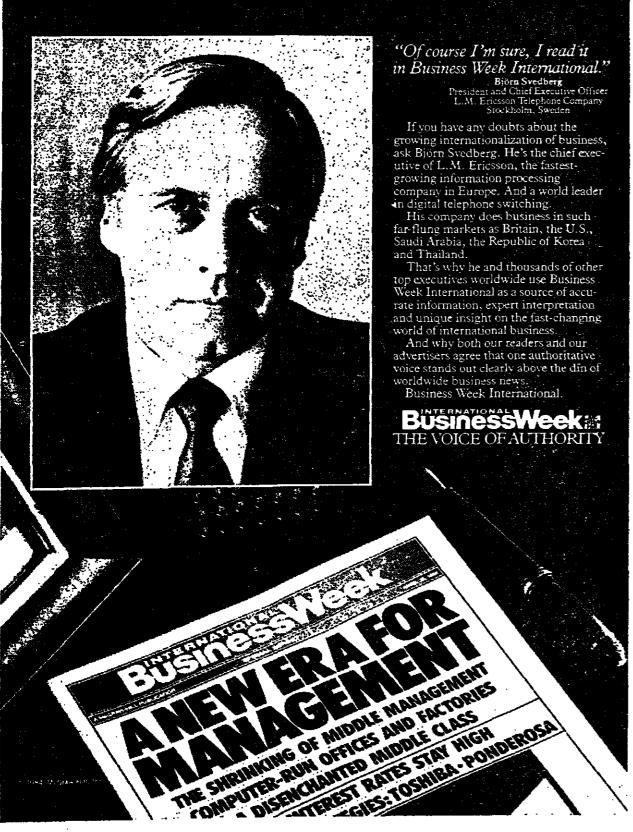
The facility will have an initial maturity of two years which can be market already in short-term extended. Pricing will be set by bid- advances to Turkey which banks ding by 22 financial institutions are reluctant to dilute. There may through a tender panel up to a max- therefore be a need for some fine imum of % of a per cent over Libor. tuning on this part of the deal. It is Underwriters are BT Asia, Com-

The mandate for the credit being sought by India's Industrial Credit and Investment Corporation had been expected before Christmas. It is understood, however, that the bidding groups have been asked to improve on what were already fine more weeks to structure the deal. It terms. The amount has been rehas yet to be determined whether it duced, however, to \$30m and a will be a straight syndicated loan or meeting with the bidders fixed for December 26.

One of the few new deals announced last week was a \$50m mas week, with Wardley Australia equivalent revolving underwriting facility for the Portuguese statepetrochemicals company owned Hong Kong. This is the first time it has used this type of facility and is mica. This split Ecu/U.S. dollars fa-Companhia Nacional de Petroqui cility was mandated to Dean Witter Capital Markets International and S. G. Warburg.

The \$500m multiple deal for Tur-There seems to be some apathy towards the short-term advances portion, given that there is a sizeable understood that Citicorp is to arwith its 14-bank advisory group in said, however, that it will pay a quefied natural gas project. The monwealth Bank of Australia (Sin-range a meeting between the bor-New York with a joint statement larger amount of \$1.2bn once the funds would be used partly to refin-gapore branch), IBJ Asia, Wardley rower and the interested banks

nk					-											
or-							NEW INTERI	OITAN	NAL BOND ISSUES							
iry isl	Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Load Menager	Offer yield	Borrowers	Amount 18.	Materity	Av. life years	Coupon %	Price	Lead Manager	Offer yie
wo nts hs 48	B.S. DOLLARS LASMO 5‡ Dautsche Bank ‡	44 287	1999 1995	15 10	91/4	100 100	Citicorp let., Mgs. Greafell Beatsche Bk., Mgs. Gearanty, Hikko Secs.	9.250	SWRSS FRANCS Kabin Flee. Ex. Rail. ** ¶ ‡ Trinidad & Tobago **‡ Yubshin Co. **\$	50 40 30	1990 1990 1990	- -	3½ . 7 . (2½)	100 100 100	Credit Suisse Credit Suisse UBS	3.75 7.80
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TELNO.

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clouds

\$5.75bn auction of seven-year

swept aside as money market rates plunged and investors bet

on the discount rate cut. Bond

prices rallied strongly early in the week and held most of their

gains through Friday. At the

close, government bond prices were between one and two full

points up on the week. The Treasury long bond closed up 11 at 1031 to yield 11.48 per cent compared with 11.59 per

in the money markets, short-

cent a week earlier.

U.S. MONEY AND CREDIT

Rate cut underlines Fed's shift in gears

Paul Voicker and the six other Fed governors — arrived right on cue, delivering a further half-point cut in the discount rate to 8 per cent, effective

The late Friday announcement of the cut, the second half-point reduction in less than five weeks, had been widely expected and therefore had little immediate impact on bond

However, the cut, which takes the U.S. discount rate down to its lowest level since October 1978, did confirm Wall Street's perception that the Fed has indeed shifted gears.

The Fed's comments which

The Fed said the reduction was "designed to bring the discount rate more into line with short-term market interest

However, as with the previous reduction on November 21, the Fed provided additional information about its motives. The Fed's statement added that the rate was cut "in the general context of the moderation since mid-year, continued relasensitive commodity prices and sensitive commonly prices are the strength of the dollar inter-nationally." mented in limited steps, pending an evaluation of its The language of the Novem-

u.s. money mār	KET R	ATES (9	6)		
	Last Friday	1 week ago	4 wks	—12- <i>n</i> High	nonth— Low
Fed Funds (weekly average)	7.81	8.55	9.26	11.77	7.81
Three-month Treasury bills	7.76	2.07	8.41	10.77	7.76
Six-month Treasury bills	8.00	8.25	8.42	10.83	8,60
Three-month prime CDs	8.25	8.65	8.85	11.90	8.25
30-day Commercial Paper	8.05	8.50	8.66	11.38	7.90
90-day Commercial Paper	8.15	8.65	8.70	11.40	8.15
U.S. BOND PRICES	AND '	YIELDS ((%)		
	Last	Change		1 week	4 wks
		on week	Yield	ago	ag0
Seven-year Tressury	1047	+ 14	11.21	11.59	31.13
20-year Treasury	1014	+ 1%	11.48	11.70	11.24
20 T	1034	± 47	11 /8	11 60	11 32

accompanied the reduction, and the report of the November highlighted the concerns of the Federal Open Market Committee (FOMC) meeting which was also released late on Friday, were seen as underlining this splits.

ber FOMC meeting report also of incoming information on the economy and the monetary aggregates.

This stresses the Fed's gradual and cautious approach, dent since the start of September and the strength of its bias on the side of easing monetary gradual and cautious approach, dent since the start of September and the strength of its bias on the side of easing monetary gradual and cautious approach, dent since the start of September and the monetary gradual and cautious approach, dent since the start of September and the monetary gradual and cautious approach, dent since the start of September and the monetary gradual and cautious approach, dent since the start of September and the monetary gradual and cautious approach, dent since the start of September and the monetary gradual and cautious approach, dent since the start of September and the monetary gradual and cautious approach.

ber—an easing which has sent in direction. As Dr Albert U.S. short-term rates tumbling, Wojnilower, managing director including the prime rate which and chief economist of First was reduced another half-point to 10.75 per cent last week. The report shows that all but one FOMC member, Mr Lyle last week: "From now on, in contrast to its policy from mid-1979 to summer 1984 of fighting inflation first, we may expect the Federal Reserve to give priority to ensuring rapid monetary and economic expansion. It is a recession, a danger now passed."

He argues that, "the threat of deflation and its dangerous monetary and economy and financial system. Gramley (who was also the one Fed governor to vote against the discount rate cut), favoured of restraint upon reserve posi-tions." Mr Gramley favoured

12.00 12.25 12.40 12.60 12.25 12.25

tions." Mr Gramley favoured no change. At the November meeting a Last week's set of economic numbers including the 2.8 per cent "flash" fourth quarter GNP rise, suggest to some, including Dr Henry Kaufman of Salomon Brothers, that "the majority of the FOMC, which met again last week, urged that "the lesser restraint be impleeconomy has probably passed through its lowest point and is

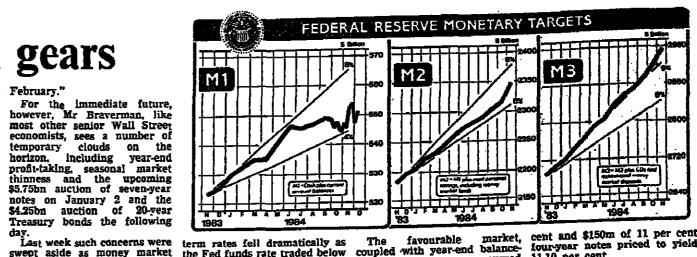
poised for rejuvenated activity February." For the immediate future, however, however, however, Mr Braverman, like most other senior Wall Street index increase the most of the senior wall street economists. index increase, the recent subtemporary stantial decline in business bank horizon. profit-taking, seasonal market

borrowings and the smaller than expected \$3.8bn increase in M1 reported last week were given Particular attention will now be paid to the November lead- Treasury bonds the following ing economic indicators, due out on Friday, and the growing trickle of news about retail

sales in the crucially important pre-Christmas period. In the meantime, the big question for the markets is whether the latest discount rate cut is the end of Fed easing, at

least for the moment, or another "limited step." Leading the bulls, some of whom had hoped for a 1 per cent cut in the discount rate, Mr Philip Braverman, of Briggs Schaedle, emphasises that the market has yet to appreciate "that the Fed's easing goes far beyond a concern over preventing the economic slowdown from slipping into a recession, a danger now passed."

of deflation and its dangerous implications for the world economy and financial system are the primary catalysts for the Fed's latest easing." Since he believes the prospect of deflation, heightened by the recent drop in spot oil prices, will remain, he is already predicting a further Fed easing, "noobably in January or "probably in January or



term rates fell dramatically as the Fed funds rate traded below the 8 per cent level for most of the week. Short-term rates fell

by between 10 and 50 basis In the corporate bond market,

prices rose by \$\frac{1}{4}\$ of a point on medium-term issues and 1\$\frac{1}{4}\$ points on long-term bonds. New issue rates on medium-term issues fell by between 20 and 40 basis points while longs were unchanged to 25 basis points

FT/AIBD INTERNATIONAL BOND SERVICE

favourable coupled with year-end balance corporate treasurers to dive into the market to launch more than \$2bn of new issues. Among the new

ACF Industries sold \$400m of ACF Industries sold \$400m of 15½ per cent 12-year sinking fund debentures priced to yield 15.50 per cent, and Tandy launched a two-part \$300m package of notes comprising \$150m of 10½ per cent two-year notes priced to yield 10.3 per

11.10 per cent. ICH Corporation sold \$200m of 10-year 161 per cent debentures at par, Citicorp sold \$300m of two-year extendable notes carrying a 10t per cent coupon and priced at par, and American Express Credit Corporation offered \$100m of five-year 11 per cent notes priced to yield 11.174 per cent.

Paul Taylor

200,00

Banqui

UK GILTS Oil price worries persist

run-up to Christmas. An un-seasonal slide in sterling's value left the gilt-edged market with little to celebrate and injected a note of anxiety into the City's traditional festivities.

By Friday both the pound and glits had recovered some of their composure, but the adjournment of the Organisa-tion of Petroleum Exporting Countries' meeting until later this week means that worries over oil prices and sterling may preoccupy the market in to the

Yields on long-dated stocks, which only a few weeks ago seemed to be threatening the 10 per cent barrier, were back over 10.3 per cent. The re-newed strength of the U.S. bond market served only to limit the

What last week did show is that financial markets are finally convinced that a bout of

IT WAS hardly an auspicious necessarily bring a knee-jerk response from the authorities in terms of higher short-term

interest rates.

Money market interest rates edged higher, but there was none of the panic seen during earlier attacks on the pound— though what would have hap-pened if U.S. interest rates had not been falling is open to

For their part, the Treasury and the Bank of England still seem convinced that monetary policy is on track and that the best response to an oil-induced slide in sterling's value is to sit back and hope the storm quickly blows itself out. The problem is that, with

sterling M3 distorted by the British Telecom issue, it is not easy for the authorities actually to demonstrate that monetary conditions are sufficiently tight. The evidence provided by

more arcane indicators—such as weakness does not real interest rates and the hous-

ing market—probably favour the official case, yet it is not readily understood in the market. High public borrowing

figures are. So if oil prices do continue to fall—and the perceived wis-dom in the oil industry is that they will—and sterling slumps further, the general view is that the authorities may be vulnerable to any market pressure for higher interest rates.
In particular, the authorities

must begin to get funding underway again to avoid the risk that what may well be a satisfactory monetary outlook now could turn out otherwise in coming months.

That priority was shown by the Bank's decision to issue a series of small tranches of exist-ing stocks last week, so it is ready to take advantage of any recovery in the market. And the 50-50 split between conventional and index-linked in the £500m worth of stocks suggests

wants to spread its net as widely as possible.

The best hope for the market,

therefore, may well be that Opec manages to hold the line at least temporarily on oil prices, providing a respite which would tempt the institu-tions into unloading part of the large cash surplus they will be building up in January. For the longer term, it is

worth remembering that, as long as sterling does not fall too quickly, lower oil prices should be good for inflation and good for bond markets.

And whatever the money supply figures are doing, there economy of any build-up in inflationary pressures.

On that basis, many brokers believe it would be unrealistic for investors in gilts to expect yields much above 10 per cent over any great length of time.

Philip Stephens

Row follows Turkish banker's departure

BY DAVID BARCHARD IN ANKARA

MR EROL AKSOY, the 39-year-old whizz-kid of the Turkish banking world, and the Cuku-rova industrial group which owns three of the leading Turkish commercial banks, including the Uluslarasi En-dustri ve Ticaret Bankasi (Interbank) of which Mr Aksoy was chief executive until last week, have had one of the most spectacular public rows seen in the Turkish business world for

An announcement from the board of Uluslarasi on December 20 said that Mr Aksoy had been asked "to leave his appointment as chairman of the hank with effect from December 14." The bank said the decision had been taken because of Mr Aksoy's links with another

Ergun Kablo, a cable company owned by Iktisat, and that Uluslarasi was reducing its own shareholding in Iktisat

the weekend that pressures from the industrial group which owns Ulusiarasi had prompted his departure. "No one wants he had fought to maintain its

bank, Iktisat Banksal, in which and Iktisat had taken a decision didate to succeed me," said a he acquired a controlling on October 26 to co-operate defiant Mr Aksoy. "I definitely interest earlier this year. An with resources and staff. "At haven't resigned."

Uluslarasi executive said it had the Iktisat Bankasl, I have the been worried by the debts of opportunity to do banking is now watching to see if Mr

Uluslarasi had been little However, Mr Aksoy said at known until Mr Aksoy was the weekend that pressures placed in charge in 1981, after which it became one of the best known and most profitable Turkish banks. The bank said it had been unaffected by Mr the bank to be a Cukurova it had been unaffected by Mr holding bank and its funds to be used for their own group problems," he said, claiming seven deputy general managers that as chairman of the bank and three of its major branch managers had resigned.

without any pressure from an Aksoy—who became general industrial group or holding manager of one of Turkey's company," he said.

Aksoy—who became general manager of one of Turkey's largest private banks at the largest private banks at the age of 30—will be able to pull off a third success at Iktisat Bankasi. Mr Vural Akisik, 41, the co-

Mr Vural Akisik, 41, the coordinator of the Oukurova holding group, has been appointed
acting general manager of
Uluslarasi.

A profile of Interbank
appears in the Survey of
Turkey which is published as

went to press before the bank's Mr Aksoy said that Uluslarasi resign if they accepted my can-Aksoy's position.

Receiver plans **Saleninvest** ship transfers

By David Brown in Stockholm

MR BJORN EDGREN, the courtappointed receiver of Salenin-vest, Sweden's largest shipping group which declared bankgroup which dectared bank-ruptcy last week with debts of around SKr 5.5bn (\$618m) in one of the country's biggest cor-porate failures to date, will transfer six of the group's modern Winterclass refrigerated cargo vessels to Zenith, the nt-controlled government-contro

The deal may permit SRS Reefer—a new ship brokerage company formed by Gyllenhammer and Partners, the invest-ment bank, in hopes of picking up the group's refrigerated cargo business—to fulfil a contract to ship fruit for the Israeli Government this week.

The Swedish Government's national debt office has guaranteed Skr 1.3bn of Saleninvest's total liabilities, including loans for the Winter class vessels.

Saleninvest operated a worldwide fleet of more than 140 vessels including 80 reefers, of which it owned or partly owned

Mr Edgren said at the weekend that he planned to transfer all of the group's 30 wholly tors as soon as possible, and hoped to salvage the profitable portions of Saleniuvest's refrigerated and dry cargo opera-

Malaysia buys Uniroyal estates

BY WONG SULONG IN KUALA LUMPUR

Malaysia, totalling nearly back control of 11,000 hectares, for 199m ring-natural resources, git (\$84m) to Permodalan Estates bearing Nasional, the Malaysian Govern-foreign names ment's investment agency.
With the sale, there are now only two foreign groups still interests, with substantial plantations in Permodalan Nasional is buy-

tors, who said the NZ\$3 per share offer was too cheap con- trading.

New Zealand blocks ACI

THE NEW ZEALAND Govern- sidering the company's profits ment has refused to allow ACI, and future potential, the Australian diversified manu. The bid has been under con-

facturing group, to take over sideration by the Overseas Alex Harvey Industries. Investment Commission.

bid for Alex Harvey

BY DAI HAYWARD IN WELLINGTON

Estates bearing such famous foreign names as Dunlop, Guthrie, Harrisons and Barlow are now owned by Malaysian

Malaysia. They are the French ing the Universal plantations Socfin company, with 28,000 through its wholly-owned sub-hectares, and the British-Dutch sidiary, Kumpulan Guthrie, Unilever group with 14,000 which was itself taken over in a bectares. In the past decade, Malaysian London Stock Exchange in companies, including government agencies, have been Permodalan nearly 1bn ringgit.

UNIROYAL, THE U.S. tyre gobbling up foreign-owned Apart from the Uniroyal company, has announced the plantations as part of the estates, Kumpulan Guffrie is sale of its plantations in government's policy of buying currently in the final stages of Malaysia, totalling nearly back control of the country's acquiring Highlands and Lowacquiring Highlands and Low-lands, a publicly listed plantation group with 28,000 hectares.
It is offering to pay 2.7
ringgit cash for the 302m shares
of High and Low, valuing the company at over 185m ringgit. With the latest acquisitions, the big four Malaysian planta-tion groups are Kumpulan Guthrie (121,000 hectares), Harrisons Malaysian Plautations (85,000 hectares). Sime Darby (77,000 hectares) and Kuala Kepong (61,000 hec-

Texas Eastern \$80m writedown TEXAS EASTERN, the Houston

energy group, is to take a pretax writedown of about \$80m on the value of its La Gloria crude oil refinery in Tyler, Texas, writes our Financial Staff. The writedown, which will be taken in the fourth quarter, was

ACI already owns more than 50 per cent of Alex Harvey, and tried to gain full control in a NZ\$200m (U.S.\$96m) bid.

The government believes that blamed on the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the continuing of the control of the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the continuing uncertainty of profits from U.S. crude oil refineries due to demonstrate the contin

petitive on the Australian pressed market.

The New Zealand Stock Exchange has closed for the year at a record high of 1,486 points, the second year in succession that the market has seen the second year in succession. NZ\$200m (U.S.\$96m) bid.
Alex Harvey is New Zealand's market.

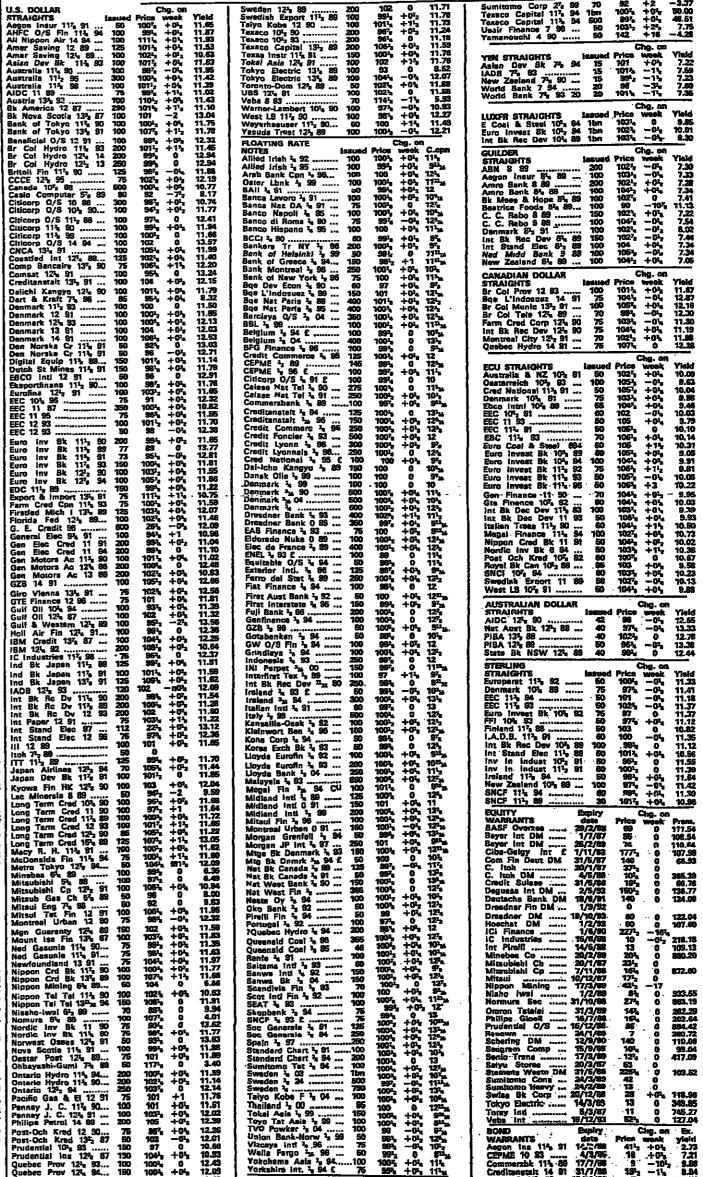
main manufacturer of glass The New Zealand Stock bottles and one of the largest Exchange has closed for the packaging and building material year at a record high of 1,486 groups. The ACI bid had been points, the second year in sucrejected by Alex Harvey directession that the market has selling its Transwestern pipecession that the market has reached a record at close of line company in a move to re-

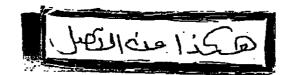
Pennary J. C. 122, 91 ... 100 1002, +02, 105 +02, 105 +02, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03, 105 +03 Billions. FLOATING RATE NOTES: U.S. dollars unless indicated. Margin above six-month offered rate (‡ three-month; § sbove mean rate) for U.S. dellars. C.cpn≔current coupon.

CONVERTIBLE BONDS: U.S. dollars unless indicated. Prem-percentage premium of the current effective price of buying shares via the bond over the most

| 1019 | 160 | 1673/87 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83 | 16712/83

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Companies and Markets

UK COMPANY NEWS

RECENT ISSUES

Maxwell gets cable TV network for £9m

MR ROBERT MAXWELL concluded over the weekend his acquisition of BET's Reduffusion

acquisition of BET's Rediffusion coble television interests for 12m less than was expected when the deal was first announced in October.

Metro Mode, a private company owned by Mr Maxwell, is paying 19m for the business, Britain's largest cable television network, passing into 1.3m homes and including 100,000 subscribers. The sale includes BET's subsidiary, British Cable Services, the Rediffusion cable television development centre at Coombe in Surrey, a proposed television development centre at Coombe in Surrey, a proposed cable network at Guildford and BET's 14 per cent holding in United Cable Programmes.

The operation has recently been given a licence by the Government to convert 53 towns to provide four new cable channels. BET's disposal of its cable operations is part of a radical restructuring project begun in April last year to reform the group's image

1,400,000

Guinness £12m grocery deal

A MOVE into convenience grocery stores is being made by brewer Arthur Guinness and Sons, which bought the Champneys Group of health spas last month.

The diversification is through an agreed all-share bid worth fil.9m for Neighbourhood Stores, which operates 15 shops under the 7-Eleven name and plans another 40 by the end of 1985. 7-Eleven stores are smaller than most supermarkets, but carry a wider range of coods but carry a wider range of goods than conventional grocery stores and sell take-away fast foods.

Neighbourhood, which pioneered 7-Eleven stores in the UK, has a licensing agreement with the Southland Corporation of the U.S., the originator of the concept in America, and the terrors correspond to the concept of the concept and the con largest convenience store opera-tor in the world, with sales of of \$8.5bn (£7.3bn).

Neighbourhood opened its price first shop last May and made a week.

net loss of £511,653 in the period from March 1983 to last September. Guinness has diversified into the retail market in recent years, having taken over the Martins and Lavels confectionery, tobacco and newsagents chains as well as Drummonds, the pharmactsts.

Mr David Limcell, formerly head of Linfood, is chairman of Neighbourhood. He and the rest of the existing management will stay on after the bid is completed. Guinness said yesterday that Neighbourhood was "entirely complementary to the group's existing interests and that it will allow the realisation of the Guinness group's declared of the Guinness group's declared plans in retailing to advance at a much enhanced pace."

at a much enhanced pace."
Guinness is offering five of its own shares for every two of Neighbourhood's, valuing the latter's shares at 505p each on the basis of Guinness' market price of 202p at the end of last week.

Blackwood Hodge sells Australian subsidiary

Cummins Australia, the local subsidiary of the U.S-based maker of diesel engines, is to acquire Cummins Diesel Sales and Services, the Australian arm of Blackwood Hodge, the debiladen UK construction equipment disetributor, for A\$10.7m (\$7.5m). This deal comes less than three weks after Cummins bought

weks after Cummins bought
Blackwood Hodge's UK service
business for £3.3m.

The Australian deal will give
Blackwood Hodge a net inflow of
about £8m cash which will go to
reduce group debt. This, and the
UK sale which cut berrowings by

UK sale, which cut borrowings by 14.5m to £54.5m, will reduce group interest costs by an estimated £1.7m a year.

The price of the Australian sale is about ASIm above book walks of the assets being

value of the assets being acquired. The deal has the consent of the Australian Foreign Investment Review Board. The Australian business made an operating profit of £2.1m in 1983 compared with £1.9m the year before. After interest charges of £1.54m (£1.4m), there was a pre-tax profit of £1.05m

(£511,000). **BOARD MEETINGS**

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purposes of considering dividends. Official indications are not available as to whether the dividends are intertime or finels and the subdivisions shown below are based mainly on last year's timesable. PUTURE DATES

Johnson and Firth Brown Jan 9 TR City of London Trust Jan 2

F.T. Share Information The following securities have been added to the Share Information Service: American Cynanamid (Section:

Basix Coropration (Americans) British Telecomunications (Elec Burad Securities Ltd. (Property) Cenergy Corporation (Ameri-

Golden Sceptre Resources Lid. (Canadians) Holden Hydroman (Industrials) MCorp (Banks-Hire Purchase, Leasing)
Monument Oil and Gas (Oil and

Nationawide Building Society 10 pc 11/11/85 (Loans—Building Societies)
Pall Corporation (Americans) Westwood Dawes (Industrials)

Memory Computer in £3m cash call

BY WILLIAM DAWKINS

THE TROUBLED Dublin-based computer maker and distributor, Memory Computer, is to raise its after a four-month suspension.

Memory's shares were suspended at 80p (sterling) in September following its revision of full-year profits downwards from 1f1.58m to 1f76,000. Auditors Touche Ross had refused to sign the preluminary results because they had included two contracts for which payment had not been made.

The group is raising the cash through a 3-for-1 rights issue of 18.6m shares at 15-jp each. The issue has been underwritten by Industrial Credit Company, an Irish merchant bank.

Mr Aidan McKenna and Mr Pearse Mee, the joint managing do to take up 800 per cent of their group, have agreed to take up 800 per cent of their group, have agreed to take up 800,000 shares, who each own 29.5 per cent of the group, have agreed to take up 800,000 shares, who each own 29.5 per cent of the group, have agreed to take up 800,000 shares, agreed to take up 800,000 shares, while institutional investors have agreed to take up 800,000 shares, agreed to take up 800,000 shares, agreed to take up 800,000 shares, who each own 29.5 per cent of their group, have agreed to take up 800,000 shares, agreed

Howard & Wyndham reorganisation proposals

LONG-AWAITED details of a capital reorganisation have been unveiled by Howard & Wyndham, the loss-making publisher and retail jeweller. The scheme will be an alternative to voluntary liquidation.

The reorganisation is designed to reduce the nominal value of shares from 20p to below their market price at 5p. This removes a major barrier to raising further capital through share issues, although the board indicates no immediate plans to do so. The move will also on The move will also extinguish arrears of £907,406 on H & W's preferred shares.

Shareholders will be asked for their approval at an extrandigate matering on Lentany 15 more and the state of the group's associate and integer matering on Lentany 15 more representation on the state of the group's associate and integer matering on Lentany 15 more representation for the first half.

their approval at an extra-ordinary meeting on January 15.
The board is proposing that every 10 preferred shares of 20p be converted into three new 20p be converted into three new poised and financed for further 20 growth."

Firth expands midway and raises interim

PROF'TS OF £305,000 made by G. M. Firth (Holdings) in the half year ended September 30 1984 are considered "very satisfactory" by the directors, particularly in view of the sale of Northampton Machinery Company in April 2001.

pany in April.

Turnover of this steel stockist and merchant, and property development group came to £8.92m. In the comparable period of 1983 group sales were £10.41m and profit before tax came to £279,000, of which Northampton Machinery accounted for £1.78m. Machinery accounted for \$1.78m and \$110,000, before management charges, respectively.

extraordinary credit.

Proceeds from the sale of Northampton Machinery were redeployed in enlarging the stake in Porter Chadburn from 25.3 per cent to 47 per cent. The market value of this is now some £2.5m from which a good return is anticipated after the current year and which, coupled with the com-The current performance of the trading subsidiaries leads Firth to expect "an extremely satisfactory" performance in the second half compared with last year, when the profit was pany's own development should £292,000 including Northampton lead to a significant increase in Machinery. The interim diviprofits and earnings.

Sterling Industries

Turnover edged ahead from

53.05m to £3.13m but operating profits showed a fall of £58,000 at £236,000—the group is a light

Atlantic Resources

Pre-tax profits of Sterling In-dustries fell from £302,000 to £252,000 over the six months ended May 30 1984. The group is a substantial supplier to the mining industry and the results for the period were considerably Despite a substantial increase in investment income, Atlantic Resources, oil and gas exploration and production company based in Dublin, reports that a higher loss after tax has been incurred in the six months to June 30, 1984. After tax losses for the period were considerably affected by the miners' strike. Although some improvement is were I£800,000 compared with I£555,000. Tax was £312,000 higher at £352,000. seen for the second half it is not expected that this will be sufficient to enable the full-year figures to match the previous

Mr A.J.F. O'Reilly, the chairman says the company is confident that the information derived from its recent exploration activities will yield substantial rewards before long. engineer.
The interim dividend is the says considerable cash resources are still available as a result of last year's placing of 21p share totalled 1.43p (1.62p).

Granville & Co. Limited

Member of The National Association of Security Designs and Investment Managers Telephone 01-621 1212 27/28 Lovat Lane London EC3R 8EB

	Over-the-Co	unt	er Ma	arke	t		
						P/	Ε .
Capitalisatn			Change	Gross	Yield		Fully
£0000's	Company	Price	OR Week			Actual	
4,774	Ass. Brit. Ind. Ord	139	+ 3	6.6	45	7.7	9.2
	Ass. Brit. Ind. CULS	7.48	+ 3	10 D	6.8	_	_
3.068	Arsprung Group	53	_	6.4	12.0	5.8	7.1
1.050	Amintage & Rhodes	41	_	2.9	70	5.1	8 5
41,454	Bardon Hill	133	_	3.4	2.6	13.4	22.3
2,585	Bray Technologies	47	+ 1	3.5	74	5.5	78
2.030	CCL Ordinary	173		72.0	6.9	_	_
_	CCL 11pc Conv. Prel	114	_	15.7	13.8	_	_
5.368	Carborundum Ord	798	- 2	5.7	07		_
_	Carborundum 7.5pc Pf.	84	_	10.7	12.8	_	_
1,407	Cindico Group	29	3	_	_	_	_
5.157	Deborah Services	66		6.5	98	6.3	10.2
15.437	Frank Horsell	240	_	_	_	9.6	12 6
	Frank Horsell Pr Ord 87	206	_	9.6	4.5	8.3	10.8
4.190	Frederick Parker	29		43	14.8		
922	George Blair	50	_	~=		3.4	67
1.218	Ind. Precision Castings	30	_	27	9.0	8.2	8.9
15.303	Isis Group	200	_	15.0	7.5	79	14 4
5,519	Jackson Group	106	- 3	4.9	4.6	4.9	9.5
38.827	James Burrough	280	- ž	13.7	4.9	9.9	9.9
2,209	James Burrough Spc Pf	93		12 9	13 9		
8.237	John Howard and Co	ဆိ	+ 5	5.0	6.3	8.2	11.8
3.020	Linguaphone Ord,	140	+ 1		-		
020	Linguaphone 10.5pc Pf.	95	÷ 2	15.0	15.8	_	_
15.570	Minihouse Holding NV	572	÷ 5	3.8	0.7	41.2	45 0
326	Robert Jenkins	32	· <u></u>	50	15.6		70.0
1.080	A	28	_	5.7	20.4	14.7	3.4
2,124	Torday & Carlisle	87		3.7	20.4	9.3	19.8
		370	_	43	1.1	21.4	21.0
1.677 4.760		261,	. +	1.3	49	12.9	18.5
	Unitock Holdings	93	. + 2	75	80	7.0	11.2
11 898	Walter Alexander	226	+ <u>-</u>	17.4	7.7	5.4	10.8
5,275	W. S. Yestes nd details of services not						

. Today's Rate 101/4% - 101/2%

3i Term Deposits

Deposits of £1,000-£50 000 accepted for fixed terms of 3-10 years. Interest paid half yearly, Rate for deposits received not later than 28 12.84 are fixed for the terms shown:

I note the Agent I can access will be predicted deductions of the active exposure to the European and ordinate or deposition be share Estimate. He may be the European and materials in the England of the European and Indiana Control, 101 Wareston Front London Strick 101 (2018-2022 to 1.202). INVESTORS of the present product of Bankon I pained as a Interconsin Indiana Grouppie.

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Jeeus	Amount pard up Latest Renung	1984 High Low	Stock	olosing price	or ##	Dovered Orose	Ratio
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FIXED INTEREST STOCKS

Issue price £	Amount Sald up	¥ 5 5	!		Stock Stock
			High	Low	¦
ee 91:574	T-30	10.4	344	297ş	Aberloyle 8% Cnv. Uns. Ln. '95
£100	F.P.	=	102 ¹ 3. 1	DDM DDM	Comm Bk of Wales 15:1 SubUns Ln 95-97 102 2: + 1 F): 7.72 Cnv. Cum. Red. Pri, £1
·100 99,094	F.P.	24:1	10012	951 ₂ 981 ₄	Folkestone Water 111-2 Red. Deb. 2004 99
85,81 9,161	£30	17/1	301g	2914 2858	Int. Am. Dev. Bk. 93.Ln. 2015
li .	F.P.	: = 1	140pj	130p	Johnson Matthey 8% Cnv. Cum, Prf 135p; Lifecare Intl. 6; % Cv. Cum.Red. Prf. 1999 1190;
99-199 98.013 ''	F.P.	: = :	297e; 99 ; 15pm;	971 <u>2</u> 5pm	Lon. Shop Prop. 1143, 1st Mort. Deb. 2018, 2834 + 1 Lowland Inv. 11143, Deb. 2010
# .	F.P.	11/1	56	63 63	NationwideBidg.Soc.101; 8 Bds. 9/12/86 993; -1 Normans Grp. 53; Cnv. Uns. Ln. 89/2004 1171; - Poel 10; Cum. Pref. 50p
100 ; 1,976 ;	F.P.	26:4	10014	99	Racal Elect 7% Cnv. Uns. Ln. 2009/14 120 — Sun'id & Sth. Shields 11% Deb. 2005. 99 Sweden 11% Ln. 2012

"RIGHTS" OFFERS

Issue		Latest Renunc.	198	14	Stock	eoi eoi	 +
price	. € g	data	High	Low	!	Closin	<u>:</u>
5 80 175 85 143 50 185 24 115	F.P. F.P. Nil F.P. E.P. Nil Nil Nil	16:1 30:1 11:1 18/1	6 84 40pm 17pm 17p 5412pm 222 112pm 30pm 3pm 34pm	80 40pm 14pm 164 51pm 218 11-pm 28pm	Amalgamated Estates 5p Attwoods Birmingham Mint Carr's Milling Equipu Jacks \Wm\ Marshalls Halifax **Morris W. Fine Arts 20p. Notts Brick \$steaua Romana R.V. Tranwood 5p	82 40pm 14pm 164 51 220 11pm 30pm 11pm	

Renunciation date usually last day for dealing tree of stamp duty. b Figures based on prospectus estimates, d Dividend rate paid or payable on part of capital; cover based on dividend on full capital, g Assumed dividend and yield. u Forecast dividend cover based on previous year's earnings. F Dividend and yield based an prospectus or other official estimates for 1985. H Dividend and yield based on prospectus or other official estimates for 1985. H Dividend and yield based on prospectus or other official estimates for 1985. H Dividend and yield based on prospectus or other official estimates for 1985. H Dividend and yield based on prospectus or other official estimates for 1985. H Dividend and yield based on prospectus or other official by tender. [Official State of Individual of Individua

PENDING DIVIDENDS

Dates when some of the more important company dividend Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus*) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

Date	Announce- ment last vear	Date	Announce ment last year
Allied ColloidsJan 18 Assoc Darries Jan 11 "Assoc Newsp Jan 11 "Brit TelecomJan 10 Centrovincia! EstatesJan 17 DeejanJan 28 "Daily Mail & Gen TstJan 11 Davy CorpnJan 20 DivonsJan 18 DowtyJan 20 Fitst Nat. FinJan 25 Fitch LovellJan 12 Guinness (A.) Jan 17	yeer Interim 1 0 Interim 1.25 Final 7.5 Interim due Interim 3.0 Interim 2.875 Final 22.5 Interim 1.1 Interim 1.6 Interim 1.1 Final nil Interim 2.5 Final 4.1	*Johnson Firth BrownJan 9 Kenning MotorJan 12 MFI FurnitureJan 17 *Msgnet and SouthernsJan 10 Mercantile HouseJan 24 Racal ElecsJan 17 Rank OrgJan 24 Thorn EMIJan 13 Trusthouse *Union DiacountJan 30 *Board meeting intim	year Final 4.0 Interim 1.1 Interim 2.1 Interim 0.1 Interim 0.1 Final 6.0 Interim 5.1 Final 6.25 Final 6.25
Hogg RobinsonJan 10	Interim 3 3	issue since made. \$ Ter	ctree.§S

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100,000 4.0 per ceut. nable Preference Shares of £1 each 1984/96 850,000 6.35 per cent.

emable Preference Shares of £1 each 1991/96 700,000 5.4 per cent. Cumulative Preference Shares of £1 each

1,483,312 7.75 per cent.

Cumulative Redeemable Preference Shares of £1 each 1992/97 The Council of The Stock Exchange has admitted the above mentioned Preference Shares to the Official List.

Particulars relating to each class of Preference Shares are available in the Statistical Service Limited and copies of such particulars may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including 8th January, 1985 from: Hill Samuel & Co. Limited,

London EC2P 2AI 24th December, 1984.

Clerical Medical

15 St. James's Square, SW1Y 4	LQ 0:	1-930 5	474
Executive Investment Pension Plan		_	_
	Bid	Offer (Change
Cash Fund	113.91		
Mixed Fund	141 9		
Fixed Interest Fund	110 8		
UK Equity Fund	156.3		+25
Property Fund	113.1		
Overse25 Fund	146.6		
Index Linked Fund	102.5		
Stock Exchange Fund	102.5	104.9	
North American Fund	1749		
For Part Part			
Far East Fund	97.0	102.2	+4.6
Special Situations Fund	97.1	102.3	+26
Prices December 19. Until dealir	igs on V	vednesda	ly .
Clerical Medical Managed Funds Limit			
	Bid	Offer (Lhange
Cash Fund	140.3	140.3	+0.3
Mixed Fund	205.8	210.9	+2.5
Fixed Interest Fund	187.9	190.7	-22

Special Situations Fund	97.1	102.3	+26
Prices December 19. Until deali	ngs on M	iednesd	ау
Clerical Medical Managed Funds Limit	ed		
	Bid	Offer	Change
Cash Fund	140.3	140.3	1 + 0.3
Mixed Fund	205.8	210.9	+2.5
Fixed Interest Fund			
UK Equity Fund	228.5	235.4	+3.6
Property Fund	129.2		
Overseas Fund	217.2		
Index Linked Fund	1161	1178	-0.3
Stock Exchange Fund	1102	121.2	
Prices December 19. Until deali	ngs on W	/ednesd	ay
Initial unit prices available on request	. telepho	ne 0272	290566

FINANCIAL TIMES STOCK INDICES

:	Dec. 21 :	Dec. 20	, Dec. 19	Dec. 18	Dec.	Dec.	High	Low_	Since Co High	mpilatn Low
Government Secs.	81,96	81.88	82.03	82,26	82,30	. 60,3	4 85.77	75,72	127,4	49,18
Fixed Interest		84.49	85,65	85.78	65.79	85,7	9: 87,48	80,43	150.4	50.53
Ordinary	0043		942.6	939,9	938.3	235,4	942.6	755,3	942,6	49.4
Gold Mines	469,1		476,2	452,2	467.7	504.0	711,7	452.2	734,7	43.5
FT ACLAII.Share	579.98	582,21	566,60	-			5 586.60			
FT SE100		1207.2	1220.6	1216.2	1212.5	1204.8	; 1220,6	986.9	1220 6 -	966.9

LADBROKE INDEX Based on FT Index 922-926 (-2) Tel: 01-427 4411 open on Boxing Day 3 pm to 9 pm

dvertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any securities. **WOODCHESTER INVESTMENTS Public Limited Company**

SHARE CAPITAL Issued and Fully Paid **Authorised** 1,020,000 Ordinary shares of IR20p each 380,000

'A' Ordinary shares of IR20p each

686,734

190,000

876,734

Application has been made to the Council of The Stock Exchange for the Ordinary shares of IR20p each of Woodchester Investments Public Limited Company ("Woodchester"). formerly dealt in on the Unlisted Securities Market, to be admitted to the Official List. It is expected that dealings will commence on 31st December, 1984. No application is being made for admission of the 'A' Ordinary shares of Woodchester to the Official List.

Particulars relating to Woodchester are available through Extel Statistical Services Limited and may be obtained during the usual business hours on any weekday (Saturdays and Bank Holidays excepted) up to and including 18th January, 1985 from:

> ALLIED IRISH INVESTMENT BANK LIMITED Bankcentre, Ballsbridge, Dublin 4

J. & E. DAVY 60/63 Dawson Street, Dublin 2 WOOD MACKENZIE & CO. LIMITED 62/63 Threadneedle Street, London EC2R 8HP

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any shares.

The Dun & Bradstreet Corporation

(Incorporated with limited liability under the laws of the State of Delaware, United States of America)

Issued, and reserved for issue, at 31st October, 1984*

200,000,000 Common Shares of U.S.\$1.00 par value 78,028,660 *including 1,563,440 shares reserved for issu

stock of The Dun & Bradstreet Corporation issued and reserved for issue. Particulars relating to The Dun & Bradstreet Corporation are available in the Extel Statistical Service and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 7th January, 1985 from:-

The Council of The Stock Exchange has admitted to the Official List all the 78,028,660 shares of common

S. G. Warburg & Co. Ltd., 33 King William Street, London EC4R 9AS

Banque Nationale d'Algérie

US\$25,000,000

Floating Rate Notes due 1985

In accordance with the provisions of the Agent Bank Agreement between Banque Nationale d'Algerie and Citibank, N.A. dated as of December 20, 1978, notice is hereby given that

the Rate of Interest has been fixed at 91% per annum and that the interest payable on the relevant Interest Payment Date, June 24, 1985 against Coupon No. 13 will be US\$50.24

December 24, 1984 By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANCO

Cazenove & Co., 12 Tokenhouse Yard, London EC2R 7AN

New Zealand Steel Development Limited

U.S. \$300,000,000

Guaranteed Floating Rate Notes 1992

unconditionally and irrevocably guaranteed by

New Zealand

For the six month period 24th December, 1984 to 24th June, 1985

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 913 per cent, per annum and that the interest payable on the relevant interest payment date, 24th June, 1985, against Coupon No. 5 will be U.S. \$480.28.

S.G. Warburg & Co. Ltd. Agent Bank

24th December, 1984

Authorised

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Masco 的影片与我看到的母亲与我的感觉到这些感觉的话,可见我的感觉到这种感染。如此是我们是我的人们,我们也不是一个,是不是我们的人,我们也是我们的人,我们也是我们的人, 551305 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 25130 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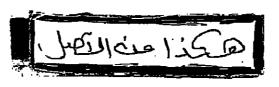
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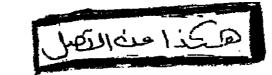
WORLD STOCK MARKETS

OVER-THE-COUNTER Nasdaq national market, closing prices, December 21	CANADA	DENMARK	AUSTRALIA	IAPAN
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WORLD VALUE OF THE DOLLAR

every Friday in the Financial Times WORLD VALUE OF THE POUND

every Tuesday in the Financial Times



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	21	Dec. 20	10	18	Dec. 17	High	Low	High	Low	ITALY Banca Comm Ital. (1572)	224,95	224,78	224.67	223,84	228,57 (1.2)	. 192,05 (2.1)
indust'is Comp's'te	184.63 1 165.51 1	85,37 66.35	186,15 167,18	187.5 188,1	5 182,41 1 165,61	(6/11) (6/11) 170,41 (6/11)	147.82	(10:10:85)	(50/6/52) 4.49	JAPAN ⁹⁴ Nikkel-Dow (15/5/48) Tokyo SE New (4/1/58)	11474,3 685.78	11514.1 895,56	11558.4 897.55	11460,2 890.71	1 1577,4 .4 12; 657,55 ·19 12;	9703,35 (23.7 750,45 (4.1
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Industria	PE rote		10,60	1	10,69	10.8	9	14.43		}						
Long Gov	, Bond	eld	11.57	1 1	1.71	11.5	7	11,49		NORWAY Oalo SE (4/1/85)	251_16	280.21	283,86	282.55	298,70 /9 5;	221.57 4.1
N,Y.B.E.	ALL CON	MON					s and F Dec. 21	alis Dec. 201	Dec. 19	SINGAPORE Straits Times (1966)	897,72	802.87	796,36	792,01	1071,91 -6:2	785,25 (21.11)
Dec. Dec. 21 20	19 1	<u> н</u>	1984 igh L	DW _	Issues Ti Rises Fails	,	602	2,042 631 952 469	2,070 879 764 427	SOUTH AFRICA Gold (1958) Industrial (1956)	924.0 923,8	911,2 972,4	. 916.7 925.0		1099,0 :14 11; 1105.3 :26 5;	758.1 (24.1) 855.5 (19.9)
95,56,96,00	26,59 96.	78 98 : (6	12 65	46	Unchars New Hig New Lov	11\$	(u)	71 30	182 19	SPAIN Madrid SE (50/17/85)	139,75	140,17	141.15	141.55	154,51 '9.10:	102_02 5:1-
TORONTO		De 2		. Dec	Dec.	. H	ligh	1984 Lo		SWEDEN Jacobson & P. (1/1/58)	1355.9	1356,61	יעו	1550,0	1594.5 (2.2)	1302.99 (22.11
Metals	& Minera Composi	ls 199 to 256	3.a 1910 0.6, 2596	2 (912.5 2 7381.	9 : 1902.9 1 , 2583.1		4 (12:1) 7 (8:1)	1641.2 2079.7	(25/7) (24/7)	SWITZERLAND SWISSBARK Con. (51, 12/58)	584.7	583.5	385.T	351,2	528,5 /8 1	354,5 (25.7)
MONTREAL	Portfolio	- 115	.20 118.	49: 119.	63- 120.08		3 (10/1)	100.56	(24:7)	WORLD Capital Intl. (1/1/79)	- :	186,3	187.3	187,5	120.5 8.5,	185.2 : 14. [2]
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Indices

BUILDING

£12.8m Oldham work for Higgs and Hill

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

will start on the site in the second week of January.

A contract to supply radiation monitoring equipment worth f1.3m is the largest single order for this type of equipment ever received by NUCLEAR ENTER-PRISES, part of the measurement division of Thorn EMI Electronics. The order, placed by Wimpey Construction (UK), is for a range of equipment capable of detecting very low levels of radioactive contamination. It will be used by British Nuclear Fuels at Sellafield for workers engaged in processing radiactive materials.

The Welsh Development Agency has awarded a £2.54m contract to WIMPEY CONSTRUCTION UK for dredging some 1.45m cu metres of the Dee Estuary. Work includes dredging, pumping the dredged material to Deeside Industrial Estate in Shotton. North Wales, to provide 1.2m cu metres of landfill with lagoon, and topsoil stripping and final seeding, for completion in July. Refurbishment, worth £1.36m, Refurbishment, worth £1.36m, of a factory at Stonehills, Gateshead, is to be undertaken by Wimpey for Tyne and Wear County Council. The scheme will adapt a single-storey factory and adjoining two-storey office block to provide communal facilities, commercial stage of the 26-acre first phase

HIGGS and HILL has been awarded a £12.8m cantract by the North Western Regional Hospital Authority as part of an £18m redevelopment programme at Oldham General Hospital in Lancashire.

The contract forms part of the Authority's £220m three year building prograomme for the region, which includes the Manchester area.

Work under the £18m redevelopment at Oldham General Includes demolishing the Victorian workhouse which was the original hospital and then building four linked three storey blocks to provide 300 new beds and seven operating theatres.

Higgs and Hill Northern was awarded the contract after submitting the lowest tender. Work will start on the site in the second week of January.

YOR'S Rockefeller Center. The contract, due for completion in March, is in two phases. The first construction of a low-storey between basement level and street level, drywall partitioning and ceilings. The second includes finishes, electrical work and air conditioning. The store will remain open for business throughout.

workers engaged in processing radiactive materials.

**BALFOUR BEATTY has won contracts worth over £1.5m. In Scotland Balfour Beatty Construction has been awarded two contracts by Strathclyde Regional Council. A single-storey extension to Craighead Primary School, Milton of Campsie, will be constructed under a £488,000 contract. A second contract, worth £320,000, for completion in 12 months, is under a single-storey building for social work area offices.

The Welsh Development Agency has awarded a £2.54m contract to Construct of 13 blocks of flats for the London UK for dredging, pumping the dredged material to Deeside Industrial Estate in Shotion.

bishment to the remainder of the the exterior, riurbishment of 135 bedrooms, conversion of the beetnooms, conversion of the bedrooms, conversion of the bedrooms and staircases. Other contracts include an £800,000 the trust insulation of central heating in two blocks of flats at the replacing of window panels the replaci flats at Agar Grove Estate, NW1.

J. JARVIS & SONS has been selected to build a £5m hotel in the old Salford Docks area of Manchester, now a major enterprise zone. The project is in partnership with Caledonian

construction New Building Refurbishment Infrastructure 021-704 5111 Solihull-Bracknell

in this sector of the Salford Enterprise Zone. Work has just commenced and the botel will be completed and operating in 1986 when CHM will take over the administration and day-to-day management.

The hotel will comprise tradi-

the note: will comprise tradi-tional and part precast concrete construction. A major feature is the three-storey entrance hadd with a glass screen providing views of the already well-estab-

lished marina.

Situated near to the Manchester Ship Canal, other proposed buildings in this part of the enterprise zone include shops, offices and houses.

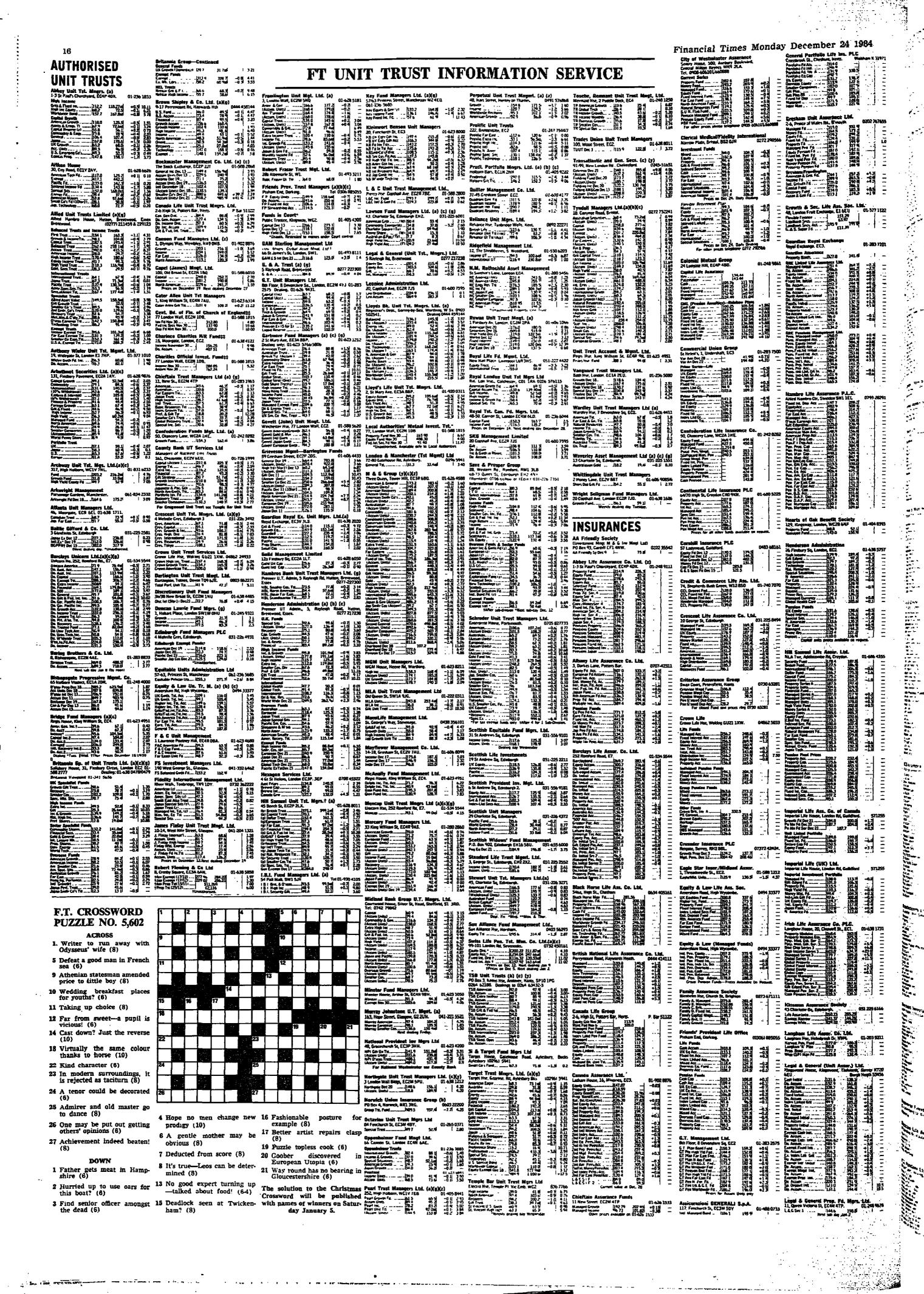
and street level, drywall partitioning and ceilings. The second includes finishes, electrical work and air conditioning. The store will remain open for business throughout.

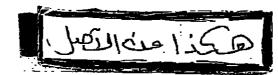
**Contracts totalling more than 18m for refurbishment, repair, building and maintenance have been awarded to R. MANSELL, Croydon. Following refurbish ment of part of the exterior of St Ermins Hotel, SW1, further work worth £1.7m is to be carned out. This includes refurbishment to the remainder of the exterior, riurbishment of 135 being building Society and bedrooms, conversion of the Shops, omces and nouses.

QUARMBY
CONSTRUCTION**
COMPANY, likley, has been awarded contracts totalling £3m. Largest project is a four-storey office building in Leeds for the Department of Health and Social Security to be completed in October, 1985. Other work includes a factory and office complex in Leeds to be occupied by ment of part of the exterior of the

WILLIAM TOWNSON AND SONS, Bolton, has won a £1.18m contract from Municipal Mutual Insurance to construct a 44.261 sq ft distribution depot including 2,299 sq ft of office accommodation in Southwood, Farnborough. The depot is for Puritan Maid, a wholly-owned subsidiary of Trust House Forte, for the storage and distribution of food







Financial Times Monday December 24 1984 Liberty Life Assurance Co Life	INSURANCE, OVERSEAS & MONEY FUNDS	Midland Bank Tst Corp (Jarsey) Ltd 28-34, Hill St, St Heller, Jersey, MdBkOsGt 105-1 105-5 0481 28741 Minerals Oils Res Shrs Fd ne 11-37 Minerals Oils Res Shrs Fd ne 0834 27441 MdBkim8d 51-07 1-08- 0834 27441 MdBkim8d 51-07 10-76 031 3-741 MrsDc20 310-46 10-76 0-031 3-741	Lio Vickers da Costa Ltd. King William St. London. EC4.0 10R value US31.631.47. Target Trust Mingrs (Jersey) Ltd PO Box 194. 51 Helier. Jersey. 0324 72936 Man Cur Fd 106.0 111.7 - 0.3 4.12 Tennant (Cayman) Managers Ltd and
Policy St. 17.5 September 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 10.5 1	Save & Presper Group 25, Western Rd, Romford RM1 34.B. 26, Western Rd, Romford RM1 34.B. 27, Western Rd, Romford RM1 34.B. 28, Western Rd, Romford RM1 34.B. 29, Western Rd, Romford RM1 34.B. 20, Western Rd, Rd, Rd, Lucenbourg RM1 34.B. 20, Western Rd,	MresDc20 \$10.46 10.78 - 0.31 3.71	NATCO PO Box 2189, Grand Cayman, D101 (2001) 9497434 Watmsty-Cm 57.66 8.08 - D.71 Tokyo Pacific Holdings RV Intimis Management Co NV, Curacao. Intimis Management Co NV, Curacao. NAV per share \$135.55, NV Intimis Management Co NV, No.200. NAV per share \$18.91. Tyndail Bank (Isle of Man) Ltd 30 Athol 51, Dougla, IoM. D624 29201 Sy Athol 52, Dougla, IoM. D624 29201 Tyndail Managers I NI Cher? Tyndail Managers 2 New St. 51 Heller, Jersey. D534 37331:3 TOP51. 102, 102, 102, 103, 103, 103, 103, 103, 103, 103, 103
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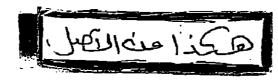
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STERLING EXCHANGE RATE

(Bank of England)

9.00 270

10.00 am

4.00 pm

£ in New York

FORWARD RATES AGAINST STERLING

11.2330 2.9950 290.19

rate or discount 9,1155g rate of discount 9,1155g

Average yield...... Amount on offer at next tender...

BANK OF ENGLAND TREASURY BILL TENDER

£100m Top Accepted rate of discor

DOLLAR SPOT-FORWARD AGAINST DOLLAR

Dec 21 spread Closs Ons month p.s. months

UK† 1.1670-1.1785 1.1760-1.1760 0.12-0.09c pm 1.07 0.35-0.30 pm
Ireland† 0.9970-1.0030 2.0015-1.0030 0.50-0.53c pm 0.50-0.53c pm 0.570-0.20c dfs
Nethind, 3.5190-3.5330 0.35170-3.5180 0.88-0.83c pm 0.70-0.20c dfs
Denmark 11.14-11.21 1.165-11.165 2.7-3.7 por dfs
Denmark 11.14-11.21 1.165-11.165 2.7-3.7 por dfs
Spain 171.95-172.75 1.150-3.1760 0.77-0.72pf pm 0.57-1684 167-1684 1672-1684 175-525c dfs 0.77-0.72pf pm 0.50-0.79c dfs
Norway 9.014-9.024 9.014-9.015 10-107, liro dfs
Norway 9.014-9.024 9.014-9.015 10-107, liro dfs
France 9.522-9.562 9.522-9.534 1.95-2.00c dfs 0.452 4.50-5.10dis 0.452

CURRENCY MOVEMENTS CURRENCY RATES

-16.9 +29.5 +2.9 -10.6 -6.4 +6.1 +9.7 +3.0 -16.3 -13.8 +12.5

1.135 14.23

1. 1.838

2,681 5,621

11.22 3.0075 291.0

Dec. 21 | Dec. 14-1

Minimum accepted bid..... £97.725 £97.76 Allotment at minimum level _ 28g 36g

1980-1982=100. Bank of England (bass average 1975=100),

wise Franc

0,823

2,680 1.

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1.948 4.084

Dec 21 Previous 73.1 72.9

ember SI | Prev. close

9,0905%

7, Three
p.s. months p.s.

1.07 (3.35-0.30 pm 1.11
6.67 1.51-1.41 pm 5.85
-1.89 0.40-0.45 dts -1.23
2.82 2.62-2.58 pm 2.95
-1.82 21-25 dts -1.45
-3.22 7-8 dts -2.6
-2.50 500-1450 dts -2.7
-4.52 160-150 dts -3
-6.42 27-275 dts -7
dts -4.52 5.80-2.80 dts -7
dts -4.52 5.80-2.80 dts -7
dts -4.52 5.80-2.80 dts -7
dts -2.42 4.50-5.10 dts -7
dts -3.20 6.15-7.15 dts -7
2.18 1.45-1.40 pm -2.55 Gt-3 pm

| Sank | Special | Europ'n

20,15 258,1

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17.79 52.70

Dutch Guild | Italian Lira |Canada Dollar|Belgian Frank

1459. 3058.

0,575 0,685

£ Spot | 51,1720-1,1730 51,1890-1,1700 | 1 month | 0,12-0,11 pm | 0,12-0,11 pm | 0,54-0,51 pm | 12 months | 0,36-0,23 pm | 102,7-0,25 pm | 12 months | 0,30-0,23 pm | 102,7-0,25 pm | 102,7-0,25 pm | 103,7-0,25 pm | 103,7-0,

FOREIGN EXCHANGES ==

although although the overall

position still appeared very

invest in the metal.

nervous.

against the dollar and major currencies in general, as the price of North Sea oil fell on the European spot market and ministers from the Organisation of Petroleum Exporting Countries met in Geneva.

The market seems to fear that Opec will fail to prevent a downward slide in oil prices early next year, and on this basis stering touched a record trading low of \$1.1625, and an all time London closing low of \$1.1655 on invest in the metal.

MOTICE TO THE HOLDERS OF THE ABOVEMENTIQUED BUTES

Notice is hereby given to the holders of the U.S.\$30,000,000 Guaranteed Floating Rate Notes doe 1986 (the "Notes") that, with effect from 23 November, 1984 Sun Hung Kai Securities Limited (the "Substitute Issuer") has, pursuant to the provisions referred to in Condition 12 of the Notes, been substituted for Sun Hung Kai Securities (Bermada) Limited (the "Original Issuer"), as principal delitor in respect of the Notes. Such substitution was effected by a Supplemental Trust Deed dated as of 23 November, 1984 made between the Original Issuer, the Substitute Issuer and The Law Dehenture Comporation p.l.c. (the "Trustee") which also made certain consequential amendments to the Trust Deed dated as of 8th December, 1981 made between the Original Issuer, the Substitute Issuer and the Trustee pursuant to which the Notes: were constituted. The substitution effected thereby, the Supplemental Trust Deed and the Trust Deed (as so supplemental Trust Deed and the Trust Deed (as so supplemented) are all binding on the Noteholders and the Couponbedders.

the Notesholders and the Couponholders.
The Notes will hereafter be known as the Sun Hung Kai Securities Limited U.S.\$30,000,000 Floating Rate Motes due 1986.

O.3.330,000,000 troug race mores one 1986.

The Substitute Issuer is a company incorporated with limited liability in Hong Kong and is a wholly owned substitute of Sun Hong Kong.

The Substitute Issuer has agreed in the Supplemental Trust Deed to bear any losses, liabilities, costs, claims, actions or demands which any Noteholder or Couponholder may

recurrences, closes, course, accounts to definition of any reducement to compensate the substitute of Couponholder at the date hereal shall be or shall become fiable as a result of such substitution to any tax, key, impost, duty, charge or lee the Substitute Issuer shall on demand furthwith pay to such Moteholder or Couponholder such such sum as shall, after any deduction or withholding, be sufficient to meet fully the payment of such liability. Copies of the Memorandum and New Articles of Association of the Substitute Issuer have been lodged with, and may be obtained on request from, the Chief Registrar of the District Court in Laxambourg ("Greffier en Chef de Tribunal s'arrondissement de et a Lucembourg"). Copies of the Memorandum and New Articles of Association of the Substitute Issuer, its Annual Report for 1982 and 1983 (including its audited eccounts for the years ended 31st. December, 1982 and 1983) and the Supplemental Trust Deed are available for inspection at the offices of the Trustee and of each of the Paying Agents for the Notes. Capies of the Annual Report and the annual accounts of the Substitute Issues in future years will also be made available at the affices of the Trustee and each of the Paying Agents for the Notes. The Notes will continue to be listed on the Lucembourg Stack Exchange. Until 24 January, 1985, the Notes will be listed in the name of the Substitute Issuer followed by the name of the Original Issuer.

of the Original Issuer.

After 24 January, 1985 the Botas will only be listed in the name of the Substitute Issuer and good delivery of any Note can thereafter only be made on the Lusanbourg Stock Exchange if the Note bears a sticker indicating the change of principal debtor. Such sticker are available as from 24 December, 1984 at the offices of each of the Paying Agents for the Notes. No new Notes will be issued.

24 December, 1984 For SURI HUNG KAI SECURITIES LIMITED

and SUN HUNG KAI SECURITIES (BERMUDA) LIMITED Citibank, N.A. London Principal Paying Agent



U.S. \$200,000,000 Bankers Trust Overseas Finance N.V.

Guaranteed Floating Rate Subordinated Notes Due 1994

For the three months 24 December, 1984 to 25 March, 1985 the Notes will carry an interest rate of 81% per cent. per annum and interest payable on the relevant interest payment date 25 March, 1985 against Coupon No. 10 will be U.S.\$22.59 per U.S.\$1,000 Note and U.S.\$225-92 per U.S.\$10,000 Note.

By Morgan Guaranty Trust Company of New York, London Agent Bank

This advertisement is issued in compliance with the Regulations of the Council of The Stock Exchange. It does not constitute an invitation to purchase shares.

HARTONS GROUP Plc (Registered in England No. 1519907)

SHARE CAPITAL Authorised

£2,400,000

Issued and

Application has been made to the Council of The Stock Exchange for the Ordinary Shares of Hartons Group Plc, presently dealt in on the Unlisted Securities Market, to be admitted to the Official List. Dealings are expected to commence on 31st December 1984. Hartons Group Plc is a holding company with interests in

Ordinary shares of 5p each

the distribution of plastics, the manufacture of consumer products and the manufacture of PVC foam and spring

Particulars relating to Hartons Group Pic are available in the Extel Statistical Services and copies of such particulars are available during normal business hours on any weekday (Saturdays, public holidays and 24th December 1984 excepted) up to and including 18th January 1985 from:

Barclays Merchant Bank Limited 15/16 Gracechurch Street

Foster & Braithwaite 22 Austin Friars LONDON

Wells Fargo International Financing Corporation N.V. U.S. \$50,000,000 **Guaranteed Floating** Rate Subordinated Notes due 1996

In accordance with the provisions of the Notes notice is hereby given that for the Interest Sub-period 24th December, 1984 to 24th January, 1985 the Notes will carry an Interest Rate of 8146% per annum. The Interest accrued for the above period will amount to US\$75-89 and total interest payable per Note on 24th January, 1985 will be US\$255-41.

Agent Bank:

Morgan Guaranty Trust Company of New York London

U.S. \$125,000,000 Midland International Financial Services B.V. (Incorporated with limited liability in the Netherlands) **Guaranteed Floating**

Rate Notes 1989 Guaranteed on a subordinated basis as to payment of principal, premium (if any) and interest by



For the six months from ember, 1984 to 24th June, 1985 the Notes will carry an interest rate of 97/6% per annum. The interest payable on the relevant interest payment date, 24th June, 1985 against Coupon No. 11 will be U.S. \$241.72 per U.S. \$5,000 Note.

> Agest Bank: learanty Trest Company of New York

£50,000,000 ALL NIPPON AIRWAYS CO., LTD. (Zen Nippon Kuyu Kabushiki Kaisha) GUARANTEED FLOATING RATE NOTES DUE 1991



Unconditionally and irrevocably guaranteed as to payment of principal and interest by The Long-Term Credit Bank of Japan, Limited

Notice is hereby given that the Rate of Interest for the initial interest period has been fixed at 10%% p.a. and that the interest payable on the relevant Interest Payment Date, March 20, 1985 against Coupon No. 1 in respect of £5,000 nominal of the Notes will be £124.63.

mber 21, 1984, London By: Citibank, N.A. (CSSI Dept), Agent Bank

CITIBAN(O

CURRENCIES, MONEY and CAPITAL MARKETS

FINANCIAL FUTURES LONDON U.S. TREASURY BONDS 8% \$100,000 32nds of 100% THREE-MONTH EURDOLLAR \$1m points of 700% Close 72-08 71-17 March June Estima Closa High Low 90.62 90.65 90.55 90.06 90.07 89.88 89.57 89.57 89.53 89.16 89.16 89.09 88.79 88.69 /1-17 — — — d volume 1,579 (1,435) Previous day's open lat 1,411 (1,827) 89.17 88.75 March 88.79 88.79 86.09 60.09 60.09 60.09 60.09 60.09 60.09 60.09 60.09 60.042) **CHICAGO** U.S. TREASURY BONDS THREE-MONTH STERLING £250,000 points of 100% 39.88 89.80 89.65 89.50 89.39 March
June
Sept
Dec
March
June
Sept
Dec
March
June Materit 85.44 59.3 Estimated volume 493 (1,425) Provious day's open int 5,239 (5,048) † £500,000 points of 100% 20-YEAR 12% NOTIONAL GILT £50,000 32nds of 100% U.S. TREASURY \$1m points of 100%

Closs High Law Prev 107-24 107-24 107-17 107-11 107-09 107-08 108-29 108-27 108-22 106-22 108-17 108-08 108-15 — 108-12 109-03 — 109-01 High Law 91.84 91.76 91.34 91.27 90.90 90.84 90.57 90.49 90.18 90.17 89.56 89.64 89.56 89.64 91.79 91.29 90.185 90.49 90.17 89.90 89.65 Treasury 2003 less equivalent price of near futures contract) —10 to —2 (32nds). CERT. DEPOSIT of 100% Close High Low Prev March 1,1990 1,1690 1,1695 1,1685 June 1,1680 1,1680 1,1647 1,1675 Sept 1,1680 1,1680 1,1640 1,1675 Estimated volume 570 (634) Previous day's open int 3,998 (3,674) Dec March June THREE-MONTH EURODOLLAR (1MM)

Close High Low Prev March 0.3221 0.3222 0.3215 0.3238 Estimated volume 18 221 Close High Lower 90.60 90.66 90.55 90.03 90.67 89.86 89.58 89.58 89.53 89.13 89.76 89.17 88.77 88.78 88.44 88.15 88.45 88.46 March Close High Low Prev March 0,3927 0,3927 0,3913 0,3924 Estimated volume 4 (nil) Previous day's open int 111 (111) STERLING (IMM) \$a per £

Close High Low Prev 0.4056 0.4056 0.4050 0.4057 Estimated volume 4 (3)
Previous day's open int 130 (127) GNMA (CBT) 8% \$100,000 32nds of 100% Close High Low Prev 120.50 120.75 120.30 120.90 120.75 121.05 120.60 121.25 120.90 — — 121.40 ted volume 155 (284) nted volume 155 (284) us day's open int 1,095 (1,093)

Previous day's open int 155 (154)

WEEKLY CHANGE IN WORLD INTEREST RATES

ı		Dec. 21	change		Dec. 21	change	!
	Band 1 Sills Band 2 Sills Band 3 Sills Band 3 Sills 3 Mth. Tressury Bills 1 Mth. Bank Bills 3 Mth. Bank Bills TOKYO One month Bills Three month Bills	9 1 9 1 9 2 6 46 8 7 5	+ & + & + 0.0228 Unch 'd Unch'd + ± + ± + ± + ± + ±	FRANKFURT Lombard One Mth. Interbank Three month PARIS Intervention Rate One Mth. Interbank Three month	1034 8,± 77.59 77.79 8.30 5.50 5.55 5.776	-12 -0.86 -0.43 -0.55 -0.55 -0.05 -0.05 Unch'd +16	Beiglan Frenc Darrish Krone German D-Mark French Franc Dutch Guilder Lish Punt Italian Lira Changes weak cu
7	BRUSSELS One month Three month AMSTERDAM	10# 10#	_lg +16	MILAN One month Three month DUBLIN	17 ₁₆	Unch' d Unch'd	EXCHANGE
١	One month Three month	5 1 5 515	Uuch 'd	One month	147g 147g	+ 19 + 14	Dec. 21
ļ		i	; '	e days band a bills of	· ·	1	Pound Starling U.S. Dollar

London—bend 1 bills mature in up to 14 days, band 2 bills 15 to 33 band 3 bills 34 to 63 days. Rates quoted represent Bank of England selling rates with the money market, in other centres rates are general rates in the domestic money market and their respective changes of

Financial Times Conferences

PENSIONS IN 1985

London, 22 & 23 January 1985

Investment performance, tax and profitability will be three of the major issues to be debated at the Pensions in 1985 conference in London on 22 & 23 January. The Secretary of State for Social Services, The Rt Hon Norman Fowler, MP, is expected to deliver the keynote address with paper entitled "A New Beveridge for the 1990s? "

THE THIRD AUTOMATED MANUFACTURING CONFERENCE— CHALLENGES FOR MANAGEMENT

London, 20 & 21 February 1985

This conference is designed for corporate directors who are having to examine proposals for automation. It is divided into four major forums on a particular sector of manufacturing technology. At the beginning of each session an expert will outline the state of the art in that sector. This will be followed by case studies given by senior managers of manufac-turing companies. The idea is to present the challenges of automated manufacturing not from the engineer's or scientist's point of view, but the manager's. These studies will aim to shed light on what questions directors and managers need to ask when considering a proposal for automation:-

- What problems will be encountered during the various phases of implementation?
- What do the equipment and software suppliers not tell you?
- How should you measure viability?
- What benefits, apart from cost savings, should you aim for?
- What are the costs both in money and intangible

Speakers will include leading experts from industries in Western Europe and the U.S.

All enquiries should be addressed to:

The Financial Times Limited **Conference Organisation**

Minster House, Arthur Street, London ECAR 9AX Tel: 01-621 1355 (24-hour answering service) Tlx: 27347 FTCONF G. Cables: FINCONF LONDON

Oil hits pound and gold

One month

Belgien rate is for convertible trancs. Financial franc 73.90-74.10. Six-month forward dollar 0.42-0.35a pm. 12-month 0.30-0.15 pm.

EMS EUROPEAN CURRENCY UNIT RATES

2.22932 6.82717

8.14704 2.24184 6.87458

EXCHANGE CROSS RATES

French Franc 10 Swiss Franc

Dutch Guilder talian Lira 1,000

chemark Inese Yen I,000

Pound St'rling

0.274

0.891 0.333

from cantral rate

against the dollar and major cur-rencies in general, as the price of North Sea oll fell on the

of \$1.1625, and an all time London closing low of \$1.1655 on Thursday. The lowest point touched by the exchange rate index, a measure of the pound's anglest all major.

p.a. months

1.07 0.35-0.30 pm
-0.43 0.02pm-0.11d
3.90 4\racksquare
-1.06 10-19 dis -2.63 5\racksquare
-2.63 5\racksquare
-3.63 5\racksquare
-3.41 130-155 dis -3.45 7\racksquare
-3.25 7\racksquare
-3.25 7\racksquare
-1.27 1\racksquare
-1

25,40-25,70 72,70-73,45 12,95 15,09 11,08-11,20 3,62-3,68

BY COLIN MILLHAM

It was a quiet and fairly pre- to push the dollar down if it on covering of short positions, dictable week for the dollar, with became too strong.

Sterling and gold moving to Sterling fell to record lows sterling and gold moving to centre stage as far as financial markets were concerned.

Commercial demand supported the dollar, as normal interbank trading trailed off and the major market operation and the major market operation and the major restriction. market operators squared their positions for the year-end. Expec-tations of lower U.S. interest rates and a possible cut in the Federal Reserve discount rate failed to depress the U.S. cur-rency, although the thin level of trading meant there was little chance of the dollar approaching this year's highs against the Dmark and most other major cur-

rencies. The German Bundesbank performance against all major was not particularly active, but currencies, was 72.7, but on Friwould have found it only too easy day there was a slight recovery. POUND SPOT-FORWARD AGAINST, POUND 1.1670-1.1765 1.1750-1.1760 0.12-0.09c pm 1.8380-1.5475 1.5415-1.5485 0.01-0.10c dis 4.11-4.15 4.13¹-4.14¹, 1¹-1¹-1¹-c pm 73.10-73.70 73.60-73.70 4-9c dis 4.11-4.15 73.10-73.70 13.05-13.12-, 1.1675-1.1745 3.64-3.667, 194.90-197.20 201.30-202.95 2.223-2.257-, 10.54-10.62-, 11.147-11.24-, 10.413-10.48-, 259-,2291-, Ireland W. Ger. Portugal Spain Italy 1.1675-1.1745 1.1715-1.1735 3.64-3.661 194.90-197.20 195.40-197.10 201.30-202.95 201.95-202.95 201.95-202.95 201.1447-11.242 10.413-10.482 10.46-10.47 2091-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 2011-2011, 201

OTHER CURRENCIES

Argentina Peso. 191.87 192.27 164.21.164.33 | Austria |
Australia Dollar. 1,4025 1,4045 | 1.1995.1,2005 Belgium |
Brazil Cruzeiro... 2,553 3,576 | 8,041.3,056 | Denmark... |
Finland Markka. 7,5744.7,6345 | 6,4960.6,4970 | France... |
Greek Drachma. 147.90.150.981 | 162.4-128.80 | Germany... |
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Canadian Dollar Beigian Franc 100 0.648 0.761 1.596 2.567 4,963 188,5 395,1 **EURO-CURRENCY INTEREST RATES (Market closing rates)**

Dec. 20	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	D-mark	French Franc	Italian Lira	Belgia Conv.	n Franc Fin.	Yen	Danisi Krone
7 days' notice	854 9 918 958 912 958 978 10 10 1018 1015 1018	7/3 8/6 8/2 8/3 8/4 8/4 8/3 8/6 9/5 9/5 9/8 10	912-10 1018-1012 915-1018 915-1018 1018-1015 1034-1015	54-54-54-54-54-54-54-54-54-54-54-54-54-5	1-14 15-164 5 51 ₈ 413-44 414-413 414-413	54,512 564, 55,54, 512,55, 512,55, 55,53,4	105a 107a 105a 107a 105a 107a 105a 107a 105a 107a 11-114 11-11-115	14-16 121 ₈ -155 ₈ 14-141 ₂ 141 ₈ -145 ₈ 141 ₈ -143 ₄ 145 ₈ -147 ₈	11-1134 11-1136 1036 1118 1056-1118 1058 1116 1056 1116	105g 107g 105g 107g 105g 103g 103g 103g 103g 107g 105g-107g	6% 6% 6% 6% 6% 6% 6% 6% 6% 6% 6% 6%	115g-1; 12-1; 12-1; 115g-1; 111g-1; 1114-1;

2.710 4.981

7,267 15,23

Asian a (closing rates in aingepore): anort-term and the per cent seven days and the per cent; one month 2-2-2 per cent; three anonthis 2-2-2 per cent; six months 3-2-2 per cent; one year 94-10 per cent; four years 112-112 per cent; four years 112-112 per cent; five years 112-113 per cent nominal rates, Short-term rates are call for U.S. dollars and Japanese year; others two days notice.

MONEY MARKETS =

London calm despite weaker pound

U.S. Dollar (Deutsche mik: Jipanese Yen FrenchFrank

1. 12,66

79,62 1000.

on the London money market last week as sterling fell to record lows on the foreign exchanges. The overall mood was reasonably calm however. Dealers do not believe the Bank of England is willing to sanction a rise in clearing bank base rates at present, particularly since the fall in the value of the pound is seen as the

result of lower North Sea oil prices, and not a reflection of uncompetitive interest rates.

There was one day of extremely large credit shortage in the market, mainly as the

UK clearing banks' base lending rate 91-91 per cent since November 23.

result of seasonal VAT payments.

The very large shortage was at first expected on Tuesday, but eventually surfaced on Wednesday, amounting to £1.4bn, which was probably a record for the market.
After two days of fairly ccm-

After two days of fairly com-fortable conditions there was litle sign of any difficulty in dealing with the situation how-ever. Almost all the day's help was provided by way of outright purchases of bills at unchanged dealing rates. Only a small repurchase agreement of £25m was entered into while late was entered into, while late assistance amounted to £155m.

FT LONDON INTERBANK FIXING

(11.00 a.m. December 20) 3 months U.S. dollars						
bid 8 9,16	offer B11/16					
6 months (J.S. dollars					
bid 9 &/16	offer 95/18					
mēēna, tounded t	are the arithmetic the nearest one d and offered retes					

A major factor helping the London market keep its nerve about to be reduced, and this was the decline in U.S. interest rates, which to some extent offset fears created by the weaker cent to 8 per cent.

The four Federal funds was duct growth in the fourth quarter of this year was 2.8 per cent, compared with a figure revised down to 1.6 per cent in 1.9 per cent for the third growth.

rates, which to some extent offset fears created by the weaker pound.

Federal funds fell below 8 per cent in New York last week, without any reaction from the Federal Reserve. The federal Reserve.

MONEY RATES

Dec. 21	Frankfort	Paris	Zurich	Amst'dam	Tokyo	Milan	Brussels	Dublis
Overnight	8.76-5,90 5,70-5,90 5.70-5,85 5,70-8,85	10/2 1034-1078 1059 1054 10/2 10/2 1058-1054 1054	17-4-184 47 ₈₋₅ 413-513	658-634 658-634 658-634 654-678	6,34375 6,46675 6,28125	1678-1714 1678-1714 1678-1714	10.6 10%-1078 10H-10H 105-104	144-15 144-15 144-145

LONDON MONEY RATES

Discount Houses Deposit and Bill Rates

Local Authority deposits Sterling Certificate

f deposit

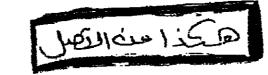
- Eligible - Sank (Sail) (Fine Trade (Buy) 101 9|2 9|3 9|3 9|3 913 91₂ 10 101₈ 918 918 044 044 044 044 044

		-cp-001cm	Cohosic	s nebôti	CE (RUY)
94-93 94-93 91-93 91-93 91-93 91-93 91-93 91-93	5 91 ₂ — 91 ₈ 91 ₂ 91 ₆ -95 ₈ 91 ₆ -10 101 ₆ -101 ₆ 101 ₆ -101 ₆ 101 ₆ -101 ₆	914-938 914-938 914-938 91 ₄ -938 91 ₄ -978 976 10 ₁₅	91 ₉ 91 ₆ 91 ₆ 10 101 ₈	5-95 914 936 936 936	9
Local Auth. negotiable bonds	Local Authority Deposits	House	of	SDR Linked Deposits	ECU Unked Deposits
101g 91g 104g 10 104g 97g 104g 97g 104g 101g 101g 101g	10A 10A 10A		8.25-8,35 8.35-8,48 8.4-8,5 8.8-8,3 9.1-9.3 9.5-9.7	712 813 713 813 713 813 813 814 814 9	914 915 914 916 914 916 915 913
	9H 9H 9Te 9H 9Te 9H 9Te 9H 9Te 9H 9Te 9H 9Te 9H 1012 9H 1014 9Te 1014 9Te 1015 10Te	91, 91, 91, 91, 91, 91, 91, 91, 91, 91,	5 9½ 9¼ 9¾ 9¾ 9¾ 9¾ 9¾ 9¾ 9¾ 9¾ 9¾ 9¾ 9¾ 9¾ 9¾	S 91c 914-93c 912 914-93c 912 914-93c 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 912 91	S S S S S S S S S S

ECGD Fixed Rate Export Finance IV: Average Rate of Interest period November 7 to December 4 1984 (Inclusive): 9.904 per cent. Local authorities and finance houses seven days' notice, others seven days' fixed. Finance Houses Base Rate (published by the Finance Houses Association): 10°-, per cent from December 1 1984, London and Scottish Clearing Bank Rates for leading 9°-. 9°-, per cent. London Deposit Rates for sums at seven days' notice 6-6°- per cent. Treasury Bills: Average tender rates of discount 9.1133 per cent. Cartilicates of Tex Deposit (Series 6): Deposit £100,000 and over held under one month 9°- per cent; six-nine-nine months 10°- per cent; months 10°- per cent; six-nine-nine months 10°- per cent; months 10°- per cent; six-nine-nine months 10°- per cent; months 10°- per cent; six-nine-nine months 10°- per cent; months 10°- per cent; six-nine-nine months 10°- per cent; months 10°- per cent; six-nine-nine months 10°- per cent; months 10°- per cent; six-nine-nine months 10°- per cent; months 10°- per cent. The rate for all deposits withdrawn for cash 7 per cent.

MONEY RATES NEW YORK (4 pm)

Two year Three year Four year Five year Seven year 10 year ... 30 year ...



Printed 12.18

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FINANCIAL TIMES SURVEY

TRADE AND INDUSTRY

Opening up the country to the outside world has its problems but for Turkey's economic progress it is essential that the sense of direction provided by Mr. Ozal, the Prime Minister, persists. Alternatives do exist but it is hard for most of his countrymen to imagine what other options would be like.

Reforms win approval

By DAVID BARCHARD

THE OZAL experiment in Turkey is entering the second half of its first decade.

Five years ago, when the then Prime Minister. Mr Suleyman Demirel, appointed Mr Ozal as head of the State Planning Organisation, with instructions to draw up a strategy to pull Turkey out of economic chaos, the country seemed unable to combat the ailments afflicting

Half a decade later, the power cuts, chronic shortages, indus-trial disputes and hopeless in-debtedness of 1979 seems a world away. Few countries have made a quicker turnaround or regained a stronger sense of direction. Mr Ozal, after a spell in the political wilderness, in 1982 and 1983, returned to power exactly a year ago as the head of the first elected civilian

overnment since 1980. The problems he has had to confront as Prime Minister have been subtler and less amenable are viewed with almost as much to rapid solutions than the stupendous distortions and irra-tionalities of the Turkish tionalities of the Turkish decades of state-centred, xeno- world where credit not only economy in the late 1970s, phobic and shortsighted econo- costs about 85 or 90 per cent Nevertheless even among the mic management. Is it really net but is often unavailable, and

Though the system in which he is operating was created and, is still watched over, by the generals who led Turkey's military revolution in 1980, Ma Ozal and his reforms dominate Tur-kish national life in a way that no leader has affected the country for several generations.

Ordinary Turks can once again buy foreign cigarettes or home computers. Commercial banks sell foreign currency over the counter. The banking system and money-markets are being overhauled and updated. There is a courageous effort to re-organise and privatise at least some of the country's state economic enterprises. The quality of Turkish industrial production and of managerial decision-making has started to

Social cost

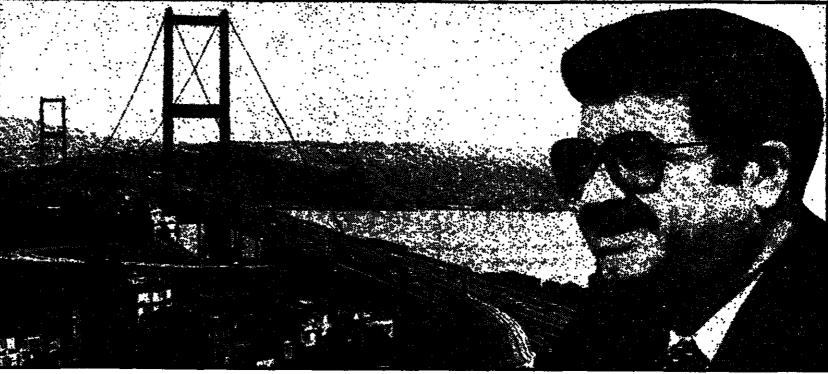
Despite this, at home and abroad, Mr Ozal and his reforms

have continued to improve, even and emphasis on exporting and though some problem areas competition will be sufficient to (notably inflation) remain stub make the country's industrial sector survive in world mar-

> of increased income-inequality and bankrupt firms, not prove unacceptable at some point? More fundamentally, if Turkey is returning to civilian multiparty democracy, then will the inflationary economic policies which were the only way in which the hard-pressed Turkish politicians of the 1960s and 1970s could please a moiety of the electorate, not be expected to return?

During 1984 at least, Mr Ozal has been able to answer all Few of them can suggest any these questions with a self-consider of coherent alternative fident "no." He has done no U-turns on major policy issues and appears still to command Prime Minister is operating inthe support of the 41 per cent of voters who backed him in the March local elections.

Income inequality and unem-ployment have undoubtedly worsened, but the political industrial sector grew up during Turkish businessmen, in a decades of state-centred, xeno-phobic and shortsighted according to the political world where credit not phobic and shortsighted according to the political sector of the political sector Prime Minister's critics there is possible that a few years of wage earners with shrinking curbs on freedom of expression general recognition that things realistic exchange rate policies purchasing power may groan, and was personally responsible



Prime Minister Turgut Ozal: in the background, the Bosphorus Bridge

IN THIS SURVEY

Industrial pres	nects: c	antions
optimism		
Tax system:	VAI	mtre
duced		Z
Export trade:	big in	prove-
ment		3
Management:		
points		
Accountancy pi	ractices:	abpili
task		3
Foreign inve	stment:	new
attitudes		_C.

Middle East trade...... 5

side the austere political system created in 1982, which prunes to a minimum the scope for There have been no major legitimate opposition. The 56 bankruptcies or insolvencies. alleged organisers of a mass petition to President Kenan Evren last spring are currently on trial for allegedly using the petition to make a political statement.

It has to be said, however, that the Prime Minister has never shown any taste for such

EEC links: hard way ahead 6 State enterprises: changes Profile: Yusuf Bozkurt Ozal 6 projects: pushi: Energy Nuclear reactor plan

-by quoting the petition in public-for engaring that its existence became known to the Turkish public.
Defenders of the somewhat draconian restrictions still in atmosphere of stability in the force tend to make two points. major cities, where nightly gun-Firstly, they are being steadily battles raged in the suburbs lifted. A year ago, martial law was in force throughout all of Turkey. Today it has been lifted in more than half of the country's 67 provinces. A few

Transport: shipping sector

strikes are being permitted. The civilianisation of key institutions—such as state banks—is gradually going ahead. The second point is made less loudly, because it is more disTextiles: a fresh image ... 9 Technology: modernisation Food industries... Pharmaceuticals and Insurance: tighter controls 10 untapped poten-

Banking: efficiency boost 11 tial for disorder in Turkish society may still be so great that emergency measures are justified. This contrasts with the increasingly prosperous

only four or five years ago.

Fairly strict reins upon the press make it hard to judge the degree to which violent underground opposition still exists in cities such as Ankara and Istanbul. However, in Eastern

Turkey, in the mountainous regions bordering Iran and Iraq. Kurdish separatist guerriller movements have claimed many concerting. It is that the poten- lives and forced the Armed

Forces into the largest campaign in that region for many

For many businessmen, the chief disappointment of Mr Ozal's first year in office has been his failure to bring down interest rates and inflation. In-flation is likely to be around 45 per cent by the end of the year and though the Government predicts it will be 25 per cent in 1985, most businessmen pri-vately expect it will be five or ten points higher than that. As a result interest rates remain exorbitant and investment activity is severely depressed. A faint note of economic emergence will probable activity. gency will probably remain in the air until the day when Tur-key can demonstrate that infla-tion will stay for the foreseeable future below 25 per cent.

Meanwhile, the major pre-occupation of national life remains "opening to the outside world."

Here again, Mr Ozal has the backing of a solid national con-sensus behind him-one probably far larger than the number of Turks who voted for the Motherland Party in the last elections.

world has its problems, how-ever. The precarious balance

between Turkey and the West is strained by several tensions Turkey does not feel able to compromise where criticism of its institutions is involved, but it has been eager to regain its standing as a civilian parlia-mentary democracy in bodies such as the Council of Europe.

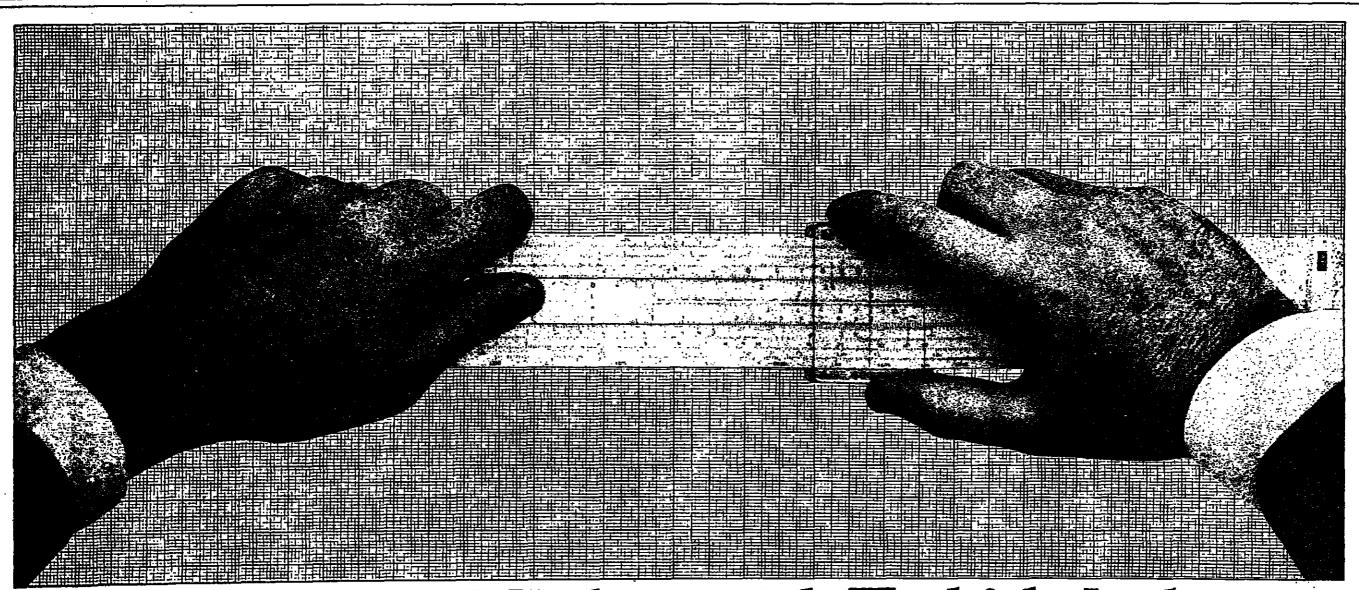
Antagonism

Historical antagonisms, par-ticularly that between the Tur-kish state and Armenian terrorist movements, have complicated relations with France and the U.S. At home, the question of Turkey's own future as well as its relations with the West has been sharpened by a modest but distinct upturn in religious activity. At Ankara's Middle East Technical Univerbeards and clothing, originally introduced against left-wing students, are now chiefly en-forced against Islamic beards for men and head-dress for women. Ten years ago, no girl student in that university would have covered her head.

In part these developments

are a response to being locked out of the West. Ten or 15 years ago, Turks could and, in ncreasing numbers did, travel

CONTINUED ON PAGE 2



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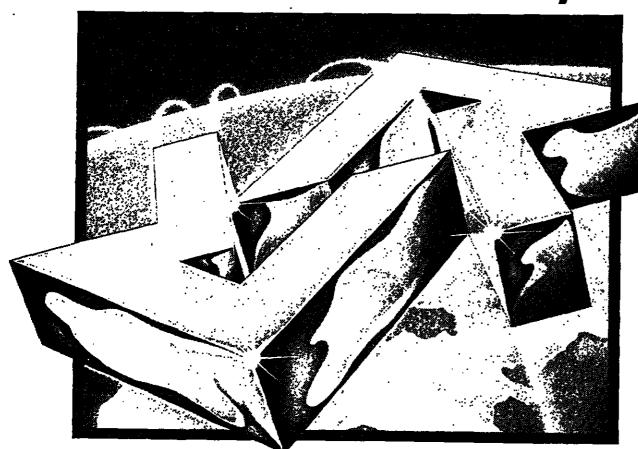
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TURKEY - Trade and Industry 2

Outcry as Government boldly introduces value-added tax amid battle to curb budget deficit and inflation

THE VAT-MAN comes to Turkey on January 1. The law introducing the Value Added Tax was published six weeks ago; first returns include a rush to the shops by those fearing price increases and anguished cries by business-men that the country is not ready for this tax revolution.

"I fear there will be a shaking of confidence in the tax because of the difficulties caused by the failure to make ranged by the failure to make necessary and adequate pre-paration," says Mr Mehemet Yazar, president of the Turkish Union of Chambers of Commerce and Industry. He particularly stresses the lack of attempts to educate the public, a shortage of cash registers, and the absence of the legal framework for the "infrastructure" of the tax, the true additions themselves.

the tax advisers themselves.
Introduction of the tax is a bold move for a government already battling to curb its

budget delicit and inflation. No one is sure how the up-heaval will affect the govern-

Mr Turgut Ozal the Prime ment's revenu Minister, is described by some as being mainly guided by his instinct on this matter—as he was, successfully, it must be said, when he introduced an earlier tax reform in 1980. But most people accept that so antiquated is the base of Turkey's tax 878-tem that only a major shakeup will improve the share of

ix revenue in GNP. VAT is being introduced at a rate of 10 per cent with exemptions in predictable areas such a basic foodstuffs and a continuing battle by pressure groups to have their particular interest excluded. The tax will replace about 10

existing taxes.

Where exports are concerned, officials are now studying how they will move

from the existing system of paying exporters a subsidy called a tax rebate and fixed according to the nature of

While it will take time for the waves caused by the change to subside, the basic features of the Turkiah cash system are likely to remainsystem are likely to remain-2 heavy emphasis on formal bookkeeping with stiff inspec-tion, particularly of foreign companies; accounting prin-ciples based on a static rather than than a going-concern approach; marginal discrimination against foreign com-panies, though here the foreign investment departforeign investment depart-ment is fighting fiercely for

equal treatment; and a cumbersome bureaucracy. The key taxes are:

Corporate tax. Basic rate of 40 per cent. Currently an additional withholding tax of 20 per cent is applied to divi-

dends paid to foreign share-holders. Allowable deductions run parallel to those normal in the industrialised world. Depreciation can be on a straight line or declin-ing balance method. Straight line rates may be up to 25 per cent declining balance rates are twice straight-line

• Personal tax. This is levied at progressive rates. The tax burden on an individual earnings the equivalent of \$25,000 is just over 40 per

● A 3 per cent service charge on hanking and insurance transactions. · Real estate. A total of taxes on sale. Stamp duties. These in-clude 0.5 per cent on con-

tracis, guarantees, mortgages promisory notes and 0.3 per cent on letters of credit.

DAYID TONGE

Cautious optimism despite severe cash squeeze

IN 1984, Mr Ozal's Government apparently put the screws back firmly on Turkish industry. The cost of inputs went up in a continual series of hikes to the cost of state economic enterprise products, notably fuels and energy, of the year and its consequent from March onwards.

The Lira's depreciation against the dollar was head-long—from TL 290 in January, it had fallen to about TL 425 in December. This helped exporters, but was tough on everyone else.

Above all, interest rates continued to climb—and in September there was a new squeeze on credit from state banks. Though industrialists still able to borrow money were exporters—borrowing at a net "subsidised" rate of around 60 per cent per annum, or others paying rates equivalent to almost 100 per cent a year. Despite all this—and a great deal of complaining in the Press—Turkish industry seems to have scraped through the year reasonably well. Not only were there no major defaults or bankruptcies in 1984, but for some of the major industrial groups things appeared to be looking up.

looking up.

In a survey of companies, published by the Istanbul Chamber of Industry in October, only 15 of the top 120 companies in Turkey reported making a loss—and 11 of these were from the state sector. Many appeared to be making substantial pre-tax profits.

"While interest rates remain be a sense of normality, there's bound to be a sense of emer-gency," says an Istanbul busi-nessman. Others still talk of 1985 as being "a make-or-break year for the Turkish economy." A senior figure in one of Turkey's biggest industrial groups warns that even though there have been no major collapse this year, 1985 is bound to see some well-known names

in trouble.

Broadly speaking, economists predict that if world markets hold up, Turkey's exporting industries are likely to grow steadily with exports increasing at rates of between 8 and 15 per cent annually until the end of the decade.

The prospects of the exporters look good. Doubt centres on the fate of those ports of Turkish industry which

Cempany (area of activity)

Türkiye Petrolleri A.Ş. (oll

production)

liquors, etc).

Tüpraş—Turkey Petrol Rafinerileri A.Ş. (oli refining)

Tekel Genel Müdürlügü (cigrettes

Türkiye Kömür işletmeleri Kurumu

f. Demir ve Celik İşletmeleri Kurumu Genel Müd, (İron and steel)

Eregli Demir ve Çelik Fab T.A.Ş (iron and steel)

Industry's top six state enterprises

prospects DAVID BARCHARD

Industrial

sprang up under the import substitution policies of the 1960s and have little prospect of ever being able to seil their goods abroad—and might not be able to stand up to foreign competition at home if it is ever permitted.

The division between the exporters and non-exporters is exporters and horseporters is fairly starkly reflected in the Turkish business world. This summer, while Tusiad, the Association of Turkish Busi-nessmen and Industrialists, which largely reflects the view of the major groups centred on Istanbul, was continuing to back Mr Ozal, the Union of Chambers of Commerce and Industrythe legal representative of the Turkish Business World— appeared to be striking a different course. Criticism of the Ozal policies

among the smaller producers in Anatolian erupted into the open in the autumn at a meeting organised by the Union of Chambers in the Black Set Port of Giresun. In the Press, the chairman of the Union of Chambers, Mr Mehmet Yazar, was widely credited with attempts at pre-

paring the ground for a new centre-right-wing party. Parallels—slightly far fetched ones—were drawn with the rift between Government and In-dustry which bedevilled the Social Democrat Government of Mr Bulent Ecevit in the late

So far, Mr Ozal has treated such criticism with indifference. He is able to point to his election speeches and manifesto of a year ago to show that his actions in Government are

Sales TL '000

700,530,762

339,428,179

119,504,597

117,385,092

93,012,573

added TL '900

24,483,816

35,121,442

capital TL '090

29,645,140

37,475,139

85,461,611 129,975,525

94,923,989 124,197,310

effect on interest rates.

The fact that Turks, almost without exception, seem to agree that the days of import substitution are gone for good and their country will have to and their country with lave to become much more of a trading nation than it has been in the past, lends authority to Mr Ozal's position. No one can suggest a coherent alternative industrial strategy, except—as the prime minister points out—

the prime minister points out— the Marxists.

Even so, there is discreet pressure upon him for some changes in tactics. Many indus-trialists feel that the policy of allowing the lira to depreciate has been taken too far. Several, in Istanbul and Izmir, are fond of outlining alternative schemes under which the daily, usually downwards, adjustment of the currency would be replaced by currency would be replaced by a more gradual approach-perhaps with the lira being tied to a basket of currencies rather than pegged against the dollar.

Criticism

More worrying, politically, for the prime minister is the potential undercurrent of xenophobia among his critics—a fainst breath compared to the gales of criticism which raged in the 1960s, but still significant. The fact that the most Ozal's policies has come from the outside world has not escaped commentators in the national press and leaders in the Chambers of Industry and Commerce.

The claim that the monetarist policies of the Government have stopped economic life, rather in the way that chemotherapy is supposed to poison both tumour and patient, is clearly unfair in view of the continuing vitality of business life in Ankara and

Istanbul. But several problems remain intractible. Mr Ozal does not seem to understand the financial sector as well as he does other parts of the economy. There is no way of knowing exactly how large the debts of industry to the banks are—but

Profit TL '000

7,582,223

67,479,029

6,023,117

32,440,512 65,654

ferce

1.616

7,277

loans which are "non-perform ing" is thought to be well above the 9 per cent officially

Under-utilisation of capacity still afflicts much of industry, running around 50 per cent on average. Some firms are learning how to use plant and equipment, originally intended for one purpose, for another. Others

Real wages-which seem to have risen in 1983—dropped in 1984. But pressure from both unions and from civil servants is growing stronger. Mr Ozal pressures from unionists, I—? was able this year to con-tain pressures from unionists, though the first strikes for fouyears were held in Istanbul and Ankara during the autumn. In 1985, pressure for wage in-creases may become irresistible.

Foreign investment has not yet started to flow in on a significant scale, while domestic investment is hamstrung by high interest rates. That picture may change after 1985 as in-vestments come on stream after anything up to two years in the pipeline. But so far caution

When all this is said, however, the prospects for the Turkish economy, even assum-ing that deflationary policies continue, are of growth of GNP at more than 5 per cent a year the rest of the decade.

of his predecessors, is com-mitted to the idea of rapid growth and, according to re-ports in the Turkish press, his to suggestions from the IMF that it accept lower growth targets during the next five years in order to see the current account come into balance at an early point.

Mr Ozal is known to believe that unless annual growth rates move up towards the 7 per cent mark, then Turkey's chronic social problems, notably unemployment, cannot be alieviated. -

This implies something of a trade-off with his potential critics in industry if not in the trade unions: a continuing trade deficit and only gradual progress towards equilibrium on the current account, with inflation running above target levels (few industrialists believe that next year's target of 25 per cent will be met) in order to blur the social and economic consequences of Government reliefe ermment policies.

This may not be as purist an approach as some of the Prime Minister's advisers would

On the other hand the pressures for industry to adjust and for the long-term restructuring of the economy are likely to continue while ensuring that risks are minimised. There may be easuaties along the way and a great deal of private resentment, but the last thing Mr Oral wants is another crash.

Reforms win approval

CONTINUED FROM PAGE 1

freely to the West not only as migrant workers but also as holiday-makers. Today, migra-tion has been reversed. Several hundred thousand Turks are ex-pected to have returned from West Germany by the end of 1985. Not only are there no lobs in the West but Turks wanting to go there on holiday have to face cumbersome and deeply resented visa and immigration formalities.

Modern technology, particu-larly the colour television and the video, has offered ordinary Turks a new window on to the outside world and its ways, but the kind of insight that comes from direct personal experience is less available. In the end, convergence between Turkey and the outside world, particularly Europe, may be hard to

At home, Mr Ozal's second year as Prime Minister will probably be dominated by the struggle against inflation and his efforts to control the growth of the money supply. His poli-tical opponents remain weak and divided, but the followers

achieve without it.

of the ousted prime minister of 1980, Mr Suleyman Demirel, remain influential. They may have had a hand in the October crisis riside Mr Ozal's Motherland Party in which the minister of nhance was dismissed after accusing the Ministry of Interior of torturing customs offi-cials during a corruption investigation.

Strong manager

All Turkish parties have tra-ditionally been fissile and with an overall majorty of only 13 seats, Mr Ozal is, in theory, vulnerable to any split inside his own party. One of the sur-

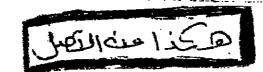
prises of his first year in office, however, was that the Prime Minister proved to be a strong party manager. Hastily cobbled together in the spring of 1983, the Motherland Party has not always impressed outside observers with its homogeneity. However, it was set up at a time when chances looked stronger for most other brands of right wing politics.

Loyalty to Mr Ozal was and nains the chief force keeping it together. For Turkey's future progress,

it is probably essential that the sense of direction which Mr Ozar has given the country persists. It may not be true that there is no alternative to his policies, but it is hard for most Turks to imagine what those alternatives would be like, un-less they were a return to the discredited policies in force be-fore 1980. No one seems to be



Turkey's President Kenan Evren — a respected national leader, overseethe transition to democracy



IT HAS been a good year for Turkish trade. The raw figures tell part of the story. In the first ten months of the year exports of 5.7bn were 27.7 per cent higher than a year before, while imports were 15.1 per cent up,

The result is that, despite the slightly liberalised regime, the trade gap has remained under control, falling by 4.6 per cent to \$2.7bn.

Here the crux of the matter is that this year's experience has helped those who argued that Turkey no longer needed the double-glazed greenhouse protectionism of the past. This was the view of Mr Turgut Ozal, was the with a full that the Prime Minister, and the 1984 trade regime—rushed through mere days afer his Government was confirmed in office—reflected this.

The quotas of the past have been abolished in name and, virtually, in practice. There is now a list of banned imports including about 250 items and a further 370-odd customs classifications for which permits are required. All other imports

are permitted. This is not to say that free This is not to say that tree trade rules the roost. Import licences can be delayed and no appeal is allowed against refusal. The quantity controls of the past have been replaced by extremely stiff tariffs; a levy has also been introduced for a new housing fund—and in practice for other urgent Government expenditure, too.

Indeed, many companies com-

Overseas trade

DAVID TONGE

become competitive the Government has promptly boosted the charges on imports. The case in point is newsprint. But the net result is that the Government is being encouraged to chip away at import barriers—and industrialists have begun to take more account of the need for competitive pricing.

Turning the page, exporters have also had to face changes. The most controversial has been the Government's insistence that only companies exporting over \$50m in a recent 12-month period will be allowed to trade with the Eastern bloc. More understandably, export subsidies have been reduced,

but still the exporter is a privileged caste. He can retain part of his foreign exchange earnings. He receives subsidies Indeed, many companies com-called tax rebates worth up to plain that on the occasions 11 per cent of exports. He can

not declaring for tax 5 per cent of export earnings and, second, by setting 20 per cent of export earnings against company tax-able income. He can also obtain preferential export credit. GATT has kept relatively quiet about all this; its members

are happy to see Turkey on the road to recovery. But the Turkish Central Bank has had its complaints. In the spring it uncovered a simple but major fraud. Some companies had been exporting low-value carpets at greatly inflated invoice prices. The carpets were then let to rot in warehouses in Western Europe while the exporter made his money by claiming rebates on the invoice price, worth far more than the original cost of the carpet.

A second problem has been

Ali this said, Turkey's export rformance has been remarkable in recent years, with exports doubling between 1980 and 1983. It has taken advantage of its common borders with Iraq and Iran—and of their hostilities in the Gulf and it has also begun to export products with a greater value added than the traditional exports of tobacco, cotton, hazel nuts, chrome ore and the like.

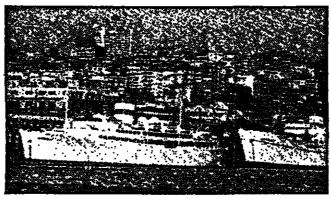
"industrial products" accounted

for 65.7 per cent of exports in Turkish statistics show that

the first 10 months of 1983 and

73.6 per cent in the same period

the way that some export credit has been diverted to non-export



Istanbul's Golden Horn, long a centre of international trade, is seeing a new emphasis on merchant shipping.

Turkish officials admit these figures are misleading; the category industrial products includes many items which elsewhere are classed as agricul-tural. But the trend is clearand continuing.

The Government is now working out what changes it will make in the export regime but already some points are evident.
It plans to allow the existing rebate system to be blended into rebates on value added tax. It plans dramatically to simplify the procedures for issuing letters of credit: at present each such document involves up to eight tax calculations and more than half a day's work. It is keen to improve port conditions.

This last point is crucial. Any Turkish exporter who has triend to compete with other Mediterranean exporters knows that Turkish ports are expensive

help that some are run by the harbour authorities and others by the railways. At the same time, loading conditions poor and draughts limited.

However, the long-term out-Turkey far mora open to the idea of trade than the closed and suspicious economy of the past. One proof of this is the mushrooming of export houses along the main thoroughfares.

Another is the new willingness of Turks to change their production and packaging techniques so that they can compete better abroad.

True, some still believe that the Middle East offers an Eldorado, but increasingly one they must secure a footbold in the tough but predictable markets of West and East It is proof of increasing maturity of the

High reputation

Mr Turhan Yetkin, who runs Arthur Andersen in Turkey, says his firm now employs 50 people of whom 38 are in the professional divisions of counting, auditing and tax

consulting The firm has a high repu-tation in Turkey and has been

This has been done with assistance from personnel from other Arthur Andersen offices. firm puts emphasis on professional training of its personnel. It likes to recruit

requirement for having outsiders inspect companies' books

Balance sheets should be read with caution

Accounants face an uphill task in Turkey. There is still no legal

Accountancy practices

DAVID TONGE

EACH year Turks pore over the lists published of the country's top taxpayers—and at the top of hte lists are duly happy to receive the bouquets and telephone calls of their friends. But ask a Turk what his company has truly made and discretion is the order of the day.

This sense that company

affairs are private affairs is not surprising. Most compnies are basically family operations. But it spells difficulty for the

Accountancy is a relatively new profession in Turkey. It was only with the new tax law of 1950 that accountants and tax audits began to get off the ground, and only in 1975 that foreign accountancy firms began to set up in Turkey to try and chip away at the Turks' anxiety about an external audit. Even today there is no legal requirement for having outsiders ispect

the books.

The first two foreign firms to set up in Turkey were Arthur Andersen and Touche Ross. Today the first survives, the second does not though its local partner, Mr Yuksel Nedim Valein has rehaceused act and the second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second Yalcin has subsequently set up a large and active shop with

ing services to the Central Bank as well as some Turkish com-

Turkey, also argues that there is little point in hiring person-nel who have acted in the traditional Turkish tax fields—which he sees mainly as bookkeeping - or risen through the normal route of starting as inspector for the Ministry of Finance. His own experience includes four years as an inspector of a bank's accounts, and periods at Columbia and Harvard Business Schools.

His firm puts more emphasis on business consultancy than does Mr Arthur Andersen and this provided most of its revenue. Clients include the Agricultural Bank, the sugar industries, and the state ferti-liser company. Like Mr Yetkin, he believes the Turks need professional body of accountants, with Mr Yetkin in particular complaining at

increasing problems caused by a lack of ethical practices.
"Some members of profession are going to our clients and saying we will audit you for whatever price Arthur Andersen offered less 20 per cent.

Mr Yalcin's own firm, Muhas, and his operations with Price Waterhouse employ 38 professionals of whom three are expatriates.

A third joint venture is that established just over one year ago between the local firm Guven and Coopers and Lybrand. Mr Vahyi Somay, who manages the firm and who like many of those active in accoun-tancy in Turkey won his spurs with Arthur Anderson, is the son of one of the founders of

In 1975 he joined his father's practice and in 1978 they estab-lished their first link with Coopers and Lybrand. As time went on and foreign banks and the International Finance Corporation, the World Bank's commercial window, became more involved in Turkey, so the demand for acceptable external audits began to grow.

Mr Somay says that his practice has grown with its clients and now it has reached the point where it can afford to be more aggressive. However, the striking thing about his own firm's figures is how they show the decline of "compliance fresh from university.

Mr Yalcin, who is managing of his work to under one half. partner of Price Waterhouse By contrast, full auditing has

increased its share as, mosconsultancy services. Turkey are Ernst and Whinney and Arthur Young, both through local representatives. However, what unites all these groups is concern about the extent to which existing accounts reflect the state of banks and companies in a way

comparable to the accounts presented abroad.

Bad debts

The first problem is the allow-ance made for bad debts. Turkish tax laws require com-panies to go through a series of procedures including recourse to the courts before they will be allowed to provide for them

against tax. A second problem is that firms may only enter their severance payment liabilities when these are actually met, rather than making provision for them as they are incurred. Again, changes in the situation, because of foreign exchange

represented All these, and the lack of requirement for an external audit, mean that Turkish accounts often have to be read with some

caution, Could this situation be changed? Not overnight, say people like Mr Somay, who argue that there are simply not enough accountants to make implementation of such a law feasible. But those who want Turkey to evolve a proper capital market know that without faith in balance sheets Turks

will not buy shares.
In the meantime, some com panies prepare two balance sheets, one according to the requirements of Turkish law, the other to reflect generally accepted international prin-ciples. The would-be investor would do well to ask for the

second David Tonge is director of International Business Services, a representation, consultancy in Islanbul, Formerly Economist Intelligence Unit representative in Ankara, until April 1984, he mas Diplomatic Correspondent of the Financial Times, with additional responsibility for the paper's coverage and surveys on

Fresh thinking on recruitment policies between industry and the uni-"Show business is is now a pool of between 30 Group. different and real business is and 50 Turkish young bank-Management different. ing executives with inter-Mr Agalar is rather modest national experience. He dismisses some of the about these results of his efforts, pointing out that in training western-trained management On the other hand, the abage rate to other countries of the ablest statement of sence of family ties shows. The new breed of Turkish specialists who have appeared DAYID BARCHARD on the Istanbul scene in the past few years as "window-dressing." "The best manbankers are fiercely fought over by both foreign and local the ablest students and teachers, especially to the

With most large Turkish private sector businesses still basically family concerns, it has only been in the past decade that corporations have begun to think hard about ment recruitment and

training. "Even now family connec tions and loyalties still determine recruitment," says Mr advises the large Sabanci agement is to be found in the established groups — Koc, Sabanci, and Yazici," he says.

Foreign companies coming into Turkey do not have a network of friends and relations to guide their recruitment policies and so have had to rely more on formal training, particularly in the banking sector. The result-which foreign banks often point to when called on to indicate the benefits to Turkey of their presence there—is that there

banks, and some of the best-known of them have moved several times in less than half a decade.

At the University of the Bosphorus in Istanbul, are Turkey's only seriously regarded classes in business and management studies. Some industrialists, such as Mr Fethi Agalar, the manag-ing director of Nasas, the manufacturer. aluminium continue to give classes there in order to provide a bridge

University has longstanding

Some of the older foreign companies in Turkey privately feel themselves to be tied down by middle-aged em-ployees recruited a decade or more ago who have not lived up to expectations.

A Turkish business, parti-

cularly a rapidly growing one concentrating its sights on exports, tends to prize youth almost above all other quali-

ties. The average age of all the companies' executives in the export marketing sector tends to be under 34 and some of the biggest busine say they are interested only recruits under 25-some thing of a problem when several years of a degree course are followed by a year and a half in the army.

The general feeling is that the talent is around though training is scarce, and that the likely growth of the private manufacturing sector is going to make competition for the talent much fiercer.

"Even so," says the son-in-law of an Ankara-based con-struction group "I can't struction group "I can't imagine when the family will stop being the main factor. Trust is so important.'



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TURKEY - Trade and Industry 4

Government committed to attract foreign investment

Time is of the essence

FT IS TOO early yet to assess how successful Turkey might be in attracting foreign invest-

ment. Attracting such funds remains an essential canon of the government's economic policy but Mr Turgut Ozal has While Turkey has made some progress in putting its economic and political house in order, memories of the obstruction within the bureaucracy which foreign companies have met for so long remain. Further, the civil service is far from con-vinced, as its middle and lower echelons, of the policies promoted by the Prime Minisster's "Chicago Boys," as Mr Ozal's close advisers are nick-

named.
Joint ventures numbered 100 in 1980, and now total more than 300. But foreign investment in the country reached only \$325m in 1980. By 1983 it had risen to \$932m, but of that total 80 per cent was accounted for by non-guaranteed trade

arrears.
These were debts which Turkey had not been able to settle. Foreign creditors were paid but Foreign creditors were paid but on condition they took the money in liras and invested it in the country. Of the 188 permissions to invest granted to foreign companies in the first 10 months of this year, only 50 were new "joint venture" projects, the remainder were increases in capital of existing companies.

Trade arrears

The percentage of non-guaranteed trade arrears in the total foreign investment figure is, however, declining sharply and should fall to negligible proportions by the end of next year.

To date, most of the action has been in the form of visits he foreign companies seeking by foreign companies seeking out the new opportunities in Turkey: one senior U.S. ban-ker in Istanbul says his office is overrun with people of every possible nationality, including the Japanese who are the most thorough and persistent of all

Turkey's record after the Second World War, in matters related to foreign companies, was not a happy one. The flercely nationalist attitudes inherited from the period when Kemal Ataturk ruled Turkey. bitter memories of the creeping "colonialisation" of the Western powers before 1918, an increasingly less competent bureau-cracy and no great need to ex-port—all these factors made life unattractive to most foreign companies. This was so true that some actually left Turkey, among them Sperry Univac and

Some stayed, notably in the Some stayed, notably in the others such as Standard and oil sector where their expertise Chartered are busy making up was desperately needed. Matters their mind while Mitsui is country came perilously close to open civil war in the run-up to the 1980 coup and found itself crippled with a heavy foreign debt. By the end of 1979, and in spite of a GNP of \$50bn, Tur-key had a cumulative book value of only \$228m in direct, non-oil

toward foreign investment which came with the economic stabilisation programme enacted in 1980 and confirmed during the past 12 months have so far attracted auditing firms—Price Waterhouse, Arthur Anderson, Arthur Young, Coopers and

Foreign investment in Turkey under Law No. 6224

	Annual	\$m Cumulative
1978	11.7	234.5 .
1980†	97.0	325.1
1981†	337.5	662.6
1982†	167.0	829.6
1983†	102.7	932.3

"YOU MAY have a work officials will shift heaven and scodes of the lifts in the new guaranteed authorisation but, until you earth to help. Prime Ministery. They expect. Foreigner Prime Ministary. They expect professionalism and preparation

The basic rules covering foreign investment are Law 6224 of 1954 which was aimed at manufacturing operations; and Decree 30 of this July which covers services as well. The Government is now working on a single law which will incorporate both these

The regulations are generous. New investors can receive up to 100 per cent relief on customs duties on imported goods. He may be eligible for investment allowances, particu-larly if he invests in the poorer regions of the country. If the project is export-oriented it will receive the incentives given to exporters (see article on trade). It may also receive

Foreigners need to take care have a work visa, you cannot have a work permit," the few years. For those now And they prefer foreigners who are only given to local investorist immigration authorities running the country, the cheerily told me this autumn. The direct result of the country the direct result of the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country the country that the countr

But the most important incentive of all is the openincentive of all is the open-ness of the Government and senior officials to a dialogue. With the proper idea and the proper local partner, moun-tains can be moved. But start off by making sure that your initial permit covers all the filds you may enter and rememfilds you may enter and remember patience is needed. However quickly the Foreign Capital Department acts, others have still to adapt to the end of the encien regime. And the lower bureaucrate need wooling rather than confronting. It is an obvious point but one worth repeating, that in Turkey, as who loses his temper loses the argument. So take your worry

David Tonge

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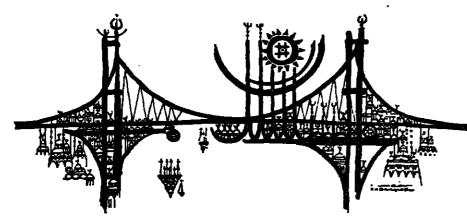
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Printed circuit boards being made at the Aselsan military electronics plant outside Ankara

Companies acting under Law 6224 by sector

(TL m, December 31,1983)

(122 -, 200	•				Shere
	Numbe	H,	Share in	_	of foreign capital
	of		total foreig	n Total	in total
		Foreign	invest- ment (%)		capital (%
		1,488	2.42	2.992	49.73
Agriculture		432	0.70	630	68.57
Mining	2	204	0.10	000	4000
Manufacturing industry:	_	F1A	0.83	3.600	14.17
Cement		510		8.987	75.48
Chemicals		6,783	11.05		45.38
Electrical machinery	18	3,682	6.00	8,114	
Fertilisers	1	473	0.77	1,000	47.30
Food and beverages	16	6,152	10.02	11,387	54.03
Forest products		822	1.33	2,200	37.36
Glass		1.593	2.59	16,050	9.93
Iron and steel	-	1,799	2.93	4,990	36.05
	_	1,426	2.32	5.417	26.32
Machinery		1,427	2.32	5,038	28.32
Metal goods	_	478	0.77	2,950	16.20
Non-ferrous metals	-	1.499	2.36	3,090	46.89
Paper			0.29	394	45.48
Plastie		179	U.Z3	29.5	23.23
Baked clay and cement					34.58
materials	. 5	1,124	1.83	3,250	
Textiles	14	4,303	7.01	9,208	46.73
Rubber	4	1,096	1.78	2,001	54.77 .
Transport vehicles and		•			
related industry		6.676	10.96	19,457	84.31
Other	· - <u>-</u>	1.688	2.75	3.463	48.74
ошег	<u>`</u>				
TOTAL	150	49 EQA	71 03	114,218	38.16
TUTAL	T33	20,000	12.00	**********	
Services:		9 900	4.70	5.623	51.38
Tourism	_	2,889		13.440	56.73
Banking		7,624	12.45		68.52
Land transport		1,321	2.15	1,928	
Maritime		5,580	9.09	11,160	50.00
Other	. 7	360	0.58	769	46.81
THOM A T	- 33	17,774	28.97	32,920	53.99
TOTAL	 	14,61%	20.71		
Grand total	185	61,354	100.00	147,138	41.70
	Sour	ce: SPQ	Foreign Inv	estment D	epartment.

Lybrand and Peat Marwick Mitchell, and the banks such as Chase Manhattan, Bank of Bos-

ton, American Express.

A few such as Holantse Uni had been there for some time; cal Bank and a major Turkish

will take longer. Whereas the banks by servicing their interlucrative niche-at least while they do not become too numerforeign investment.

Paradoxically, its foreign investment law was liberal but the manner in which it was implemented discouraged foreign plemented discouraged foreign (nearly double the government's initial forecast), many controls, problems of controls, problems of quality of raw material inputs, finding the right middle management which is not always easy, the risk of blocked profit remittances, and so on. All

these require careful long-term planning.
Mr Ozal's government has done much to make investment more attractive to foreign investors: it has set up a power-ful Foreign Investment Depart-ment headed by a no-nonsense

former university engineering teacher, Dr Namik Kemal Kilic. The department has all latitude to grant permission for investment for less than \$50m. Dr Kilic has the last word, above that figure his recommendation goes to the Council

within one month. Only when a proposal is made by a Saudi investor of the Islamic Develop-ment Bank is the decision taken outside a formal meeting of the Council of Ministers, for the sake of confidentiality.

Repatriation

eign partners.
Some foreign companies claimed that such percentages still discriminate against them.
The authorities make no secret of the sectors where they hope to attract foreign interest. Two large projects are on the drawing board: General Dynamics might build the engine of the F16 aircraft in Turkey to offset part of the cost for the country of acquiring the

defence, telecommunications and infrastructure projects know they stand a better chance of winning the contracts if they offer offset investments. ITT is doing a similar deal and is expected to build digital telealready

Changes are being made to the old 6224 Law on foreign investment, which dates back to 1954, all the time. The latest decree, number 30, enacted in July 1984, allows repatriation of all profits. Corporation profit is pegged at 40 per cent while withholding tax is 25 per cent locally-distributed and 52 per cent on that part of profits distributed to the for-

U.S. planes. Other firms bidding on large

of Ministers. When the Foreign Capacity in Turkey.

Investment Department has the last word, a decision is taken like the state railways (TCDD)

to link up with a foreign com-pany—General Electric or pany—General Electric or General Dynamics (2) to build locomotives. Other suggested link-ups involve Tusah, the stact aircraft company, Taskan (machine tools), Testas (elec-tronics) and Turosan (diesel-engines) engines).

m

The U.S. FMC company and Etibank, the state bank which oversees the mining sector are engaged in talks which could lead to a \$250m investment—a real coup if it comes off. That would be to develop soda ash.
Philips Dodge is interested in
developing copper, Metaligesellschaft in zinc-lead.

gesellschaft in rinclead.

In the private sector, clothing, agribusiness and tourismall of which are increasingly export-oriented—are all in the game. And the Government would like to break the monopoly of the state monopoly Tekel—there is a choice of candidates from abroad in this matter as Philip Morris and Rothmans who have already linked up with local groups Sabanci and Koc respectively.

Attractive markets

The Turkish Government is putting a lot of emphasis on the country's attraction as a regional base from which to export. However, Middle East countries are presently cutting back on imports due to lower oil not detract from the fact that revenues. It is, nowever, snould not detract from the fact that Iran and Iraq in particular will remain attractive markets for Turkish goods—food, machinery and white goods for many years

The wait-and-see attitude adopted towards Turkey is unlikely to change fast in the view of many foreign companies working in Turkey. Companies may hold Mr Ozal and his political in high account but they cies in high esteem but they do not know the men below him. do not know the men below him.
Foreign investors agree that
the political risk has decreased
dramatically since 1980 but they
still worry about the risk of expropriation or refusal to allow
repatriation of profits.
They recognize the limitations
of Mr Ozal's government: the
transitional years towards a
more open and efficient
economy are bound to be

more open and to be marked by temporary policy reversals. The length of stay of the present administration is a key factor: the longer Turgot Ozal lasts, the greater confi-dence will be. For there is no assurance that any successor would continue to ensure a hos-pitable business environment.

The Prime Minister and the President understand each other

well but could strains become apparent if the inflation rate next year is not lower than 1984s 45-50 per cent and if unemployment is not reduced? Can the standard of living of so many was expert continue to

many wage earners continue to decline without undermining the

present policy?
The degree teo which foreign companies do decide to invest in Turkey will help—or hinder—confidence in Mr Ozal's policles. Yet all recognise that putting the economy a sounder footing is a long-haul task; if inflation does not abate will the government print money to stave off bankruptcy in many Turkish companies or will it let companies go to the wall and thus allow unemployment to rise? How will it go about dismantling some of the extra-ordinarily inefficient state enterprises?

Companies outside Turkey recognise that the Turkish Gov-

ernment is doing all it can to attract investment from abroad. So far they have displayed interest, some indeed have put their money where their mouth is. But most have adopted a wait and see attitude the result both of bad memories from the

often tight financial position.
Time is of the essence. It may be a good time to reassess the country's economic progress Northern Telecom but—an the eyes of many—it is has manufacturing too early to commit much hard

Francis Ghiles

Changing attitude towalds foreign investors

Working towards simplified rule

to get an answer. Or else. . . " the solution. A call to the authorities' commander in Ankara, a short trip to the capital, courtesy Turkish Air. during its dying days. ways, and an agreement to pay a couple of dollars for a "penalty visa." and I could

daunted by the impossible social traditions.
obstacle—its daily occurence is But openness why the Turks hold a number nology

"How do I get a work visa?" the direct result of the "You must go abroad and apply. It will take some months that Turkey adopted to the outthat Turkey adopted to the out-side world. For them there is In the end, the "or else" was no question of returning to the defensive attitudes adopted following the outside exploita-tion of the Ottoman Empire

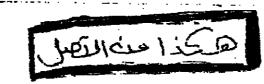
Instead, the call is for modernisation and themodel for "penalty visa," and I could the government is in many ways move on to the next stage of Japan. This is seen as having setting up a a foreign investor. imported the best ideas from The lesson was two-fold, that outside while preserving its in Turkey one should not be more valuable religious and

But openness to new techwhy the Turks hold a number of records for cigarette smoking —and that the overall attitude — Men like Mr Namik Kemal to the foreigner are better in Kille, head of the Foreign the upper reaches than the Capital Department of the State depths. The Government is Planning Organisation, have had

Single law

committed to attracting foreign a large number of sales pitches on trade). It may also receive investment. If the case you made by would-be investors who bank credit at preferential present is reasonable, then top have managed to break the rates. Profit repatriation is

beads with you-and your cigarettes.



Impartiality pays handsome dividends

AFTER MORE than half a century of relative indifference to its southern neighbours, Turkey is now vigorously pursuing business opportunities in the rest of the Middle East.

The secular state, created by Kemal Ataturk, makes the venture somewhat ambivalent, sometimes involving apparent compromises on such matters as attitudes towards the veiling of women or to Islamic banking (admitted quietly to Turkey during 1984).

Middle East

Trade

STEPHANIE GRAY

porters hope to be well enough

to fend off any competition.

More complicated

the Tabriz refinery.

trade between Turkey's eastern provinces and the Iranian pro-vinces of East and West Azerbaijanx—food for oil from

Trade with Iraq, on the other

hand, is more complicated.

Because of strong pressure on

its foreign income. Iraq earlier

The country's position as chairman of the ecnoomic com-mittee of the Islamic Confer-

rather than affinity. After "sleeping for 50 years," as one businessman put it, Turks have now taken up trading with the Arab world with a vengeance. Last year, exports to the Middle East made up almost hold of the total. This year, they are expected to com-prise \$3.5bm of projected \$7.5bm

export earnings.

Almost every Turkish company and bank, large or small, has some dealings with the Arabs, and though the flurry of activity in construction projects in the region has subsided, businesmen have been quick to take up other opportunities. The country is, of course, ideally placed to tap the market. Its geographical position makes

for easy access and transit traffic is estimated to bring in at least \$500m a year. It is one of the few countries in the world with an agricul-tural surplus and the growing food deficit in the Middle East bodes well_for large Turkish Furthermore, country has a wealth of contractors and engineers as well as a workforce whose demands when working abroad are far less than their European counterparts.

Most of all, though Turkey is highly adept at avoiding inter-Arab disputes and its scrupulous impartiality in the war between Iran and Iraq has paid handsome dividends, with Turkey playing the quartermaster to

It is said that senior Iraqi and Iranian ministers have almost bumped into each other at Ankara airport—the one leaving, the other arriving—leading to speculation, as yet unfounded, that Turkey may act as a mediator in attempts to end the war.



Mersin market in southern Turkey.

in detail but it has resulted in \$456m exports in the first half of 1984, compared with a mere \$119m in the first six months of 1983.

Turkish contractors, meanwhile, are resorting increasingly to barter deals on Iraqi contracts, with payments to be made in oil.

Certainly, an end to the conflict would be to Turkey's advantage. Exporters and trans-Despite differences between the two countries on the effects on the flow of the Euphrates, once the Ataturk dam is built, entrenched by then to be abla relations are good enough at present for Iraq to allow Turkish troops to operate against Kurdish rebels up to For the time being, trade 15 miles inside its border.

with Iran particularly is flourishing, Turkish exports having increased by 25 per cent to between \$1.3bn and \$1.5bn in 1983. Sales in the Relations with Libya, too, are friendly. Turkish officials worry about Tripoli's espousal of first six months of 1984 amounted to \$497m, though that figure does not take in about Tripoli's espousal of terrorist aims. But everyone remembers that it was Libya that supplied crude oil to Turkey in the dark days at the end of the 1970s when the country was almost bankrupt. letters of credit exchanged in The exports are paid for

almost entirely by 6m tons of oil, trade being handled through a clearing account The friendship was further sealed last month when the two administered by both countries central banks with a \$300m credit limit of either countries signed a protocol on the joint construction of a dockyard in Libya, the setting up of a joint fertiliser plant in Turkey, co-operation in the furniture and automotive industries and the building of side before cash payments need petrochemical installations in There is an extra \$500m in both states.

Construction has been the main Turkish activity in Libya with contracts worth \$8bn having been signed over the last eight years. More than 100 countries and 67,000 workers are engaged on Libyan building

There have, however, been this year persuaded Turkey to restrictions on transfer of payoffer cheap credit over a year to cover 50 per cent of the ments from Libya which has caused great concern and it could well be that barter trade Officials decline to discuss the will provide the key to the mechanics of the arrangement problem of Libyan arrears, said

by Ankara to amount to \$400m. Business with Saudi Arabia remains fairly static with ports staying around the \$300m market and imports of oil re-maining at about 1m tonnes a year. The setting up of a \$150m

joint trading company, however, is expected to boost the trade and feasibility reports have been presented on a number of projects ranging from poultry farming to mining and packaging have been put forward. At the same time, Saudi Arabia is one of the few Arab countries to have lent finance

to Turkey, despite much talk about such equity investment from the Islamic world. So far, Saudi Arabia has pledged credits of some \$600m for various projects and an extra \$400m has been promised by Kuwait, the United Arab Emirates and Overall, trade with the Middle

East this year seems set to re-cover from the slight dip experienced in 1983 and the growth is likely to continue, especially if measures put in train at the Islamic Conference's economic committee meeting last month are realised.

The talks laid the groundwork for a sort of Islamic EEC with resolutions on standardisation of commodities, a trade information network trade financing and an Islamic clearing union.

Turkey's only concern at the moment is apparent overtures by Andreaus Papandreou, the Greek Prime Minister, towards such countries as Iraq and Syria. It was after all, an attempt to secure Arab backing against the U.S. arms embargo, tellwards Turken's intervention following Turkey's intervention in Cyprus 10 years ago, that prompted the country to join the Islamic Conference fold in

Five-year pact expected

Comecon Trade STEPHANIE GRAY

BARRING accidents, Mr Nikolai Tikhonov, the Soviet Prime Minister, is set to visit Turkey this week and, though neither neither country officially celebrates Christmas, he is none

the less expected to come bear-

These are likely to be in the form of a five-year bilateral trade pact, said to be worth \$6bn, and details of an agreement on two Soviet natural gas pipelines. One of them, to Istanbul, is expected to start operating in 1987.
Ostensibly, Mr Turgut Ozal, the Turkish Prime Minister,

wants to generate more trade with the Eastern bloc. He will nevertheless be watching for strings that might be attached to any Soviet package.

It is widely believed that Mr Tikhonov will try to persuade Mr Ozal to reverse controversial legislation, introduced last autumn, which restricts sales companies argue that they to Comecon countries to about understand their traditional 20 groups which export more

The move upset the Eastern bloc. They object to being prevented from dealing with companies they have come to know and trust and they complain about having been singled but for creeiving techniques. out for special treatment by a country that claims to be devoted to liberalising trade.

Because the large export companies are less experienced in importing, they also see it as a barrier to their own ex-ports — a concern that appears to have been proved by this year's figures which show East bloc exports forthe first eight months at \$489.3m against \$902m for the whole of 1983. In the light of a slump in Turkish exports to the Soviet bloc that followed the ending of clearing arrangements (after

which all trade was to be transacted in hard currency), Ankara's intention was to im-prove the balance of trade which last year ran at \$557m in Eastern Europe's favour. The Government felt that the big export companies would have a better chance of achiev-

ing this.
Naturally enough, the small market better. These companies

are able to sell their goods through the big export groups but they are often reluctant to hand over details of business contacts to the large concerns for fear that they will eventually cut them out of the market altogether. In some quarters, however, a

more sinister interpretation has believe that the small companies had "private arrangements" or "hidden business" with their East European connec-

One businessman whose exrience behind the Iron Curtain spans almost 30 years, has long been suspicious about the nature of some of the trade carried out by small business-men. He recalls many instances of Russian companies, for example, preferring to deal with a specific Turkish business, despite lower bids from com-

Exchanges

No one knows for certain what they do know that, after the military takeover in 1980, 5m

not made in Turkey. The wild Black Sea coast and long border with the Soviet Union make smuggling particu larly difficult to control.

Smuggling possibilities aside, Mr Leo Caouki, director of Egemetal, a company that is still in business with Romania Poland, Czechoslovakia and the Soviet Union, sees the regulations as a method of preventing small concerns signing contracts that they cannot in the end

"We started trading with Romania in 1981. At the time, seevral other mining companies signed contracts which they then used as a bargaining chip to obtain export credits," he says. "Under the present system, the trading is more organised."

Mr Caouki admits, however, that the legislation is unfair. While some companies are trying to merge to meet the \$50m mark, have been completely

wiped out. Some big export groups are sort of exchanges took place but still reporting resistance by they do know that, after the would-be Come-on customers to deal with them but overall, it small arms—rifles and pistols is too early to tell whether the mainly—along with all the policy is having the desired ammunition to go with them, effect.

PROFILE: RAM DIS TICARET

BY DAVID BARCHARD

Even so, Ram is expected

Cinderella starts to have a ball

Turkish industry, Mr Vehbi Ram Dis Ticaret's managing to gross exports of about \$230m Koc, visited Japan in the late director is a relative Methuselah in 1984 and to make net profits 1960s, among other things, he at 40. "We like to keep the of over TL 1bn (\$2.8m). Among was struck by the trading age as young as possible in houses of that country. The re-our staff," says Mr Ziya Uluer, sult was Ram Dis Ticaret A.S. set up in 1970.

er up in 1970. average age shouldn't be more
For the first ten years of than 32." its life, the company was a relative Cinderella in the Koc Group, which has led the way in setting up new industries in Turkey oriented to the national market. By 1980, the Ram Dis Ticaret was still only doing a total of \$65m worth of exporting a year.

Since then, however, the volume of its business has increased sharply and Ram Dis Ticaret has become one of the star performers of the Koc

The company is still quite since last September. small. It currently has a staff of 200 people, though this is expected to rise to 250 next "Rates for credit are very high year. As with other Turkish in Turkey and we get no export trading houses, the accept is insurance."

on youth. Mr Ibrahim Yazici. deputy managing director. "The

Nearly 60 per cent of Ram Dis Ticaret's business is done with the Middle Eastern markets, which mushroomed for Turkey after 1980, replacing a

in Iran. It has subsequently moved into Iraq, Algeria and Egypt and is developing links with Syria and Jordan. In the U.S., another subsidiary, Ramerica, has had an office

its exports are fresh and frozen meat, textiles, tractors and other vehicles, white goods, and construction materials. The days sold goods made by Koc are long over. This year the firm is selling the products of more than 250 Turkish companies outside the group.

country goods this year, but figure will be much higher.

I expect it to rise substantially

As a source of hard curre

ing inside Turkey, Ram Dis grow. Its appearance near the Ticaret, and other firms like top of the league of Turkish it, try to borrow money abroad trading houses looks like a sign when possible. "The subsidised that the major industrial groups

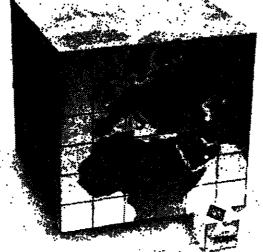
Along with 19 other companies, whose reports top the 850m a vear mark. Ram Dis Ticaret enjoys the right to import from countries with "nationalised foreign trading construction materials. The days systems" — mostly those in the when Ram Dis Ticaret simply East bloc. "It may look a bit sold goods made by Koc are unjust" says Mr Uluer "but it has encouraged some companies to boost their exports so as to get above \$50m.

Ram Dis Ticaret does relaprevious emphasis on textile
sales to Europe and North
America.

Mr Uluer identifies trading twenty in the importing of goods from second countries at present—only about \$10m a as one growth area. "We only year of direct importing, but Mr Uluer is confident that the 1985

As a source of hard currency for the Koc Group, Ram Dis Because of the cost of financ- Ticaret's role seems certain to when possible. The subsidised that the major industrial groups interest rate for exporters is in Turkey are shifting their about 65 to 70 per cent," says sights to world markets in a Mr Uluer. "There are very few way which would not have items you can make such a seemed possible before 1980.

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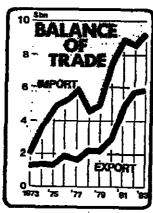
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Political relationship remains uneasy

EEC: the hard way ahead DAYID BARCHARD

THIS MONTH the 20th anniversary of the Treaty of Ankara which set up the Association Agreement between Turkey and the European Community is being celebrated in muted tones. Despite the Turkish decision in October to purchase the European A-310 Airbus, the political relationship between Turkey and Western Europe is



Economically, however, the story is a bit different. Turkey's imports from the Community have held steady at around 28 per cent of the total during the past four years but the percentage of Turkish exports going to the European Community which was falling in the late 1970s and early 1980s is climbing again. This year Turkish exports to the EEC have risen by 35 per cent and make up around 40 per cent of the national total, standing at just under \$25m in the first nine months of the year. Turkey's exports to its Middle Eastern neighbours are growing much less swiftly.



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Arguments about textile restrictions have faded, though there is the making of a new trade row over agricultural exports such as sultanas where Greece is pressing for a minimum import price set high enough to keep out many tradi-tional Turkish exporters to The fundamental problem

goes much deeper. It is basically that Turkey and Europe have still not made their minds up about each other and the institutions linking them—such as the Association Agreement—were constructed without much forethought. Originally designed to take Turkey into a customs union

with the Community by 1995, the Association Agreement has not stood the test of time. Turkey has been unable to maintain its schedule of tariff reductions since 1977. Recently the question of resuming the programme was discussed by the Government and it is possible that there will be some gestures in this direction in the

future.
Equally, the Community is un-Equally, the Community is unable to maintain its pledge to allow the free migration of Turkish labour throughout its member states by 1986. Not only have the doors been effectively closed to Turkish labour for a decade, but in West Germany repatriation has become a major objective.

Human rights

Since the military intervention of 1980, the ministerial Turkey-EEC Joint Association Council and its parliamentary counterpart have not met. Turkey has pressed for these to resume—and has moved to resume—and has moved to select its own delegates for the Parlimentary Council—but so far has had to be content with meetings at official level. From the Community's side.

human rights issues are seen as a major sticking point. A number of controversial trials have ensured that \$530m of economic aid, due under the Fourth Financial Protocol, has been blocked since 1981. The Turks point out that the block was originally a protest at the gaoling of the former Prime Minister, Mr Bulent Ecevit, who has long since been set free. Equally problematic is the

Progress in

telecoms

DAVID BARCHARD

WITH ANY luck, 1985 will be

a year in which subscribers to

system begin to reap some of the rewards of hard work main-

tained during the past three

structure during the three decades before 1980—perhaps simply because local pressure

groups in Turkey do not lobby for telephones and telexes in

the way that they do for new

roads and industry—telecom-munications are now being

Mr Servit Bilgi has been at

the head of the PTT since 1980. He is a retired general and a

man spoken of among younger engineers with universal

respect as a "technological

In May this year, the PTT

placed a \$320m order with ITT

for 3.4 million digital exchange

laying is impractical, and 3.5m

laying is telephone sets. demand

lines, with 500,000 lines being lack of investments in the past produced annually in Istanbul and by some irrationalilities

produced annually in istanous and by some intarconstitues in a joint venture with Teletas then," explains a young Turkish PTT's subsidiary. There are electronics engineer. "But if also to be wireless telephones you look at what the present for Turkey's villages, many of head of the PTT is doing, you

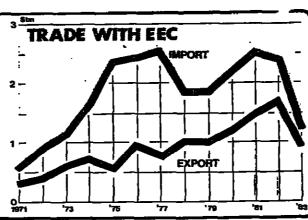
for Turkey's villages, many of head of the PTT is doing, you which are in areas where line will see that it is really the

given sharp emphasis.

A neglected aspect of infra-

telecommunications





lobbied effectively in advance. Community. In 1980, the Government declared its intention Inside Turkey, there is as yet little awareness of the pro-found consequences for the Community of the Portuguese to make an early application for full membership of the EEC. full membership of the EEC.
That was prevented by the subsequent spell of military rule, but Mr Ozal's declared intentions are hard to fathom.
He has said that there might be a "surprise application" at any time — but some Western diplomats believe that the premier's heart really lies in closer relations with the United States and the Islamic World, and his interest in Europe is and Spanish enlargement. Tur-key does not seem to have stepped up its links with either country to ensure that potential clashes of interest with them after they join the Community are minimised.

and his interest in Europe is Slight.

Outside Turkey it is generally feared that a premature application for full membership would be a diplomatic disaster.

"There would be the likelihood of one veto, perhaps two," says a European diplomat in Brussels and Turkey's friends would not be able to do much that of the did Europe of the Mine. Its population is expected to be of the order of 55m to 70m by the end of the century and will still be growing.

With a per capita GNP currently under \$1,000, the economic and social implications of Turkish membership would be historiasing unless the

Hard work starts to pay off

not yet happened. cheaply.

The volume of internal telex Longer term investment per-

during the same period and that of telex messages to the

rest of the world has more or less doubled. To spread the load, the PTT has introduced

The telephone system has a similar story and there is less likelihood of excess demand being met in the near future. Though the number of telephone systems were the story and the systems are the systems and the systems are the systems and the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are the systems are

phone exchanges rose by 18 per cent to 3.896 in the period since 1980, only about 6 per cent of

these are automatic exchanges.

per 1,000 people in Turkey, a rate far lower than that of the

rest of Europe-1.5m people

are waiting for a telephone— and when it does come the new phone will be expensive. The waiting list is, in fact, roughly

as long as the number of exist-ing telephone mainline sub-

most sensible way to tackle the

situation. In a few years, things should be much better."

Meanwhile demand still should be much better."

The number of telex subscribers, for example, grew by 27 per cent in the four years since 1980, but at the end of the period there were 8,471 dialling facilities in all major changed as new exchanges are touch not been efforts to introduce direct the period there were 8,471 dialling facilities in all major changed as new exchanges are touch not been efforts to introduce direct the period there were 8,471 dialling facilities in all major changed as new exchanges are touch not been efforts to introduce direct the period there were 8,471 dialling facilities in all major changed as new exchanges are installed—and where telephone interests in the for the first four rural electronic telephone exchanges.

people on the waiting list, com- tourist centres and last year installed-and where telephone

"The PTT is handicapped by

There are only 47 telephones

guichet telex services.

ectives are

The size of Turkey would be a major problem in any membership talks. The coun-try's land area is exactly half that of the old Europe of the

Equally problematic is the would not be able to do much, would be hair-raising unless the question of Turkish entry to the particularly if she had not relationship was seen as a

telecommunications master plan announced in 1983. This en-

visaged increasing the number

of telephone subscribers from

the present 1.6m to 7.2m over

Mainline density was to rise

to 12.2 per cent and virtually all telephone subscribers would

be connected to automatic lines—at present about 38 per cent of subscribers are linked to ex-

tensions or PBX lines. By the

end of 1993, anyone who wants

a telephone in Turkey should

be able to have one without

In August 1983, the PTT

signed an agreement with Netas, a joint venture of the PTT and Northern Telecom of

Canada, to start making elec-tronic digital telephone ex-changes. The present analog transmission systems and elec-tromechanical crossbar switch-

ing exchanges will be gradually replaced by a digital network.

electronic telephone exchange

network with a total capacity of 3,000 lines to meet the needs of the countryside—Yeni Foca and Bodrum on the Aegean, and the

towns of Pasinler and Kemai-

pasa in the east, were selected for the first four rural elec-

The PTT is developing a rural

the decade until 1993.

purely formal and political arrangement—something which, despite the concessions earlier enlargements have forced on the Community, is regarded as unthinkable in Brussels.
From the U.S., however, there

is some discreet pressure for Europe not only to mend its disagreements with Turkey, but disagreements with Turkey, but also to consider early accession. Indeed Turkey's membership of Nato is probably the chief (though never publicly admitted) reason why the country figures at all in the Community's long-term thinking about its own future.

The search for ways of improving Turkey's relationship with the Community tends to focus on the reactivation of the Association Agreement. Steps along the way could be the resumption of the Special Aid Programme of 1980, the signing of the Fourth Financial Protection of the tentative Protocol, and the tentative resumption of parliamentary

links.
On the last point there is a snag that while the largest two opposition parties are unrepresented in the Turkish parliament, it is hard to get a slice of centre and left opinion in the European Parliament to accept the parliamentary situation in Turkey today as fully promail. normal,

There may be other ways forward which involve less

controversy.
Some Community officials would like to see more active Turkish/EEC co-operation in new fields such as research and development, standards, technical barriers, trades union and employers bodies. "Turkey

learned within seconds.

transmission.

country

its two plants in Istanbul making cable and switchboard,

switchgear, telephone and telex

A major step forward should

Moves to cut back the state's role

not able to stop the setting up of a state motor common

not able to stop the setting up of a state motor company. Tumosan, in 1981. Furthermore, bankrupteles in the private sector where companies have been saved by public sector banks have combined with these new state companies to extend the weight and role of the private sector since 1980.

private sector since 1980.

The Prime Minister may be determined to cut back the role of the public sector—which Turkish industrialists often describe as a "cancer" but

reforms will take years. If not generations to bear fruit. The accumulative losses of the SEEs greatly contribute to Turkey's endemic inflation. With a few exceptions, the SEEs are not a second manual overstants.

are poorly managed, overstaffed and unprofitable.

How they can be dressed up

How they can be dressed up to appeal to would-be investors, especially at a time when interest rates are around 40 percent, is a conundrum that no officials can really answer. Government bonds offer yields of about 50 per cent, tax free. What complicates matters further is that the frontier between private and public sector is impossible to draw with any degree of precision. Hybrid organisations abound: the motor corporation Tofas has the state supply agency alongside Koc. a major private group and Fiat among its shareholders. Others

among its shareholders. Others have two shareholders only, but

overall the figures are very confusing.
SEEs are attached to 12 different ministries and 30

supervisory organisations.
There are 111 wholly-owned state bodies and 56 dependent

ventures.
Set up in the 1930s and 1940s and contributed greatly to laying a modern industrial basis in Turkey, at a time when water and electricity outside the cities did not exist, they acted as a powerful force for change

for change.
Their mitial purpose, how

ever, has long since gone.
The result today is a sprawl-

ing giant where rates of pro-ductivity and salaries are often low. Coal miners dig 500 tons

of coal a year—a record low!

But successive governments
wish to keep the price of coal
down never allowed the mines
to be modernised.

new statute for the SEEs 18 months ago, responding to pressure from the World Bank. The Government has, however, made its views felt strongly.

It has successfully objected

to the thriving military elec-

though the latter is by Turkish

standards very high capitalised.

the state sircraft corporation

will build F16 engines together

and that will no doubt be a

Tehel the state alcohol and

cigarette monopoly has failed to

stop foreign cigarette imports

and joint ventures to make them in Turkey and some joint ven-

tures between SEEs and foreign

manufacturers such as MAN and Daimler Benz appear to be

been totally unsuccessful but the road ahead is an arduous one. Reducing the deficit of the SEEs and making them more efficient will inevitably mean shedding

labour and tight financial management. Both will hurt.

The government has thus not

successful venture.

working well.

General Dynamics & Tusas

Initial aims

The State Economic **Enterprises** FRANCIS GHILES

THE UNTHINKABLE is happening in Turkey; earlier this month, two series of income sharing certificates were put on sale, through Is Bankasi, which are expected to raise TL10bm (£27.70m). The Bosphorus Bridge, built 10 years ago is being put on sale and senior Turkish officials are not shy to outer Mrs Margaret Thatcher's quote Mrs Margaret Thatcher's

policy of privatising parts of British state industries. The Bosphorus Bridge is the first of a string of candidates— or victims as some Turkish par-ties see it—which the govern-ment of Mr Turgut Ozal intends to sell to the public in coming years, in an effort to cut back the role of the state, whose state economic enterprises (SEE)account for 46 per cent of Turkey's manufacturing and

or turkeys manifecturing and services output.

The next candidate for sale is THY, the national airline company, Turk Hava Yollari. Ports, dams and power stations are expected to follow.

The Bosphorus Bridge income sharing certificates will offer the investor a return of

18 per cent over three years or 16 per cent over five, depending on whether he buys series A or B. Each certificate has a face value of L50,000. With a gross revenue of L9-L10bn this year and a projected revenue of L12bn next year, the Bosphorus Bridge looks a reasonably attractive proposal. Its managers will from now have

the power to fix the toll them-selves. Success should greet this operation.
THY is a more delicate case. It will not be split into two com-panies as many observers first

believed and foreigners, when THY is put on sale, will be allowed to purchase shares. The Bosphorus Bridge shares were oversubscribed when they were put on sale on December 3.

Interest

to eliminate the waiting list, ename courts on the sound of the waiting list, ename courts on the sound of the waiting list, ename courts on the sound of the waiting list, ename courts on the sound of the waiting list, ename courts on the sound of the waiting services in Ankara service in 1984, but this has calls easily and relatively and Izmir have been computerised and numbers can be stration Fund into mass housing projects. Mr Erdem point out that the name "income sharing certificates" has been chosen so exchanges, is also handling an order from the PTT to its as not to cause offence to German parent company for the potential buyers who are strict muslims: the word and indeed introduction of new digital telex exchanges suitable for data the practice of interest is strictly banned by the Koran. come in the second half of 1985 when Siemens installs an initial

> prove its telecommunications services looks like taking time, but will start producing results steadily over the next half a rapidly expanding market for the major world telecommunications companies.

800 telex machines—the first of their kind in Turkey—in the four major cities of Istanbul, Ankara, İzmir and Adana. In short, Turkey's bid to im-

> SEEs are Turkey's version of UFOs: undercapitalised, run by a floating management and grossly overstaffed. Turks and foreigners alike have few kind words for these monsters whose number has risen from 27 to 34

> > By DAVID BARCHARD

Mr Vahit Erdem, who is in charge of the privatisation programe, expects a foreign bank or consultant to help him out—Arthur Anderson, Chase Manhatten and Lazard Freres have already expressed interest. The offer of THY shares is not expected until later next year. pared with 8,200 at the begin-ning. New telex lines, sufficient mobile telephone centres which to eliminate the waiting list, enable tourists on the southern coast to make international formation services in Ankara

Meanwhile, the proceeds from such sales will be channelled by Mr Erdem's office—called the Directorate of Mass Housing and Public Partnership Admini- Cavusogly Group and can point the new the thirty military class.

The hurdles ahead, however, are truly formidable — most SEEs are famed for their inefficiency and size of debt—a drain on the country's Treasury which is so great that it prob-ably cancels out much of the benefits of Mr Ozals cost cutting exercises so far.

clear-minded

Turkish public was accustomed to the idea of only the Ozal brothers. One was Mr Korkut Ozal, who had been a leading political figure in the late 1970s in the National Salvation Party and today is heading a number of business ventures, including Turkey's first essay in Islamic The second brother of course is the present Prime Minister,

UNTIL EARLY this year, the

PROFILE: YUSUF BOZKURT OZAL

Mr Turgut Ozal. However the brother, whom the prime minister's mother is

fond of telling journalists is her "cleverest" son, Mr Yusuf Bozkurt Ozal, 44, only surfaced with the Turkish public in April this year when his elder brother appointed him head of the State Planning Organisa-The Headship of the SPO is

a key appointment. Mr Turgut Ozal himself held the position twice, in 1970 and again in 1979 on both occasions using the position to devise strategies for Turkey's economic performance over the next few years.

The choice of his younger brother for the post provoked comments that the premier is running Turkey like a Turkish

industrial corporation in which all the top jobs tend to be kept inside the family.

In fact the junior Mr Ozal's background—as an economic analyst for the International Finance Corporation in Washington-more than qualifies him

for the position. He has used



Planning Organisation

industrialists as a clear-minded thinker in his own right.

During the summer the SPO worked overtime to produce Turkey's first five-year plan since 1979—a document which was much shorter than its predecessors, confined essentially to mapping out goals and strategies.

In Mr Ozal's background, the chief qualities both of his family and the technocrats whom his elder brother has promoted overlap. Like the rest of the family, Mr Ozal is a stocky, swarthy son of his native Malatya. He is a devout Muslim

On the other hand his sides are subject to no restrictions on their personal behaviour, a sign of the famed Ozal toler-Like many of the top Ozal officials, Mr Ozal was educated in Britain and knows many of his colleagues from that time. He did A-levels at a London

polytechnic before moving on to study electronic engineering at the University of Liverpool and take a Ph.D. in London in 1968. Under his elder brother he spent several years at the SPO, and later in the private sector before moving to Washington and tse IFC in 1979 until his recall earlier this year. One of Mr Ozal's tasks will be to build up the SPO to the eminence it enjoyed a decade ago. Political in-fighting during the 1970s has depleted its ranks of top-level economic experts forking on individual sectors. A econd and less definable goal is probably to turn the SPO-originally set up along dirigiste and etatist lines into a reliable instrument for charting the growth of the Turkish economy in the free market era. It is too early to say wheteer

Turkey has long-term ambitions of his own. Since his return to the country, he has kept a low profile in the national

On the other hand in a country where family sies are all important he now definitely the months since then to assert who in restaurants is careful ranks as a potential successor bimself at key meeting with to avoid eating pork and never some day to his older brother.

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the latest Ozal on the ecene in

to cu

TURKEY — Trade and Industry 7



Aspects of Turkish industry: (left), part of a 20-tons-a-day staple fibre line, built by Davy McKee's Frankfurt subsidiary, Zimmer, for Filament S.A. in the town of Bursa. In the last five years, Davy McKee has built eleven fibre plants in the town for various clients. Right: pharmaceutical units being checked at Pfizer's factory at Ortaköy. The plant produces 70,000-75,000 units of Proupen a day

Pushing ahead with geothermal station despite protests

Energy STEPHANIE GRAY

TURKEY, WHOSE neighbours have rich oil fields, has to im-port all but about 15 per cent of the crude oil it uses. The cost to the balance of payments is heavy, with crude oil accounting for about 40 per cent of

Its own production is limited to about 2.5 tons a year, the bulk of it from Shell, which has been operating in the country for 60 years, and from TPAO, the state oil company.

Many of Turkey's oilfields are and a concerted effort has been made to increase western oil

This drive has been supoprted by the Petroleum Law of March 1983 which allows foreign partners in production sharing ven-tures to export 35 per cent of onshore and 45 per cent of offshore output. It also provides a ceiling on taxes of 55 per cent of corporate profits and a 12;

per cent royalty. As a result, Amoco has taken a farm-out agreement in the south-east Hakkari region. The Swedish company Salen is drill-ing off Iskanderun. Mobil and Shell have started exploration again and Esso and Atlantic Richfield are both taking a closer look at the prospects. Huffco of the U.S. has been the most active, spending \$45m in Of the foreign companies.

Turkey since it started operat-ing there in 1981. It has drilled two wells this year, neither of which have produced commercial hydrocarbons, and is in the process of drilling a third.

TPAO is drilling 47 wells this ear concentrating on the Gomberlitos area where a field dis-covered last year is producing country. 2,500 barrels a day from four A 150

In spite of all the new activity. it is far from certain that ex-ploration will yield serious results. Fractured formations in the south-east where the prosthe south-east where the prospecting is concentrated, is believed by some experts to be unlikely to reveal anything planned. The most controversial project at the moment is the Government's plan to build a geothermal power station in

more than a series of amai

At present, the foreign companies are taking great interest in a secondary recovery project at Bati Raman, the country's biggest oilfield, where primary recovery is expected to yield 1.8bn barrels, only 1.5 per cent of the fields.

The World Bank has put up

\$62m for a carbon dioxide injection programmes, which, by increasing pressure and fluidity. is expected to ensure recovery of a further 15-20 per cent. Overall, though, the picture for natural gasis more encourag-

ing. Reserves in Thrace are estimated at 12.8bn cubic metres and there are plans to build gas turbines which could produce enough electricity to replace the 1.8bn kilowatt hours Turkey buys each year from the Soviet Union and Bulgaria.

A Soviet gas pipeline through Bulgaria to Istanbul, due to be in operation by 1987, is ex-pected to connect with feeder lines from the Thrace fields.

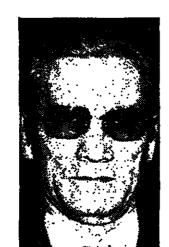
Nuclear options aside, however, Turkey over the long term will have to look mainly to its thermal and hydroelectric generatting potential to meet the 160bn kwh demand forecast for the year 2000.

Thermal power

In the field of thermal power generation, one long-delayed advance in 1983 was the commissioning, five and a half years late, of the first of four 350 Mw units under construction at the Afsin - Elbistan lignite - fired station.
A further 1,470 Mw generat-

ing capacity will become available when seven lignite-fuelled power plants at Mugla are com-pleted, while four units in central Anatolia will provide 660 Mw with additional power coming from eight smaller plants, of Polish design, at various sites around the

A 150 Mw plant at Yenice-Catalagzi, using a coal mixture, is also due to start up in 1986. and a four-by-100 Mw combined cycyle steam/gas plant is planned.



Mr Cemal Buyukhas, Energy

The high sulphur contest of lignite causes appalling pollution as evidence, especially in Ankara and the protest from wealthy holiday home owners villagers has been unprecedented.

Nevertheless, Mr Cemal Buyukbas, the Energy Minister, Mr Cemal who believes that tourism and environmental issues are a luxury for Turkey, is pledged to press on with the project. He has even claimed that marine life will be enhanced,

presumably as a result of the warm water the plant will emit. The Government has secured \$1bn in foreign credits towards the cost of its \$2.4bn thermal power plant construction programme but the plants will require a four-fold increase in lignite production from the present 20m tonnes a year, which present mining projects

will only double. One of the largest foreign credit packages arranged for the public sector this year is a \$217m loan for the purchase of U.S. equipment for four lignite

cent to 3.8m tonnes in 1983. If oil exploration is a bit like playing roulette in Las Vegas and lignite production does little to fire the imagination. the Ataturk hydro dam on the Euphrates is the stuff that Turkish dreams are made of.

It is one of 13 state hydro electric plants either under con struction or planned with an eventual output of 6.071 Mw.

While its significance has mainly to do with irrigation the scheme is expected to double agricultural output-will produce 2,400Mw.

The \$2bn dam is the country's most important exercise in public works. There is some scepticism about how quickly the project will be completed but the government still expects the first 300Mw generator in 1991, with the other seven fol-

one of Turkey's most beautiful spots, at Gokova Bay, close to lignite reserves.

The award of the contract to a group of three small Turkish companies, led by Palet Insaat of Islandon eyebrows. No one has openly challenged the winners expertise but some observers wonder whether they have the poltical clout to keep finance flowing if the economy runs

Difficult issues

The Ataturk dam has raised on the Euphrates for their food.

Turkey has assured Isaq of a regular flow of at least 500 cubic metres a second, but it is un-clear whether the assurance has been accepted by either country. Upstream of the Ataturk site, the Keban dam, which started up in 1974, has been more than doubled in capacity to 1.360Mw. There are reports from the east, however, that the dam has been leaking and power supply has been rotated among the nearby plants.

The Karakaya dam, delayed for three years in the late 1970s because of foreign exchange shortages, is expected to be com

pleted in 1986. Tven with 13 extra plants on mines.

Prospects for hard coal production look even less encouraging. The workforce has doubled such plants to realise the full potential of its many rivers.



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The building of Turkey's first nuclear reactor Stiff new terms shock bidders

TURKEYS FIRST ever nuclear reactor, to be built at Akkuyu on the Mediterranean coast, is something of a bad joke in Ankara, certainly among officials of Kraftwerke Union at Meet Common and Atomic of West Germany and Atomic Energy of Canada, the two main companies bidding for the contract.

Both companies have been negouating with Ankara for the last 18 months. Westinghouse and several other companies rejoined the race in September when Mr Turgut Ozal, the Prime Minister, issued a completely different set of rules, despite letters of intent having been sent to KWU, AECL and General Electric of the U.S. (which dropped out earlier this year). Both companies have been

year).
Mr Ozal's stiff new terms shocked the bidders. They had been sending delegates in every two weeks to lobby their cause. Both had come up with export credit offers of between \$500m and \$850m. Government

The two main players began to have second thoughts about Turkey, suspecting that Ankara was either stalling unecessarily or that it might have raised the stakes impossibly high deliberately, having decided after all that the country could not afford to go nuclear.

They insisted that theirs was no longer a buyer's market. World demand is picking up, they claimed and Turkey was not the only potential client around.

proposals and, since the dead-line passed on November 30,

Nevertheless, the resubmitted been waiting for the Government's decision. Having the Turks want one 600 Mw expected a deal to be signed reactor, two of this size, or one last June, they may now have large one. A choice of one or

ation to get the best deal possible on the one remaining plant has led one Islanbul lobbyist to allege that one company's proposals may have been disclosed to the other group involved and that a modified with the possible on the century. The Government's determinclosed to the other group involved and that a modified proposal might be agreed after the deadline. The practice, he says, is both unethical and against procedures set out for

Determination

Still, as one diplomat put it, the procedure is "probably the best feasibility study Turkey could hope to have." It remains unclear whether

Suddenly, the game changed. to wait up to another six two small reactors would favour required to shoulder all the financing—about \$1.5bn—and to operate the plant for 15 years before handing it over to the Covernment. The Covernment's determine. What is clear though is that

Advocates of nuclear power

argue that matters of national security are at stake in view of Turkey's imports from the Soviet Union and Bulgaria of about 1.8bn kwh a year. The Greeks, on the other

hand, are keeping a wary eye on Turkish plans. Although the Turks are signatories to International Atomic Energy Authority safeguards, Athens is bound to raise objections as a matter of principle.

Stephanie Gray

TURKEY EXPLORATION POTENTIAL OF HYDROCARBONS FOR FOREIGN INVESTORS

A Message from **Turkish Petroleum Corporation (TPAC)**

Turkey remains one of the few relatively unexplored areas of the world. The complex geology has in the past inhibited exploration. Recent technological breakthroughs and new techniques permit seismic work to determine more accurately geology that a few years ago would have been understood only by very expensive drilling. Elsewhere in the world these techniques have led to major new discoveries.

Some profound changes in Turkey make hydrocarbons exploration very economic and competitive for foreign investors. The new petroleum law which was enacted in March 1983 holds a special place in attracting foreign investors for exploration of hydrocarbons in Turkey. The new petroleum law provides, among others, for petroleum right holders:

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For those who may be interested in more detailed information we have a booklet entitled "Petroleum Potential—Opportunities for Investors" complete with colour pictures and maps, available from us.

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Balance is still in favour of employers

Trade Unions

FRANÇIS GHILES

TWO MINOR changes have been made in the rules which, since the military takeover in 1980. have governed trades unions and employers: Since October 31 the unions

no longer have to seek permission from the martial law authorities before starting a strike; and, second, the employers no longer need to lay off workers. Collective bargaining was officially rein-stituted in December 1983 though it did not resume until

These and other changesnot to mention the first strikes since 1980—bear witness to some significant changes in Turkey's political life during the past 12 months. They do not, however, alter the fact that the balance between worker and employer which tilted so radi-cally in favour of the latter after the 1980 coup still makes union activities very difficult to

The trial of the Left-wing the trade union Disk continues with wor no end in sight: all the defendants were, however, released from prison in the middle September after four years in jail during which their

New legislation

International labour organisations have maintained their interest in and criticism of official policies on labour in Turkey: the conditions under which the Disk trial is carried out, the very restrictive provisions of the new labour legis-lation and the maintaining of martial law in many provinces, all these are targets for criti-

Organisation set two missions to Turkey, the International Confederation of Free Trade Unions one—the latter playing a very active role, notably in the support it provides for its Turkish affiliate, Turk-Is, the moderate confederation under whose umbrella most union activity was concentrated until this year. Turk-Is represents 82 per cent

of union members, retaining the dominant position in the

the Right-wing nationalist the statistics, workers confederation Misk, Statistics is which was closed after the 1980 coup and was allowed to resume activities last May, also were very active. This year will have been marked, above all else, by the return to collective bargaining:

the delay between the reinstitut-ing of such bargaining and its actual resumption was caused by the confusion and delay in issuing authorisations to bargain. The 1983 law does not set any numerical criteria for the

establishment of a union but the collective bargaining law requires that to be allowed to negotiate an agreement, a union must prove that it has at least 10 per cent of the workers on the shop floor of a branch and at least 50 per cent of all the workers in the workplace. Statistics issued by the Ministry of Labour constitute the basis from which decisions are made and they are issued every six

The first statistics issued in February suggested that 55.2 per cent of the 2.3m employees eligible belonged to one of 91

has more than 7 per cent of many independent unions union members displayed much activity in the run-up to the greatly exceeded that shown resumption of collective baraginng.

Two independent unions and times statistics as Turk-is and increases was to get the public sector to set the example: sector to set the example: sector to set the example: sector to set the example: sector to set the example: per cent over two years.

The first strikes to come in the wake of the collective baragining began last October in and increased, at least according to many state of the Turks and the wake of the collective baragining began last October in the Turks and works out at 115 per cent over two years.

The first strikes to come in the wake of the collective baragining began last October in and increased, at least according to Ministry of Labour statis-

Statistics issued in July suggested that 56 per cent of all workers in industry were affiliated to a union. Unions today claim that the situation is still chaotic where bergaining eligibility is concerned and that long delays are still being experienced in the resumption of collective bargaining. president of Turk-Is, Mr Sevket Yilmaz, does not mince his words and is not shy of proclaiming that the road ahead will be a difficult one.

Major challenge

The resumption of collective bargaining represented a major challenge to the Ozal administration. Earlier in the year, the Supreme Administration Board, the tripartite government-dominated body which since 1980 had decided the terms of labour contracts, continued to decide wage increases for 1984 for workers whose contracts do not expire until 1985.

They were granted 25 per cent plus Turkish Lira 2,000, certainly not enough to main-tain their purchasing power in tountry's trade union movement it has since it was founded in nant position.

An outery of protest greeted confederation, Hak-Is, which has more than 7 per cent of union members displayed much claimed their mambars.

Co-ordinating Board.
In cases where no agreement was reached, the Supreme was reached, the Supreme Arbitration Board which had held sway over all settlements in 1981-83 decided the terms of the agreement and often banned strikes m that sector as well; the coal and petroleum industries are good examples. The example set by the state

Mr Sevket Yilmaz (standing left), President of Turk Is, has made his peace with the ICFTU, but coming to terms with Mr Halit Narin (right), President of the Employers' Confederation, may be less easy

was expected to pave the way for "moderate" private sector settlements. Tight money, high interest rates and competition were also expected to dampen employers' "generosity."

Nonetheless, settlements in the private sector have often been around 50 per cent, in some cases higher. Well-run some cases higher. Well-run companies doing good business were often generous and the metal and chemical industrial workers did well. So did the textile unions though the salary base from which they started

Agreements often ran for two years, such as that reached with Turk Metal where employees got increases of 64 per cent in 1984 and 35 per cent in 1985: how the workers will react if the inflation rate reaches 50 per cent next year is an open, but interesting question. In the textile industry the increase in wages for the lowest paid works out at 115

tics, from 70,000 to 100,000 between February and July 1984 Turk-Is Dok Gemi-Is ship-builders union. Widespread strikes have not developed, how-

ever and are not expected during the winter. Future de-velopments hinge heavily on the Official social security figures government's success in bring-ing down inflation in 1985.

Official social security ngures suggest that Turkey's workforce has witnessed a decline in income of 40 per cent since 1980. That figure may well be on the high side but wages have slipped. But workers on building sites do often receive as little as Turkish Lira 1,000 a day. And cheap labour is one Most of the criticism coming day. And cheap labour is one of the main carrots the authorities offer to foreign investors. from international labour organisations is aimed at the trials or Disk and its amilates—more than 2,000 people are on trial. Morale has, however, been boosted by Turk-Is' reinstallation at the International Confederation of Free Trade Unions.

Unemployment in Turkey is officially estimated at just under omerative estimated at just under 20 per cent, a figure which would be higher if seasonally-unemployed workers were added. The dimensions of the problem were somewhat clouded when the Government modified the formula for estimating labour surpluses this year.

secretary, became Social Security Minister in September 1980. It was lifted after he was What is beyond doubt is that the standard of living of many Turks has declined since 1980 but after he left the govern-ment, his union voted him back and that unions are still tied— maybe not hand and foot as after the coup, but nonetheless in a manner which still allows little ing its former members to join Turk-Is and radicalises it. That room for manoeuvre. Unskilled labour remains

plentiful and cheap. Labour relations were chaotic before 1980, today they are slowly coming out of limbo after four about this.

Meanwhile Turk-Is accuses employers of helping Hak-Is which boasts what many Turks consider to be an extraordinary members, over the followed keenly both in the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of t Turkey and abroad: they will provide a aseful yardstick to how successful—or not—Mr

When work started in 1975, the

line was set to cost TL 12bn

(\$33.24m). It is now expected

to cost more than TL 200bn by the time it is completed

The line is expected to quin-

tuple capacity and eliminate a

bottleneck which causes goods

tospend up to a month in transit

through Turkey.

Apart from transit trade,

Turkey needs a modern rail

system to serve its expanding industries. But the railways'

share of the transport budget

continues to lag seriously behind the sum allocated for

the highway network, and, in the east of the country, 300

steam locomotives have been

brought back into service since

Turkey's air transport, how-

ever, has not lacked for atten-

the 1973 oil crisis.

Privatisation

around the year 2000.

Foo

indust

Collection p.

Incentives lead to shipping expansion

Transport

STEPHANIE GRAY

Whence on the sea's harizons comes that roar? Can it be Barbarossa now Coming from lands the rising O blessed ships, from what seas are ye come? Yahya KemaL

BEFORE 1980, the great admiral Barbarossa was probably turning in his grave at the thought of the decline of Tur-kish seafaring. That roar of ships had become a whisper. despite Turkey being bounded by the Black Sea, the Mediter-ranean, the Aegean and the

For years, the Turkish flag fleet had remained fairly constant with the bulk of the vessels controlled by a top heavy

duced by the new military government in 1980 changed all that. They set off a private sector buying spree for second-hand ships. As a result the fleet has grown to 687 vessels totalling 4m deadweight tons-twice its 1980 size. Last year alone, saw growth of some 18.6 per

For one top official, the development has been "the most exciting development in the The expansion was intended

to reduce the foreign exchange outgoings on shipment of national imports and exports, the cumulative drain on reserves having been put as high as \$1bn. Despite the increase in tonnage under the Turkish flag, though, the foreign vessel share is still high and the Government's target of carrying 60 per cent of local cargoes is a long way from being realised. As 90 per cent of the coun-Ankara's anxiety is understand-

Another worry, according to one Istanbul official, is that almost half of Turkey's ships are more than 15 years old, the limit beyond which they can be excluded from some Middle

East ports. Despite the problems the war in the Gulf has bolstered shipping in much the same way as it has the land transport com-

Transit traffic through Turkish ports has increased sharply

From a very low base, invest-ment in the transport sector rose by 40 per cent in the three years to the end of 1983.

The strong upsurge in business, however, imposed severe strains on the industry as demand outstretched capacity.
For a time last year, the gilt seemed in danger of being wiped off the gingerbread.

Congestion and exhorbitant warehousing charges at Black Sea and Mediterranean ports forced many smaller trucking companies to abandon cargoes on the dockside Complex bureaucratic procedures added to the frustration at ports and southern border crossing points. "Twenty-eight forms had to be filled on the borders," says Miss Perran Ersu of Zihni, one of Turkey's leading shipping

and transport groups. If the documents were faulty. the drivers faced enormous trouble at their destinations.

fleet was carrying less than a quarter of the freight passing through Turkish ports.

Generous incentives introfree the snarl-ups. It allowed truckers to remove their cargo

PROFILE: MARTI SHIPPING

and the trade with Iran and free of charge—payment to be Iraq alone is estimated to be made later. Daily warehousing Gulf war ends, Turkey will be generating about \$500m a yearr. charges subsequently were well established as the cheapest brought down to a reasonable level and red tape cut to only two or three documents.

Now that the crisis has been transport companies can concentrate on their more traditional difficulties of operating in Iran and Iraq. For obvious reasons, most of their TIR traffic returns empty. Some drivers, however, have recently started using inflatable tanks for the transport of fuel oil.

Truckers still face lengthy delays in Baghdad but elsewhere the bottlenecks are mainly caused by seasonal peaks and religious holidays.

Disturbing note

On a more disturbing note, drivers have occasionally been asked by the military of both sides to deliver loads of food to the front line. Whether by to the front line. Whether by Iranian border, by-passing the goodness of their hearts or Ankara, is also to be upgraded. prudence, they usually

route to Iran and Iraq from \$450m. Europe.

With this in mind, and given that the vast majority of traffic within Turkey is by road, the Government is taking steps to consolidate the transit routes by making infrastructural improvements outlined in the 1982 Transport Master Plan, covering 10 years and costing an esti-Early this year, agreement

was reached with Iraq for a second bridge across the Khabur river and studies for a rail link have been commissioned. The E-5 highway between Kapikule and Iskenderun via Istanbul and Ankara is being upgraded to a dual carriageway. Another part of the project involves improving The route from Gedere to the A long-dreampt of rail tunnel

tunnel will cost an estimated 100 miles off the present route \$550m and related railway and has been desperately slow. city metro work a further Last year, the British com-

Reinstallation

of Disk and its affiliates-more

The suspension was imposed

after Mr Sadik Side, its general

suspended from his union post,

Disk, meanwhile, is encourag-

seems a most unlikely outcome in the immediate future and few

employers express any fear about this.

as general secretary.

pany Freeman Fox won the \$6m design contract for the second Bosphorus Bridge. The existing one—in which shares earlier this month—was design earlier this month — was designed by the company 10 years ago and suffers heavy congestion in peak hours. Both Freeman Fox and Trafalgar House, another British com-pany, are bidding to build the bridge.

It will join the Eastern Trans - European motorway, a 6,200 - mile project linking Gdansk on the Baltic with the Caspian and the Gulf. One-third of it would be in Turkey. eventually costing more than \$7bn. It would share the links between Iskenderun and Istanbul-Ankara route and then the Syrian and Iraqi borders, split into two branches, one Istanbul-Ankara route and then to Tehran and the other to Baghdad. Work on the railways gets

nothing like the attention afforded to the road network oblige.

Despite the difficulties, the boom in transit trade has been more than justified and the pre
A long-dreampt of rest tumber of the strength of the more afforded to the road network and progress on a new and Istanbul metro received U.S. more direct line between backing in February. The Ankara and Istanbul, cutting

BY STEPHANIE GRAY

tion, especially since news of the privatisation of the national (THY) in September and the announcement the following month of the purchase of seven Airbus A310-200s. After some hard lobbying by such names as Herr Franz

Joseph Strauss and Mr Alexander Haig, the Airbus victory against fierce competition from Boeing was taken in Ankara as a sign that the Government was tilting back towards Europe and away from sole reliance on The thaw, however, was short

lived. Last month Turkey failed to obtain the necessary congovernments to take over the presidency of the Council of Europe, an incident that caused a great deal of auger in the

The aircraft will join THY's fleet of 30 aircraft, mostly medium haul DC9s and Boeing 727s which service 26 foreign destinations and 16 internal

Like most important state economic enterprises, Turkish Airlines has been a serious burden on the Treasury. Less year, however, although its in ternal routes lost TL30m - the airline made an overall profit of nearly twice that amount, mostly on profitable routes to

West Germany. The Government's aim in privatising THY was to make it more profitable and improve the quality of its service. If privati-sation has the desired effect, man yof its users feel that it will not be before time.

A case of getting the timing right weight tonnage) refrigerated FIVE years ago, the partners phony of long-distance tele-phone calls and the blast of vessel. "We didn't have a penny." of Marti Shipping were operating with a borrowed says Mr Rifat Karacimseli, the ship-to-shore radio. In the uncertain days of director in charge of the agency and trucking side. 1980, the five had clearly We had no guarantees. We

telex and telephones in a small borrowed room near the Galata Bridge on the Bosphorus, They were paying themselves salaries of £10 a

Since then, despite the worldwide shipping slump, they have earned \$100m in foreign exchange for Turkey, bought six ships and a fleet of 40 Daf trucks. As charterers and agents, they handle 1,000 ships a year and employ

Next, they plan to enter the tourism industry; building a \$1.5m five-star hotel on land they have bought on the Mediterranean coast Antalya.

Their wood-panelled offices on two floors five minutes away from where they started boasts paintings of their small fleet, each ship classically named after one of the owners' children. The received the right signals.
Two months after they
had installed themselves in
the borrowed room, they had fixed enough cargo for the unpaid landlord's vessels to be able to lease it. Five months later, they expanded from chartering into agency

After the military takeover, the market, having for years been the almost exclusive preserve of the state, was liberalised. Budding ship owners were encouraged with cheap central

bank credits, freedom from cent tax reductions. A school chum of one of the partners, in his role as a bank manager, was prepared to put up 90 per cent of the \$1.8m finance for the company's first pur-chase—a 2,200 dwt (dead

were financed by belief." Their bank manager was lucky-after the upsurge in ship buying, a number of others got slightly singed. When the export boom took off in 1981, so did Marti. Its

a Government contract to transport 110,000 tons of iron ore from Saldanha Bay in South Africa to the Black Sea. There had been some anxious days. "We didn't have enough guarantee to get the contract." says Mr Karaeimseli, Again their ship-owner patron came to the rescue and Marti made \$250,000 out of the deal. As the company's income

big breakthrough come with

increased, the price of secondhand ships on the world market declined. Marti's second dry cargo vessel was bought for cash.

became the transport of cement, mostly to Algeria, Egypt and Libya.

Early last year, the company started in land transport, its truck fleet ferrying everything from rice to steel pipe from Turkish ports to

business with Iran a year."

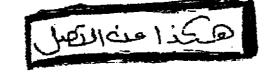
Mr Karacimsell is unwilling to disclose the company's profits but its turnover emounts to about \$25m a year. He admits, though that the company does not make much from its own vessels and relies on trucking, agency and charter profits to close the

We now do \$6m-\$7m of

has opened offices in four Turkish ports as well as Ankara. It also has repre-With its venture into tourism, another top govern-

sentatives in Copenhagen. Autwerp, Tehran and Algiers. ment priority, the company might just have got the timing right again.

gap. Still, in five years, Marti



Working on fresh image at top end of market

Textiles

FRANCIS GHILES

TURKISH TEXTILE exporters look set to break another record for this sector rises to an estimated \$1.5bn. Last year that

In five years exports of tex-tiles have increased fourfold. Last year the sector was the major contributor (20.9 per cent) to Turkey's export earn-

The contribution is also important where employment is con-cerned as about one Turkish worker out of five depends on the textile and clothing business

Progress overall has been erratic, not least because of the difficulty exporters face in EEC markets where quotas and bans are frequent. This year, how-ever, appears to have been devoid of any major rows. Exprospecting new markets, not least in Eastern Europe and some firms are now exporting

The Middle East remains a customer and Turkish firms are getting to know the needs of their different partners better. Turkey has the great advantage of having a good raw materials base. Cotton in the south, in the Cukorova plain around Adana and Mersin, wool and silk. It also produces some synthetic fibres while others are imported. Further local capacity will be provided after the openthe country's second petrochemical complex in Izmir

Exports of textiles and clothing to the EEC could be in ex-cess of \$1bn according to some clothes through 15 shops in Turkish history, whose costumes Turkish manufacturers, were it Turkey some of which boast and carpets, from the Hittites not for quotas. Meanwhile, with coffee lounges, fashion shows to the Ottomans offer a multi-Middle Eastern countries, large and a free hand out glossy tude of designs and ideas which

as a result of the decline in the

Meanwhile at the quality end of the market, new develop-ments are taking place which will, in time, change the image of Turkey as a mass producer of cheap cotton yarn and gar-ments. Two companies, Vakko and Altinyildiz are producing stylish clothes of a quality which it was not possible to purchase in shops until recently.

The latter of the two, founded

in 1952, is a diversified group, but textiles was an activity all the founders were acquainted with. In 1970 the group's first ready to wear subsidiary was set up under the brand name of Beyman and, in 1978, a new company, Alboy, was started to produce shoes and handbags.

Classical clothing

Other activities include the

exporting of mohair. The company's major factory outside Istanbul has fully integrated production starting from raw wool and mohair to tops, yarns and fabrics. Clothes in the Beymen factory, which include classical clothing and the "Beyman Club" for younger people, are exported as well as sold on the domestic market. Clothes are sold in many European countries, generally through wholesalers, though in Belgium Beymen has its own boutique. In New York its clothes are sold at Saks. In the UK, C and A stocks some of Beymen's garments. Beymen has also begun exporting to the Middle East, notably Libya and Iraq. All in all about 60 per cent of the clothes the company makes are exported and that will be worth \$5-6 this year.

swap agreements have bartered oil for textiles and other goods. However, some countries in that area are less receptive today as their income has fallen sharply of Miss Selfridge. Clothes here are often sold cheaper at the markets. Some 60 per cent of all the garments sold are produced outside the group's factories and all are marketed through Karat in Turkey and Alticom, in Switzerland, for

foreign sales. Vakko, the company founded and owned by Vitali Hakko, is at the top end of the Turkish market. Founded in 1946, it owns its one and only factory near Instanbul's international airport. This is a modern building decorated with paintings and sculptures, notably one by Rahmi Eyuboglu in front of the main gate. Burhan Dogancay whose mosaics will soon adorn the New York underground has composed some fine panels in the entrance and canteen. Vitali Hakko himself, a spritely silver-haired man, re-

marbled room. Vakko makes ready-to-wear clothing, scarves (painted and printed silk is a speciality), upholstery, curtains, leather garments, luggage and hand-made flowers. Fine chocolates complete the list, in what may seem an odd way, but they sell very well and are part of the "small gifts" sold in the com-pany's shops. The group's total turnover amounted to TL 8bn (\$22m) this year.
Only 600 people work at the

ceives his visitors in a black

factory and Vakko only has one the population that can offord boutique abroad, that in Vienna. such clothes. However, in the However, the company is involved with some of the great names in fashion design, such as Cerruti. Daniel Hechter and Pancaldi. It has taken fashion shows around Europe (Espace Cardin in Paris, the Dorchester in London, etc) which puts it in the league of high fashion.



Plant at the Bozkurt textile factory. Turkey's textile industry is one of the largest and most competitive in the Mediterranean area

can be adapted to modern Vitali Hakko himself has a rich collection of traditional Turkish cleth and embroidery. Vakko opened the first ready to wear shop in Instanbul in 1963. The company sells its clothes also through exclusive agreements with other stores. The clothes are stylish and-by Turkish standards—expensive.

To build up its image further Vakko has just opened a Vakkorama in the basement of the Etap-Marmara Hotel, on Taksim Square, the bub of Istanbul. Here you can indulge in aerobics and yoga, watch fashion shows while sipping coffee and buy clothes and other presents.

The mass market is not the aim, rather that few per cent of absence of any school of fashion, both Vakka and Beymen have a very important role to play if Turkey's garments industry is to graduate one day into a flourishing clothing industry, especially on the export front.

a temple of luxury and fine four months of 1982, which M Gokcayli makes clothes rest of that year.

Turkish In many ways In many ways it comes as a surprise for the first time visitor

essentially for the Turkish market but his foreign clients, who get accustomed to buying from him while resident in Turkey, often travel back to Istanbul when they have to move back home. After all, if haute couture clothes can be found in Turkey, and cheaper than in Europe, why hesitate?

Vitality

Lower down the ladder from Vakko and Beymen are many smaller firms and designers, whose vitality is testified by the many boutiques which have sprung up, especially in Istanbul in recent years.

They may not represent a large volume of business but in the clothes trades, quality and style are vital ingredients for any country which wishes to promote its name in the longer

Jeans and underwear, cheap school uniforms and trousers are very good at copying new Over and above such com- are very good at copying new panies as Vakka and Beymen European styles quickly. They make such garments en masse anyone who has been able to and are prone to drowning the cast a glance at the clothes European market without warn-

prompted an EEC ban for the

to find shops and boutiques in Istanbul displaying the quality of goods they do. Turks undoubtedly have a flair for clothes and the effort some companies are putting into design-ing clothes and accessories will serve the Turkish leather and textile sector well in the years Meanwhile, carpet making

continues recovering after a rather depressed period in the early 1970s. That trade still employs thousands of people, and the weaving of carpets tens of thousands in different regions of Turkey.

The first international conference on carpets was held in Istanbul earlier this autumn again a proof that better organi-sation and marketing could open the door to more exports.

When it comes to purchasing a carpet, however, nothing will ever be able to replace the long
—and for some frustrating experience of bargaining in the Grand Bazaar. The marketing techniques here are as old as the city-but the quality of the designed by Vural Gokcayli will ing: witness the 9.3m units of Kilim or a Kayseri carpet a know what it feels like to enter T-shirts sold during the first treasured object.

Greater emphasis on modernisation

Technology

DAVID BARCHARD

THE 1980 turnaround Turkey's economic strategy is generating a shift in technological attitudes in industry whose the full effects may take many years to work out.

"We are already feeling the change-over in the department here," says Professor Ibrahim Kavrakoglu at the Department of Industrial Technology and the Bosphorus University in Istanbul, "Nowadays instead of the old inquiries about produc-tion levels, we get proposals about quality control, cost con-trol, productivity, standardisation, and managerial training. It's all a sign of the competitive environment that industry now feels itself to be in."

The development of technology in Turkey since World War II has been rapid but uneven. Until 1980, it was basically shaped by the sbaped emphasis of successive governments on import substitution. "We tended to choose the most easily accessible technology rather than the most appropriate one," Professor Kavrakoglu

Nevertheless the generation after 1963 in which most private sector industry sprang up saw the installation of modern plant in sectors as diverse as gear and transmission systems manufacture, aluminium, tyres, military electronics, textiles and foodstuffs.

The changes were followed skilled workers, and scientists more or less a new generation. Universities such as Bosphorus, and the Middle East Technical University began to turn out large numbers of quali-fied graduates, many of whom proved to be professionally competent in international as

Breakage rates

Despite some difficulties in the first generation—especially it seems in some state-owned textiles companies where breakage rates reputedly run well above typical European averages-rural Turks turn into good skilled and semi-skilled

"I'm very satisfied with the way our locally-recruited ment." employees have turned out," Then employees have turned out." There needs to be a review reports the foreign manager of of Turkey's requirements in a bottling plant which recently different industries and sectors. a remote rural district "I've handled this sort operation several times in the Middle East and this has been by far the easiest."

Despite the existence of the technical universities, the major industrial groups seem to believe basically in training technical universities, the major industrial groups seem to believe basically in training their own people and relations between industry and the universities are probably less close today than they were a few years back.

Despite this, about 70 per cent of Turkish research and development is still done in the universities, and much of the remainder which is done by industry comes from the state sector. Turkey's spending on

R & D is only 0.23 per cent of the national income, about a tenth of the percentage of most industrialised western coun-

This largely reflects the easy market conditions which Turkish industry faced before 1980, which gave it little or no incentive to modernise. Industry could live with relatively high costs, at least for a time, particularly as long as energy particularly as long as energy imputs were underpriced.

In the longer run, however questions of scale—especially in some of the basic metal industries—have begun to assert themselves. Finding the domestic market too small to absorb the capacity available, Turkish producers have begun to turn to world markets.

Professor Kavrakoglu sees adaptation of existing tech-nology to local industrial con-ditions, rather than innovation, as being the most immediate priority for Turkish industry.

Simple training

"The first requirement is simply training young engineers in English so that they can read worldwide published materials and absorb existing knowledge. I don't think we want too much specialisation but rather a broad spectrum of knowledge."

A few Turkish businesses are already beginning to find that a small effort on the research and development side can lead to fairly easy quality improve-ments and cost reduction. Only a few of Turkey's top

30 industrial groups at present devote much effort to R & D however; Koc, Turkey's first and largest group being a notable exception with its R & D department.

"Very few firms really have

the critical mass to set up their own R & D departments," says Professor Kavrakoglu. He believes that the major groups would be well advised to pool their resources and perhaps should be thinking about setting up a forecasting institu-tion. In the past the State Planning Organisation with its five-year plans has performed something like this function but its guidelines have often not been

"I don't agree with the debate in Turkey about labourintensive technology," says Pro-fessor Kavrakoglu. "We have reached a point where high productivity is more important otherwise you will simply have increasing production costs and a downward spiral in employ-

While Turkish technology strongest in textiles and relatively strong in consumer durables, it is much less well equipped in the machinery and metals industries and in phar-

maceuticals.
The market forces unleashed

sector. Turkey's spending on investors.

Once neglected farming sector is given priority status

Imports will improve competitiveness

Food industries STEPHANIE GRAY

LONG BEFORE Yasar Holdings, one of Turkey's biggest groups, started construction of its dairy factory near Izmir, Mr Ayhan Ankar Oner (who was to become the plant's manager) made a point of regularly visiting farmers in dozens of nearby villages. He wanted to convince them

to build up their dairy herds, lay the foundations for good quality raw material and find out what they saw as their main

It was not an easy task. The farmers, who were running only a few cows to provide for family needs, were highly suspicious of Mr Oner's promise that Yasar would offer a price for their milk that was three times the going rate. Neither did they quite believe that the new plant would have an astronomical 200 tons a day capacity — the state-owned factory was running at

only 15 tons a day.

The company put the pledges in writing. They were promptly framed and hung on the walls of village cafes.

Collection points

At the same time, Yasar went about solving the farmers' main difficulties — the delivery of good quality feed and the estab-lishment of milk collection points.

The company, having realised in the 1970s that the Turkish boom based on import substitution was bound to run into severe balance of payments problems, made an all-out effort in agriculture based industries in agriculture-based industries. It provided the farmers with just about everything they

Under the brand-name Pinar, it now produces UHT milk, milk powder, cheeses and yoghurt at the factory. Its products are staple items both in the Turkish grocer's shop and in countries in the Gulf.



Mr Husnu Dogan, Minister of Agriculture and Rural Affairs. presiding over a bid to

with their lot, the farmers Turkey where the em started arguing that, if their largely on livestock. herds were to grow, they needed a market for the bulls. Not for than 100 miles to Ankara where he could be sure of a good

By the time the flock reached Ankara, those birds that had not been eaten along the way, were too frail and skinny to fetch much money.

According to Mr Oner, the meat processing plant that the company is set to open next producing sausages Turkish salami and regular cuts f meat—is the direct result of demand from the villagers.

Yasar's enterprise has been followed in varying degrees by other Turkish groups who have neen encouraged by the Government's investment incentives. These include 100 per cent tax reductions on investment, 100 per cent Customs duty exemption for machinery and medium-term credit at around 32 per cent—very low for Turkey where the average is more like

where the average is more like 70 per cent.

Despite its enormous potential, and Mustafa Kemai Ataturk's policy of keeping people on the land, agriculture has long been neglected and slums have sprung up around the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of th the big cities as the peasants

inigrated.

By the time Mr Turgut Ozal took office last year, the Ziraat (Agricultural) Bank, responsible for (Agricultural) Bank, responsible for suuplying credit to farms, was on the point of turning into an industrial bank.

Since 1983, however, Mr. Husnu Dogan, a key Ozal licutenant, has ben placed at the ball of the Minister of Agriculture. helm in the Ministry of Agricul-ture and the sector has become

a priority.

If industrialisation had not been so fashionable, the arguments in favour of agriculture

would have been taken on board a long time ago.

Turkey is one of fewer than 10 countries in the world that are self-sufficient in food. After are sen-sumcient in 1000. After
the Soviet Union and France, it
has the largest acreage of arable
land—69m acres—in Europe.
The two best-endowed areas
are the Cukurova plain around

are the Cukurova plain around
Adana in the south-east and the
coastol plains of the Aegan.
Both areas grow a wide variety
of traditional crops ranging
from cotton to olive oil, citrus
fruits, sunflower seeds, sultanas

fruits, sunflower seeds, suitanas and vegetables.

In both these areas, irrigation schemes have made substantial progress. By the end of the century, the Mesopotamian plain wil also have become to the irrigation schemes on a major agricultural area thanks the Furbrates consisting prithe Euphrates, consisting pri-marily of the Keban, Karakaya and the long dreamed of Ataturk dams.
The Ataturk dam alone, to be

Substitute that an actimated cost of S4.5m is expected to double Turkey's irrigable acreage.

At the opposite end of the scale are the largely barren and

far from dissatisfied mountainous regions of eastern result of the development of export markets in the Middle the Government. Purchasing them the disaster of the classic East, the livestock industry in marketing and supplying are Turkish tale of the trader was eastern Turkey has apparently mostly in the hands of large see out to make a small fortune become much more attractive government agencies. by marching his turkeys more and there have been substantial private sector investments in slaughter houses and freez-

According to one livestock like the back-up that they have trends, had around Izmir and one Putt World Bank project (Intro-ducing dairy cattle) has been a "total failure."

Traditional crops

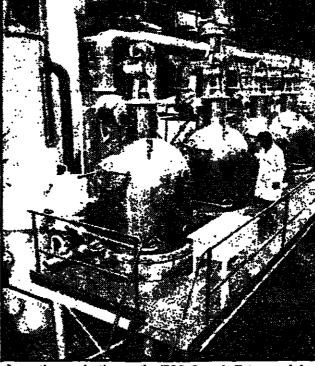
Elsewhere, conditions vary sharply. The Black Sea coastline hasa high rainfall and traditional crops such a tea, tobacco and hazel nuts are grown there. The Anatolian plain is a source of grain production.

Turkey where the emphasis is farming in Turkey, the state As a involvement remains consider-

Competition has been further handicapped by support prices for at least 20 crops, a trend that is beginning to change with the import of various consultant, however, farmers in items in order to make farmers the east have not had anything more responsible to world price

Putting aside the inherent inaccuracies of state crop fore-casts, 1984 is expected to be a much better year for the agricultural sector than last with a growth rate of 3.5 per cent.

It will probably also prove to be a much better year for foreign investment with U.S. companies, for example, moving into seed research, tomato paste, chicken farming, coups and frozen and canned vege-



Inspecting production at the KOG Group's Tat canned food plant at Bursa.

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Hope where once there was only despair

Pharmaceuticals and chemicals

FRANCIS GHILÉS

THE LIST of foreign companies working in the pharmaceutical sector of the Turkish industry makes impressive reading: Hoechst, ICI, Ciba Geigy, Sandoz, Roche, Pzeiffer, Welss, BIFA (Bayer, Knoll & Scherring) and their activities also extend to the chemical sector.

Glaxo is about to set one up, that Procter & Gamble may invest in Turkey—the first im-pression is one of great

Activity there may be but the scars of the past are still very apparent. Four major problems confront the seven foreign companies working strictly in the pharmaceutical field, prob-lems which also, to a degree, confront the larger Turkish ones of which there are 81 in all.

• The absence of patent protection, something which was abolished more than 20 years ago and means that foreign com-panies have no defence against local imitations of their products or imports of Italian or Spanish manufactured products which are usually unpatented, though, of course, much cheaper than the original German, Swiss, British or U.S. ones.

 Price controls which are rigid and price increases which are very rare indeed. This has also affected the profitability of the larger Turkish businesses and has resulted in gross under-capitalisation not to mention a lack of research which is keenly felt. It has also led to the appearance of companies which are not too concerned about the quality of what they produce.

Few new products thus get put on sale in a country where the per head consumption of medicines remains low. Local producers form a strong lobby and foreign businesses complain of constant bureaucratic interference and favouritism. New products are also rare as the Ministry of Health, mindful it argues of product inflation, usually refuses to allow new products.
There are, however, some

signs of change and Mr Kaya

setting up of a good manufac-

a gradual relaxation of price controls but says that it is a rapid growth in Turkey's long haul. Just to implement exports. the good manufacturing rule guide will cost TL5bn and that inevitably spells much restruc-turing in the sector.

There is no independent Turkish institution comparable to the Federal Drug Administration in the U.S. Setting one such body up would certainly help If one adds that Union Carthough it may be very difficult bide has a trading company, that to staff it at first. Other positive steps the industry hopes for include the lowering of import duties on certain active substances, often to zero and the placing of a number of Turkishmanufactured products on special import lists. Registering new products has, it appears, become less of a headache in

three parts (see table below): petrochemicals (a); fertilisers (b); pharmaceuticals and others

In the wider chemical, petrochemical and fertiliser field, the plan has ambitious targets. In the chemical field it wants to promote the production of phenol methanol and acetone; sodium triple phosphate; X-rays and photographic films and dye stuffs to help the vital and fast-

growing textile industry. It should have no problem where detergents, cosmetics and coatings are concerned. They have been growing at an average rate of 7 per cent and more every year, faster than GNP and

Turkey's largest pharmaceutical are providing some useful ex-companies, Fako, points to the ports to the Middle East. The packaging industry for turing rule guide on Nov-ember 1, 1984 as one of them. undercapitalised and the victim He is not alone in hoping for of high inflation. But the needs are tremendous, considering the

> The production and consumption of many other products is growing fast and one of the is the one being discussed by Etibank with the U.S. company FMC to develop soda ash. Tur-key is not short of many of the necessary raw materials but they are usually very badly

Product aumption Exports (m tons)
220,000 176,000 60,000
63,000 128,000 —
56,700 54,700 2,000
38,200 14,200 27,000
38,000 32,250 750

become less of a headache in recent months.

However, bolder and faster reforms are needed if the kind of investment the authorities are thinking of are to be made. The 1985-89 Economic Plan splits the chemical sector into three parts:

Source: 1984- SPO.

Overall 9 per cent of all chemical products made in Turkey are exported. Despite the growing demand at home, the possibility of greater export potential is obvious, if only greater efficiency can work its way into this sector.

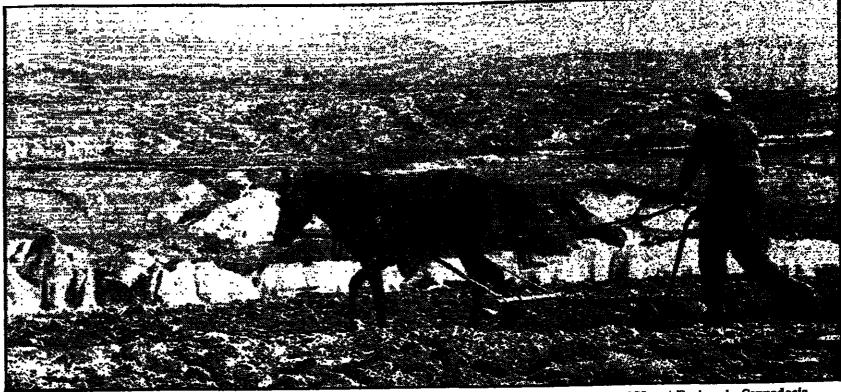
On the fertiliser front meanwhile a \$250m project, in part

while a \$250m project, in part financed by Kuwaiti funds, is expected to produce Diamonium phosphate. Four plants are planned which will use Tunisian phosphate rock as feedstock and rely partly on the great exper-tise of Tunisia's Groupe Chimique Maghrebin.

So, the bad old days—not so long ago—since it was 1976 when Squib and Abbott and Veba bowed out in sheer Veba bowed out in sheer frustration are gone but it will be years before Turkey will have brought itself up to date. Signs of promise—and a few recent government decisions have, however, given rise to hope where once there was little else but despair.

Production and targets

	A	B	C
	\$bn	\$bu	\$bn
Production 1988	780	825	1.5
	1.4	1.4	2.4†
Exports 1983	135 261 .	=	95 250
Consumption 1983	1.1	1.2	460
Target 1989	1.5	1.8	
t Of which \$500m	pharmacautic	d.'	



Times change slowly in Turkish agriculture—a peasant ploughs a field by hand under the shadow of Mount Erviyes in Cappadocia

Ozal Government places a priority on developing the tourism industry

Problems in fulfilling untapped potential

Tourism

STEPHANIE GRAY

JUST AS IT has great difficulty seems to have similar trouble persuading tourists that the country is a lovely place to

take a holiday.

While 6m visitors pour into
Greece each year, and a massive 40m into Spain, Turkey notched up only 1.6m last year, and even that figure includes large num-bers of purely business travel-

During the anarchic days of the late 1970s, tourism was the first to suffer. Films such as Midnight Express, depicting the horrors of Turkish prison life, did not help, though most Turks are quite happy to do without the American hippies who used to travel through Turkey on the Afghan trail.

Tourism earned the country a net \$281m in 1983, a 7.5 per cent increase on 1982 but

equivalent to less than 10 per Turkey's size. cent of total exports.

The trend is encouraging, but

pected every year recently, the industry has yet to take off. The potential for tourism, however, is enormous. Few countries possess such a treasury of natural beauty and historical antiquities. There are the glistening untouched beaches of the Mediterranean, the geological miracle of

the geological miracle of Cappadocia with its caves of volcanic rock, the archeological treasures of the Ephesus and Aegean area and the splendour of Istanbul, a city laden with

And, for the truly adven-turous, there is the haunting beauty of Eastern Turkey around Lake Van.

If the foreign hordes arrived tomorrow, however, Turkey just would not be able to cope. Local and foreign investment over the last few years has hoverred around the equivalent of about \$100m a year, and bed canacity amounted to only 65,000 last year, a figure said to be below that of Tunisia. country only a fraction

Critics blame bureaucratic muddle at the Ministry of Tourism for the still inadequate investment and infra-structure, despite the industry being given a priority by the Ozal Government. Critics argue that the ministry simply does not have the political clout to secure enough funds. The job of minister appears to be a largely ceremonial one.

Middle echelons

Still, in the past few months, the middle echelons at the ministry have been overhauled, and a new team, upon which high hopes are placed, is about to take over.

Despite incentives, including the allocation of Government land for 49 years at a rent of fain for a year per bed, an 8-10 year tax holiday, and further tax exemptions on foreign ex-change earnings, local concerns have been slow to invest. Some have merely bought land for speculative purposes.

One of the reasons for the

been accustomed to seeing quick returns on operations like trading, construction and Middle East transport. They are not used to waiting five. 10 or even 20 years before recovering their initial inputs. Another is the fightness of money.

The rewards, though, for investors such as the civil service pension schemes, for instance, are phenomenal. The schemes own the three main hotels in Istanbul—the Etap Marmara, Sheraton and Hilton—and the Buyuk Ankara in the capital.

Because they have a virtual monopoly in the business, the Hilton and Buyuk Ankara feel they can charge very high rates. Despite their prices, they have all been running at about 80 per cent occupancy

this year.
In July and August, the Hilton was turning away more than a 100 guests a day.

It will be a long time before the big hotels' monopoly is broken. In the meantime, they are all vying for another site the big hotels' monopoly is broken. In the meantime, they are all vying for another site in Istanbul and one, if not two, in Ankara. Hilton is close to signing a deal with two foreign concerns and the International Finance Corporation, the World Bank's private finance arm for the Ankara project. The U.S. hotel group is prepared to put up 10 per cent of the equity itself—an unusual departure for any hotel management contractor but one agement contractor but one that others, such as Holiday nn, are also now prepared to

In spite of all the problems, the scene might be different by the end of the decade. Major innovations have already made an impact. Last year, Istanbul acquired a new international airport which makes the tourists arrival less of a dispiriting experience than it was in the recent past. A civilian airport has also been opened

at Dalaman, close to the south coast, to serve a cluster of deve-loping Mediterranean resorts.

Several more grandiose projects are either at the blue-print stage or in the first phase of construction. With World Bank assistance, the Antaly-Bank assistance, the Antalys-region, in particular, seems set for a tourist bonanza which may give meaning to talk of a Turkish Riviera. On the other hand, it might turn out to be a haven for the "fish 'n chip" traveller.

On a less ambitious scale, plans are well advanced to convert the dozens of karavanseral —lovely old stone buildings where ancient traders rested and ate free of charge—across the country into modern-day

Remarkable influx

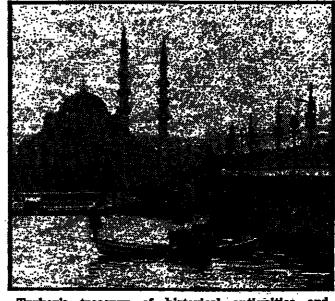
It is not just western visitors that the Turks will be catering for. Last summer saw a remarkable influx of tourists

entrible.

Candirli Bay, near Izmir, into a playground for the Arab jet-

The Turks appreciate that, in

addition to foreign investment, the sophistication and pro-fessional skil's of foreign operators are needed if tourism is ever to take off. At the same time they feel that they ought to be in charge of it themselves. Turkish hoteliers, trained abroad, have amply demonstrated that they can run the business as well as any-



Turkey's treasury of historical antiquities and natural beauty provide enormous potential for attracting more foreign tourists. Above: Istanbul, a city laden with history

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Legislation set to increase discipline

Insurance DAVID BARCHARD

INSURANCE IS one of the oldest financial activities in Turkey, and, ironically, one of the least developed. Of the 41 insurance companies now operating, one, London Assurance goes back 110 years, and several date to the closing decades of the last century.

Unlike banking, insurance companies survived the switch after 1928 to inward-looking economic policies in Turkey Some 17 foreign insurance companies survive — more than the number of foreign banks, even today. However, the scale of their activities was relatively limited and like other sophisicated financial services, they tended to be concentrated in Istanbul.
"We cover most of the areas

of policies written in other countries," says Mr Sacit Sadalak, an Istanbul underwriter. Only about 15 per cent of the TL 42,000m (\$148.6m) total premiums paid in Turkey last year were for household

Insurance in an environment of runaway inflation is not easy. Life insurance has little appeal for Turks who tend to rely on large state pension schemes which keep up with the depreciation of the lira.

Turkey is lucrative. an insurance company going out of business." Mr Sadalak says the 17 foreign companies in the sector report no difficulties in repatriating their profits. The Ozal reforms have had their impact on this sector as on every other. Legislation is pending which is expected to impose some new discipline. which is expected to help the stronger companies, most of vigorous advertisis whom are linked with the major are now common. banks. More controversial in Turkey is the proposal that all premiums will have to be paid in advance — something which is not at the moment univer-

sally accepted.

Much of rural Anatolia has surance. Like advertising and one where steady adjustment sales promotion, it was regarded by many small firms as ing convergence with inter-an unnecessary expense. Relinational standards and prac-gious fatalism may also have tices may be relatively easy been a factor discouraging in- to attain.

surance, Mr Sadalak believes. Changing times and new pat-terns of risk are altering the picture. There is a clamour for some types of insurance which are not easily available in Turkey, notably export insurance —for which neither the state nor the private sector has at present the necessary funding

or organisation. "What we should be doing," Mr Sadalak says, is opening up new services and attracting new capital into the sector. But that will take time."

At present the level of services offered by the major insurance companies is relatively unsophisticated. In spite of the international connections of the foreign companies, business is done on a traditional basis.

Ideas ventilated

There is little or no formal training for underwriters who learn their skills on the job and little access to international insurance practices— though the insurance world in Turkey is notable in having trade magazines which cut across company lines and in which new ideas can be which new ideas can be ventilated. At present, there

is no insurance institute.

Many industrialists remain only dimly aware of the need for insurance. "You look at a policy which they think covers rely on large state pension schemes which keep up with the depreciation of the lira.

In spite of the difficulties of risks to their buildings." Howorganising adequate reinsur- ever, there is growing demand ance, the insurance sector in for such new types of policy Turkey is lucrative. "We as those covering professional make profits. I never heard of liability for doctors or employer's liability.

Foreign businesses setting up Istanbul tend not surprisingly to be much more insurance - conscious than long-established local ones and to generate new business. The fact that most Turkish

insurance companies are profit-able but minor subsidiaries of Companies will have to have large banks or industrial capital of TL 400m (\$980,000), groups may be a brake on the growth of the sector, though vicorous advertising campaigns Unlike such state pension funds as the Emekli Sandigi

(Civil Service Fund) the major private insurance groups have not emerged as major investors in their own right, because of Much of rural Anatolia has their umbilical connections long had little to do with in with banks. But the sector is to new conditions and increasFINANCIAL TIMES SURVEY

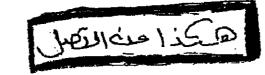
MAY 20 1985

The Financial Times is proposing to publish an in-depth survey on Turkey in its issue of May 20 1985. If you would like an editorial synopsis or details on advertising within this survey, pleasecontact either:

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FINANCIAL TIMES



TURKEY — Trade and Industry 11

Efficiency is key to success

Banking

DAVID BARCHARD

THIS YEAR." 1984 has been very good year for us at Akbank, in fact the best in our

Akbank, in fact the best in our history" a satisfied Erol Sabanci at Akbank says. Af Interbank, Erol Aksoy, generally regarded as the whizz-kid of the Turkish banking scene, says drolly that 1984 has been "much too good" with pre-tax profits well up.

It is, as Mr Sabanci admits, something of a contradiction. Turkey's banking sector is usually regarded as being in the grip of a crisis, with several well-known private banks fighting for survival, a problem largely brought on by bad debts of large industrial corporations. A second aspect is the cost of money—visible rates to commercial borrowers rates to commercial borrowers rates to commercial borrowers go up to 55 per cent, but net rates can be 25 per cent above that. As if that were not enough, since September the Government has been trying to turn the credit taps still more tightly off, ordering many state banks to restrict gradits to an banks to restrict credits to an absolute minimum. Efficiency seems to be

key to short-term survival. The foreign banks operating in Turkey have found it easy to make substantial profits. "It's rather embarrassing" says one foreign banker "we do our best to deflate our profits as much as possible, while the Turkish banks struggle to inflate their

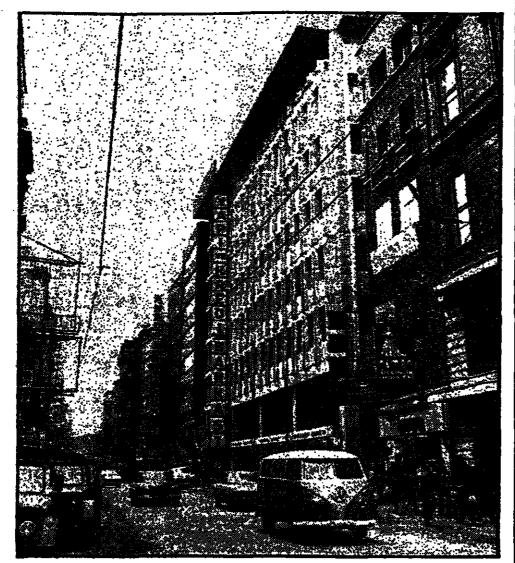
banks may be learning. Inter-bank's policy of competing with foreign banks on their own ground has paid off in making it the most profitable private bank in Turkey two years run-

At Akbank, Mr Sabanci is inclined to attribute improved performance to new efficiency, "The first key is asset management," he says. "We have a very small percentage of 'problem loans,' only about 1.8 percent in fact. The second element is internal auditing. We like to think that with our team of 150 inspectors directly answerable to the chairman, we are more efficient in our own way than internationally famous auditing firms."

Responsibility

The Ozal Government has been cautious towards the bank-ing sector. At the end of 1983, liberalised the foreign exchange system, transferring responsibility for the majority of commercial transactions to the trading banks and reducing the role of the Central Bank to essentially supervisory and regulatory functions. The banks were not grateful for the rolume of new wo later, most clerks have learned to live with the new system. The Government has also followed its predecessors in relying quite heavily on the 70 per cent of the banking system which is owned by the state. In a country where other economic and fiscal instruments are weak and imprecise, the state banks are too attractive an economic lever for any government, even Ozal's to any government, even Ozal's to resist. Though the prime minister was reported as saying that there might be sales of some stocks in a few state banks, no one expects that such giants as the Ziraat (Agriculture) Bankasi which controls approximately one quarter of banking operations will ever be a candidate for privatisation.

Control of the boards of the state banks is one good indicator of a Government's power in Turkey. More than one of the major state banks has had appointment as far as its record in banking is concerned. "I'm disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappointed at the lack of new disappo





Yavuz Canevi.

problems in getting its accounts cleared by parliamentary com-mission. A month ago, Mr Rammi Onen, head of the Ziraat Bankasi and thus the key figure in the state banking system, was replaced, though it is too early to judge the con-

Mr Aksoy, widely regarded as being close to the Ozal adminis-tration, says he feels some dis-appointment as far as its record

customer. Foreclosing is the last thing many banks want to do with customers who may be both old friends and known to have a rickety financial struc-

Mr Aksoy also wishes the Government had permitted more freedom with interest Unlike 1980 interest rates were totally freed, the government fixes deposit rates through the Central Bank. Sight deposits get 5 per cent; one month money 35 per cent; time. deposits of up to a year 52 per cent, and deposits of more than a year, 45 per cent. Mr Aksoy would like to see more competition and the introduction of tion and the introduction of 90-100 day provisions to encourage banks to lend at more realistic rates.

Inflation battle

"Look," he says expansively, whoever lends at 65 per cent that's to say 85 to 90 per cent net—is not going to get his money back." He argues that if the Government wants to bring down inflation, it should start with lending rates. "There's 30 per cent of fat between lending and deposit rates," he says. "The average rate to depositors is well below 53 per cent."

Meanwhile banks are throats. They're all after the same companies."

None the less several of the existing foreign banks in Turkey are planning to expand. One is contemplating a network of 14 or 15 branches in a few years which would make it larger than Interbank—and very much more visible.

Meanwhile later the same companies."

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None the less several of the existing foreign banks in further are planning to expand. One is contemplating a network of 14 or 15 branches in a few years which would make it larger than Interbank—and very much more visible.

Meanwhile banks are cautistily developing new instruments. During 1984 the Government issued a series of Treasury bonds to mop up excess liquidity in the money supply—and began to use bonds to pay contractors. Some banks are now using short-term sales of bonds over partials of ten of bonds, over periods of ten to 12 days, as a means to bridge the gap between the 5 per cent interest on sight deposits and the 35 per cent on three months

There are also tentative deposit taking branches in the moves, encouraged by the Central Bank, to develop inter-

bank lending. At the end of November, Akbank had inter-bank deposits of TL 12bn (\$28.5m). "We do it for a variety of reasons," says Mr Sabanci "among them is that we believe it is good for the country.

The question of patriotism is partly a response to the increasing visibility of foreign banks. This year Chase Manhattan and Manufacturers Hanover joined the dozen banks already in Turkey. Others, including Standard Chartered of the UK, are known to be considering coming in. But with the amount of business finite not everyone is sure how the latecomers will fare.

"The pie is staying the same size," a Turkish employee of a foreign bank says, "but the apportionment will have to alter." A leading Turkish banker is blunter. "The foreign banks will cut each other's throats. They're all after

Turkey's first bid at a "whole-sale bank" is due to make its debut. Chaired by a former foreign minister, Mr Hayrettin Erkmen, and financed by up to 140 partners, the "Import/ Export Bank" in Istanbul is due to open its first branch just before Christmas. Its services will be geared to the needs of exporters and in particular to contractors and transport busi A network of non

PROFILE: INTERBANK

BY FRANCES GHILES

Madison Avenue promotion techniques

when he was asked what he Turkey are around 65 per cent. International Bank for in-

when he was asked what he thought of Interbank.

"A good dinner, good appearance and a cigar," was how one senior banking executive summed up the operation. If one adds to this picture the famboyant character of the hank's vice-chairman and managing director, Erol K. Aksoy, the observer can be forgiven for wondering exactly what kind of bank with which he is dealing.

Interbank is no less flamboyant than its parent company, the Cukurova group, a diversified holding of Turkish companies founded in 1923, whose glossy handout now carries a slogan: "The name is Cukurova, the address is Turkey, the occupation is success."

Whether Interbank stands at

Turkey, the occupation is success."

Whether Interbank stands at the sporty end of the banking field or not, its net income increased by 155 per cent in the first half of 1984 to TL 1.60n total assets grew by 77.8 per cent to TL 12.40n.

Net income after provisions for lean losses totalled TL 3.60n a rise of TL 2.60n over the first half of 1983. This impressive improvement came from a 30 per cent increase in net loans funded by lower cost sources, principally low interest bearing corporate deposits and short term borrow
Exports increase

Cukurova also holds 62 per Interbank staff have also led many executives to London and New York.

So long as Turkey's exporters continue doing as well as they have since 1981, the activities of Interbank should continue to expand: industrial exports have more than doubled since then.

Those foreign banks which are operating in Turkey today —and the list grows every year —have carved a lucrative niche for themselves by concentrating on the export side of business and short term borrow-

banking market," sniffed the manager of one of the growing market particularly prized at a time when rates of interest in

Turkey. Interbank has also been able to be selective where its clients are concerned, being the first Turkish bank to focus so strongly on exports.

From 1982 to 1984 a Bank of America adviser was in residence, concerned in particular with improving branch productivity. But here again, Interbank does not luve the sprawling and inefficient network of branches, so typical of some

Turkish banks.

Turkish banks.

Intose foreigners who shin at such success, the bank simply points out that its accounts are audited by Arthur Anderson—which presumably is the end of the argument.

But the bank is not shy when it promotes itself—be it conferences organised with European and the success.

porters, more particularly to the large holding groups.

Export finance today accounts for well over half the bank's loan portfolio and the bank has tended to regroup all the services a particular company needs under the aegis of one officer, rather than spread them throughout the different services as is still common in Turkey.

Being the first Turkish bank to play this card has served Interbank well, if one judges by the figures: first half 1984 return on shareholders' average equity was 27.8 per the comparable period last year. Foreign exchanges revenue increased by 62 per cent to \$340m over the same period.

Interbank claim that its streamlined operation—by far the most advanced of all Turkish banks, explains this glittering track record. For those foreigners who sniff at such success, the bank simply points out that its accounts are

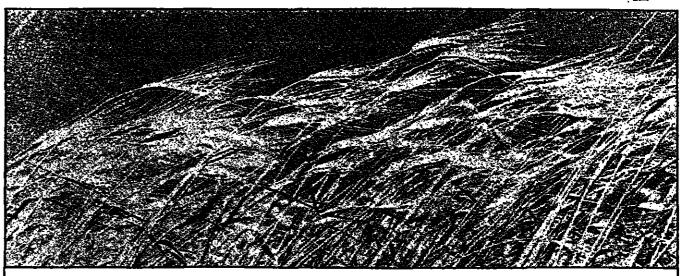
does not have the sprawing and inefficient network of branches, so typical of some Turkish banks.

Training schemes for senior Interbank staff have also led many executives to London and New York.

So long as Turkey's exporters continue doing as well as they have since 1981, the activities of Interbank should continue to expand: industrial exports have more than doubled since then.

Those foreign banks which are operating in Turkey today —and the list grows every year —have carved a lucrative niche for themselves by concentrating on the export side of business and picking their clients with care.

But the bank is not shy when it promotes itself—be it conferences organised with Euromoney or some of the sophisticated annual statements of accounts in Turkey: Erol Aksoy clearly learned about Madison Avenue techniques, as well as banking, when he was in the United States as a will as banking, when he was in the United States as a trickent. Young and dashing, making good profits, with purposeful, American executive style photographs in the annual report, the Bosphorous providing the inevitable and rather attractive background. Mr Erol Aksoy must sometimes ponder the motto of King Louis XIV's first Minister of Finance, Monsieur Fouquet, "Jusque où ne monterais-je pas?"



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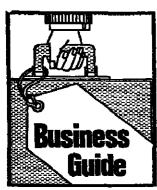
- Cotton trade

PRINTING

NUROL PRINTING CO.

- Fine printing

Planning well ahead will pay big dividends



HIFRE are tips for the overseas business visitor to Turkey:

Information: The Ast thing any traveller to Turkey needs to know is that any telephone numbers he has been given are probably out of date if they are more than six month's old. Telephone directories appear at irregular intervals of severi years—so it is best to scan newspaper advertisements or

newspaper advertisements or as such and now have metres. Consult local friends when hunting for numbers.

More than most European countries, success at anything from booking a train ticket to eating out depends on having the right information on how to go about it. Turks gladly supply its now direct dialling abroad information when asked—the from hotels such as the Hilton. information when asked—the newcomer should always try and gather the necessary details in

■ Flights: Planes in and out of true of the telex service which Turkey can be heavily booked, remains very poor. Buying a Turkish airlines runs a wide telephone or telex line is very local network with frequent expensive and in some overflights, in particular between Istanbul and Ankara. You may lose your seat if you arrive less than 20 minutes before departure. Fog can disrupt winter are the Hilton (telephone travel. 1467050, telex 22379), which has

● Trains: The Istanbul-Ankara good facilities but less satis—Anatolian Express leaves factory telephones; the each city at 9.40 each evening, Marmara Etap (1448850, 24137); each city at 9.40 each evening, arriving at the other end at and, perhaps the best, the about 8.45 am (barring the Sheraton (1489000, 22729).

Occasional delay).

Businessmen can usually

The journey is widely regarded as one of Europe's major railway pleasures and is particularly enjoyable if combined with dinner and several substantial food. Also recommended are the lights of the combined with dinner and several substantial food. glasses of raki. The cost (TL 7,900) makes it much cheaper than the plane. A similar service operates between Ankara and Izmir, but involves a 6.00 pm departure and 18 hours on a much slower train. Taxis: are clearly marked as such and now have metres.

Collect calls may involve delays of up to two hours. The same general points are

Mestaurants in Istanbul: The city is a gourmet's paradise and the pleasures of eating are usually best combined with a sight-seeing journey up the Bosphorus. Try Pandell's in the Spice Market (Misir Carsist) for an outstanding if expensive lunch (522 55 34) or Liman 144 10 33.

Up the Bosphorus, Abdullah's Liman 144 10 33.

Up the Bosphorus, Abdullah's remains one of the finest restaurants in the city, and there are a whole series of notable fish restaurants up the Bosphorus for the traveller to explore—ranging from the down market but pleasant Kuyu at Arnavutkoy to the Palet at Tarabya.

Restaurants in Istanbul: The

26260).

There are only a few restaurants offering non-Turkish cusine. The largest is the recently opened China Town at Bebek on the Bosphorus (163 45 59) offering extertainment on three storys. entertainment on three storeys. Istanbul contracts: The foreign consulates have com-mercial officers who can given initial advice, as can Tusiad, the Turkish Businessmen's Association (telephone 1462414) headed by Mr Ali Kocman, and its rival, Tisk, the Turkish Employers Confederation (telephone 1456908), headed by Mr Halit Narin.

Bodies such as the Turko-British Chamber of Commerce (1490658) under Mr Ilter Koral can assist, as can Mr Norman Covey (1451793), formerly of the Chamber and the Financial



Traffic on the Galata Bridge at Istanbul: the ancient imperial city has become a bustling industrial metropolis. In the background is the Mosque of Yeni Camii.

The Istanbul Chamber of Industry (1454130) under Mr Nurullah Gezgin says it can advise on the legal and practical framework for investors. A new body is Yased, the association one of the cities in the world where you can be sure that you can be sure that you tion, which discusses the prob-lems of existing investors and can help newcomers (1501427, Mr Erdogan Karakoyunlu), Arthur Andersen's Mr Turhan Yetkin, 1664900, will give solid

advice on the tax regime and accountancy practice. American Express (1411439). Citibank (1414300) and the Ottoman Bank (1455020) are among the foreign banks in town, while the Turkish Industrial Development Bank, Turkiye Sinai Kalkinma Bankasi (1431360), specialises in industry. There are a number of professional bodies such as the Automotive Industry Associathrough the major anticition (1609988, Mr Muhsin which are hard to match. Yildirim).

For the less history

office. Deutsche Bank and Dresdner Bank are among the foreign banks already with representative offices.

can combine business with pleasure, if you choose. The old city, capital of the Byzantine and Ottoman Empires, contains the Ottoman Topkapi Palace, the Byzantine Museum of Ayasofya, built by the Emperor Justinian in the Sixth Century, and the stunning 14th Century mosaics of Kariye Camii close to the land

For those interested in its history, the best book is "Strolling Through Istanbul" by Hilary Sumner Boyd and John Freely, published by the Redhouse Press and available in Istanbul. It details walks through the major antiquities which are hard to match

Automotive Industry Association (1609988, Mr Muhsin Vildirim).

Other foreign banks with branches in Istanbul are: the Arab-Turk Bank, Holantse Bank, Banco di Roma, Bank Mellat, BCCI, Turk Bankasi and Bank Habib, as well as Chase Mamhattan and First National Bank of Boston. Bankers Trust has opened a representive the less historically up the Boshorus to drink beer and eat Rumeli Kavagi (not Boston. Bankers Trust has opened a representive through the major antiquities Dedeman (171100, 42408), Mola (183140, 42294) and Tunali foreign exchange department is (278100, 42142), but eat out, and the Central Bank, whose (183140, 42294) and Tunali foreign exchange department is believe palas (34 2180, telex department is believe palas (34 2180, telex department). The major countries have useful commercial sections. The Business visitors tend to do much of their entertaining at RV, about half a mile away from from the Grand Ankara is Milka, a good meeting place for lunch or influential body, worth having on one's side: its current head is Mr Mehmet Yazar.

fabled birthplace of Midas, but its reputation today is perhaps greyer than it deserves. There are ancient sights to see—the Seventh Century Byzantine castle is built out of the hastilyseized ruins of the Roman town and is a vivid illustration of the end of the Roman world and the beginning of the Middle Ages. The Reman baths are probably

Further afield, it is worth taking a day trip to see the littite capital of Bogazkoy, or spending a weekend down in

unmatched in Turkey.

useful place to meet other serious. Two bodies worth con-husinessmen. Other centrally placed and clean hotels include: Dedeman (171100, 42408), Mola and the Central Bank, whose

dinner. Prices in Ankara are generally well below Istanbul levels and £10 a head would be Outside the town, at Golbasi

are Chez Le Belge, something of a cult restaurant for crayfishlovers and diplomats, and Kugu, newly opened, both beside a lake and very pleasant outdoors in summer. China Town (27 71 50) offers Chinese cuisine similar to that at its sister restaurant in Istanbul. It and Somine (27) offer the most upmarket discos in the capital. There are several good fish restaurants, notably Yakamoz and Liman.

● Hotels in Ankara: The Grand
Ankara Hotel (telephone 34

4920, telex 42398) remains the best hotel in the city—and a are convinced the visitor is

BASIC STATISTICS

Turkey's population 47.2m 779,452 sq km Cultivated area. 237,710 sq km Density of population

per sq km 61 Urban population per cent of total: 30 per cent in 1960, but 44 per cent by 1983. Infant mortality (deaths in

enner Fil fa

first year year '000 live births): 184 in 1960, but down to 83 in 1983. Pepulation per doctor 1,630 Exports per cent by countries
OECD countries
48.

Islamic countries Imports per cent by countries: OECD countries

Employment in main sectors: Agriculture (including disguised unemployed 9.42m Employed in industry 1.96m Employed in services 4.85m Civilian labour

supply, 1984 18.8m Civilian employment 15.8m Non-agricultural labour surplus 3m

Agricultural labour surplus 665,090

Total labour surplus 3.73m GNP performance: Negative growth in agriculture and mining was mainly responsible for reducing real GNP growth from 4.6 per cent in 1982, Also at constant prices, there was little above in the main was little change in the main sectors' GNP shares—agri-culture 21.4 per cent, industry 26.4 per cent and services

52.2 per cent. Per capita income rose by 1.1 per cent but, at the mid-year exchange rate, actual 1983 per capita income was the equivalent of \$1,110.

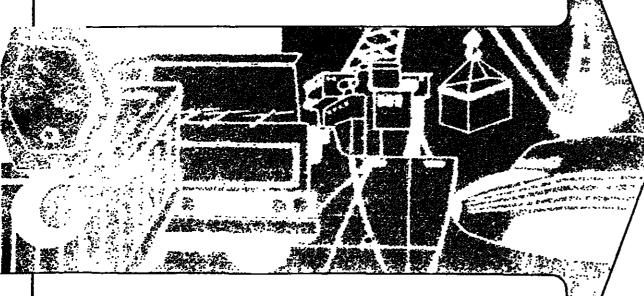
Employment in agriculture decreased in 1983 by 31,060 persons and in industry increased by 52,800 persons. According to the 1984 Development Programme, employment in agriculture was likely ment in agriculture was likely to further decrease by 30,400 but in the industrial sector it would increase by 51,900 per-sons in 1984.

The Programme anticipated that the increase in employment in the services sector would be much higher (197,400 persons) than in industry. As a result of these employment was expected to increase by 128,900 persons, 15.81m during the current year.

Bankasi, 1983 report; UN rep

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